



**NATIONAL COMMITTEE ON  
UNITED STATES - CHINA RELATIONS**



*2008 Annual Report*

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*November 2007 - November 2008*

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*November 2008*



## NATIONAL COMMITTEE ON UNITED STATES - CHINA RELATIONS

The National Committee on United States - China Relations is a nonprofit educational organization that encourages understanding of China and the United States among citizens of both countries. The Committee focuses its exchange, educational and policy activities on politics and security, education, governance and civil society, economic cooperation, media and transnational issues, addressing these with respect to mainland China, Hong Kong, and Taiwan. The Committee's programs draw strength from its members, who number more than 700 Americans from all parts of the country and about 70 corporations and professional firms. They represent many viewpoints, but share the belief that productive U.S. - China relations require ongoing public education, face-to-face contact and forthright exchange of ideas.



## LETTER FROM THE CHAIR & PRESIDENT

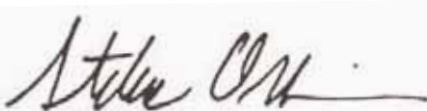
The year covered by this report, 2008, was an election year. Americans chose a new president and he made a commitment to a new kind of diplomacy, a multilateral approach that can allow U.S.-China relations to move to a higher plane. President Obama will have many opportunities to meet the senior Chinese leadership in numerous international gatherings, but we recommend that in addition to these, the president make China the destination of one of his first international trips and that he not only go early, but go often.

With the global economy suffering its worst downturn in decades and transnational issues such as global warming, terrorism and nuclear proliferation raising worldwide concern, the role of stable and productive relations between the United States and China has become more important than ever. Without mutual understanding and cooperation between the United States on China on these issues, there is little hope of resolving or even ameliorating them. Building on a forty-three year history, the National Committee has redoubled its commitment to its ongoing work of informing policy makers, educating and engaging next generation leaders, providing forums for direct interaction, discussing cutting-edge issues and educating Americans and Chinese about each other's country.

The National Committee is grateful to its membership and supporters, who are vital partners as we work to ensure a trusting and fruitful Sino-American relationship.



Carla A. Hills  
*Chair*



Stephen A. Orlins  
*President*

## EXCHANGES & CONFERENCES



**F**or more than four decades, the National Committee has been a catalyst for constructive change during a period of unprecedented expansion in U.S.-China relations. National Committee exchanges and conferences bring together leading policy makers, corporate leaders, academics, entrepreneurs, professionals, government officials and students from the United States and Greater China to promote strong personal connections, informed decision-making and durable and productive Sino-American relations.

**T**he U.S.-China relationship will play a pivotal role in issues of global concern in the 21st century. National Committee work in politics and security encourages stability and cooperation by promoting face-to-face discussion, working relationships and ongoing collaboration among policy makers, elected officials and military leaders from the United States and Greater China.

### **Congressional Staff Delegations to China**

The National Committee organized the first Congressional staff delegation to China in 1976; since then it has sent several groups of Members and of staff to the People's Republic. In 2006, the National Committee began a new phase of these programs by cooperating with the U.S.-China Working Group on an ongoing series of delegations, including two in 2008 – one in March and the other in December – which were conducted under Mutual Education and Cultural Exchange Act (MECEA) guidelines. The U.S.-China Working Group is a bipartisan initiative at the forefront of Congressional dealings with issues in the Sino-American relationship; the focus is on ensuring that Members of Congress receive balanced and accurate information about China.

In March, the National Committee sent a ten-person bipartisan delegation of key staffers representing Members of the U.S.-China

Working Group to China. The programmatic focus was energy security (from both the strategic and environmental perspectives) and counter-narcotics, though the group looked at several other issues as well. The National People's Congress (NPC), the direct counterpart of the U.S. Congress, was the Chinese host, and put together a very good schedule that included official meetings with central, provincial and municipal officials, as well as opportunities to get together with people in the business, academic, military, media, NGO, cultural and diplomatic sectors. The schedule included Beijing; several places in Yunnan Province, including Kunming, Jinhong (Xishuangbanna) and Daluo, a small town on the Burmese border; and Shanghai.

While Washington, D.C.-based Congressional staff members focus on legislation, it is the district staff that interacts most closely with the public, dealing with constituents on a regular basis. Thus, in December, the National Committee was pleased to send the first delegation of district staff directors to China. The focus of the program was the global economic crisis. Public Intellectuals Program fellow Dr. Katherine Kaup, a delegation escort, provided useful background information for the visit.

Among its many activities, the eight-member bipartisan delegation spent time in Beijing at meetings with senior officials at the Ministry of Foreign Affairs and other government agencies, as well as getting together with journalists and other professionals working in various aspects of Chinese society. In Guangzhou and Dongguan, cities in the southern province of Guangdong, factory visits and meetings with leaders of the provincial People's Congress, the U.S. Consulate General and regional trade officials, brought home the reality of how severely the worldwide financial crisis was affecting the manufacturing sector. Hefei and Wuhu, in Anhui Province, featured visits to a major software company, a sapling and flower producer and several manufacturing facilities in an industrialized economic development area, including one of China's most successful automobile companies. Discussions in



*Head of the Congressional District Staff Delegation Jasper MacSparrow talks with Ren Haishen, vice chairman of the Anhui Provincial People's Congress Standing Committee*

Shanghai with a popular blogger who heads China's leading classifieds web site, a prominent local attorney and officials from the Municipal People's Congress rounded out the week-long program.

The caliber of official meetings and warm reception provided by the National People's Congress, host for both delegations, and by the many others involved in these two programs, underscores the value of these visits for both our participants and their interlocutors, and the importance they have for providing opportunities for access to and personal connections between China and the United States.

### **Strategic Security Issues Delegation to the People's Republic of China and Taiwan**

This year marked a decade that the National Committee has collaborated with the Stanford-Harvard Preventive Defense Project (PDP) to conduct a series of Track II dialogues among senior leaders from the United States, Mainland China and Taiwan on cross-Strait issues, Sino-American relations and northeast Asian security. The most recent of these programs took place in June and July in Taiwan (Taipei and Kinmen) and Beijing, during a time of unprecedented opportunity in cross-Strait relations. The constructive talks

yielded several productive developments.

The delegation was led by former Secretary of Defense William Perry and included Dr. Perry's PDP co-chair, Dr. Ashton Carter of the John F. Kennedy School of Government at Harvard and, among others, National Committee members Ambassador Joseph Prueher, Dr. Kurt Campbell, Dr. David M. Lampton, Dr. Evan Medeiros, National Committee President Stephen Orlins and Vice President Jan Berris.

The group was in Taiwan one month after the inauguration of President Ma Ying-jeou and met with President Ma, Vice President Vincent Siew, National Security Council Secretary General Su Chi, Defense Minister Chen Chao-min, Foreign Minister Francisco Ou, and other top officials. A day-long visit to Kinmen (Quemoy) included discussions with the magistrate of the island and the general in charge of the Kinmen Defense Command.

In Beijing, the group met with President Chen Yunlin of the Association for Relations across the Taiwan Straits and key officials at the Central Military Commission, including General Xu Caihou and Major General Chen Xiaogong. The centerpiece of the program was a two-day Track II seminar with former Foreign Ministry officials, PLA officers,

## **China Briefing for U.S. Air Force Officers**

### **Participant Perspective: Brigadier General (Select) Michael J. Carey**



**"I cannot think of a more relevant subject worthy of study for those like me. The remarkable assemblage of men and women you orchestrated for our benefit is staggering. I look forward to continuing my engagement and enlightenment on Chinese issues to the benefit of both our nations."**

*Brigadier General (Select) Michael J. Carey, Deputy Director, J-3, Global Operations, U.S. Strategic Command, discussing public health in China with Susan Lawrence, head of the China Program at the Campaign for Tobacco Free Kids*

analysts and academics.

In both Taiwan and Mainland China, the delegation proposed a step-by-step approach to the issues as a framework for ongoing engagement, a strategy that resonated with both sides.

### **Conference: China, the United States and the Emerging Global Agenda**

In July 2008, the National Committee brought together thirty of the best minds on various aspects of China and several specialists in other areas for an in-depth discussion of some of the major challenges facing China and the United States and what the best policies might be to enhance cooperation and reduce conflict over them. "China, the United States and the Emerging Global Agenda," a two-day conference held at the Aspen Wye River Conference Center in Queenstown, Maryland, explored the major dimensions of American relations with China over the next decade and focused on our long-term interests rather than the immediate problems that tend to dominate such discussions.

The conference, funded by the Starr Foundation, centered around three major sessions, each on a topic of crucial importance to the two countries and to the overall relationship: economics and trade, security and politics, and climate change. The sessions began with comments from a panel consisting of a chair, the writer of a background paper and two discussants; however, the majority of

time was spent in very lively discussion of the various issues. The very informative background papers are available on the National Committee's web site.

### **China Briefing for U.S. Air Force Officers**

The National Committee continued its successful series of intensive briefings on China for next-generation military leaders with a four-day program for prominent mid-career officers of the U.S. Air Force in September 2008. The program, which began with a briefing for officers of the U.S. Navy in 2007, was developed at the suggestion of former National Committee Director Dennis Blair, Admiral USN (Ret.) and now Director of National Intelligence. He noted that while he is well versed on military and security issues pertaining to China, knowledge about other aspects of the PRC would have enhanced his work when he was responsible for U.S. forces in the Pacific Command.

The program, held outside of Washington, D.C., brought together brigadier generals, major generals and colonels from bases around the globe for presentations and discussions with top figures in the China field including, among others, National Committee directors Dr. David M. Lampton, Dr. Cheng Li, Dr. Kenneth Lieberthal and Ambassador J. Stapleton Roy. Topics included China's foreign policy and domestic challenges; environmental, energy and health issues; and economics, business and law.

Inspired by the enthusiastic response to this series of offerings, the National Committee is discussing a similar program for the U.S. Army, and is considering a joint trip to China for participants from all three military briefings.

### **Policy Leaders Orientation Program**

The Policy Leaders Orientation Program helps mid-career Chinese policy makers enhance their understanding of the United States and their dealings with Americans through an intensive two-week introduction to U.S. politics, history, culture and society. While many Chinese officials have regular contact with Americans, they have fewer



*Participants in the conference "China, the United States and the Emerging Global Agenda" in Queenstown, Maryland*

opportunities to study the United States or have personal interactions with Americans outside of their official spheres. This program provides them with vital personal and professional links to American society. It has its roots in the Counselor Orientation Program run by the National Committee in the 1980s and has two distinct parts: one for American-based officials from the Chinese Embassy, Consulates and Mission to the United Nations; the other is for officials at ministries and agencies in China. Generally one of each of these programs is run each year, though the 2008 program for U.S.-based officials was postponed to January 2009 because of scheduling conflicts.

A delegation of twelve promising young officials spent two weeks in Williamsburg, Virginia; Washington, D.C.; Gettysburg and Harrisburg, Pennsylvania; and New York City. The group was drawn from the Ministries of Foreign Affairs, Environmental Protection, and Culture; the National Development and Reform Commission, the People's Bank of China; the General Administration of Quality Supervision, Inspection and Quarantine; the Communist Youth League, the Chinese People's Institute of Foreign Affairs and the Shanghai Institute for International Studies.

During site visits, briefings and official meetings, the delegation members focused on U.S. history, the foundations of our political and legal systems, the American financial situation, the role of the nonprofit sector, the media, and the work of and relationship among local, state and federal governments. Participants gained a more personal view of American society and daily life through home-stays in Washington, D.C., which provided opportunities for closer interaction with Americans and their communities.

The program has received consistent praise from participants, many of whom remain in contact with the National Committee as their careers progress.

### **Human Rights Foundation Delegation**

The National Committee hosted a groundbreaking visit to the United States by a ten-member delegation focusing on human rights and philanthropy. The group was led by



*Jeanne Barnett (widow of National Committee founder Doak Barnett) hosted Wang Min, first secretary at the Chinese Consulate General in New York, during the homestay portion of the Policy Leaders Orientation Program.*

Vice Premier Huang Mengfu, chairman of the China Foundation for Human Rights Development. Mr Huang is the most senior PRC human rights official to have visited the United States; while here he forged new relationships and initiated important dialogues on human rights issues with prominent American foundations, human rights organizations and the media. The meetings in New York, Washington, D.C. and Boston in November came at an opportune time, closely following China's announcement that it was drafting a national action plan to protect human rights.

In addition to his role at the Foundation, Mr. Huang is also vice chairman of the Chinese People's Political Consultative Conference, China's top legislative advisory body, and chairman of the All-China Federation of Industry and Commerce, where he has been instrumental in the development of China's non-public economic sectors.

In New York, the delegation met with Human Rights Watch Executive Director Kenneth Roth; National Committee Director Maurice R. Greenberg, chairman of C.V. Starr & Co. and chairman of the Starr Foundation, which has a long history of philanthropy in China; Ford Foundation President Luis A. Ubiñas; Rockefeller Foundation President Judith Rodin; Citi Foundation Director Michael Schlein; and members of the editorial boards of

the *Wall Street Journal* and *The New York Times*.

Meetings in Washington, D.C. were held with the president and senior officials of organizations including the Brookings Institution, the Carnegie Endowment for International Peace, the Center for Strategic and International Studies; with Acting Assistant Secretary of State for East Asian and Pacific Affairs John Norris and with Fred Hiatt, editorial page editor and member of the *Washington Post* editorial board.

Mr. Huang also delivered an address at Harvard University's Fairbank Center for Chinese Studies on China's new national action plan and issues affecting human rights in China. Included were developments in China's political system and government, economic and rural-urban disparities and the challenges of balancing reform with stability in the world's most populous nation.

The Foundation for Human Rights Development hopes to establish an annual

forum in China on philanthropy and human rights and Mr. Huang viewed his visit as a key opportunity to initiate this and other programs in these areas, which play critical roles in U.S.-China relations.



*Vice Premier Huang Mengfu, chairman of the China Foundation for Human Rights Development, at Harvard's Fairbank Center for Chinese Studies*

## Informing Policy Makers - 2008 programs

### **Congressional Staff Members Delegation**

Beijing, Kunming, Jinghong, Daluo, Shanghai  
March 22-30

Funders: Unrestricted funds, Embassy of the PRC

Partners: National People's Congress, U.S.-China Working Group

### **Strategic Security Issues Dialogue**

Taipei, Kinmen, Beijing  
June 23-July 1

Funder: Starr Foundation, China Foundation for International and Strategic Studies

Partner: Stanford-Harvard Preventive Defense Project

### **Conference: China, the United States and the Emerging Global Agenda**

Queenstown, Maryland  
July 13-15

Funder: Starr Foundation

### **China Briefing for U.S. Air Force Officers**

Warrenton, Virginia  
September 2-5

Funder: Starr Foundation

### **Human Rights Foundation Delegation**

New York, Washington, Boston  
November 16-25

Funder: China Foundation for Human Rights Development, Starr Foundation

### **Policy Leaders Orientation Program**

Williamsburg, Washington, D.C., Gettysburg, Harrisburg, New York City  
November 30-December 13

Funder: Starr Foundation

Partner: Chinese People's Institute of Foreign Affairs

### **Congressional District Staff Directors Delegation**

Beijing; Guangzhou and Dongguan, Guangdong; Hefei and Wuhu, Anhui; Shanghai  
December 6-14

Funders: Unrestricted funds

Partners: National People's Congress, U.S.-China Working Group

**A** central part of the National Committee's mission is to introduce next-generation leaders from the United States and China to one another, and to educate each about the other's country. Several noteworthy programs with this goal were conducted in 2008, providing opportunities for learning and dialogue while promoting sustained interaction and ongoing relationships that will enhance Sino-American relations in the decades to come.

### Public Intellectuals Program II

From 2005 to 2007, the Public Intellectuals Program (PIP) brought together twenty of the most promising of the younger generation of American China scholars and specialists to introduce them to senior U.S. and Chinese policy makers; expand their knowledge about China's politics, economics and society beyond their own areas of specialization; and give them the skills to use this knowledge to inform policy and educate the public. The first round of PIP was so successful that both the Henry

Luce Foundation and the Starr Foundation agreed to fund a second round.

In May 2008, twenty new PIP fellows were selected from an extremely competitive field of applicants. The first gathering of the fellows was in October, in Washington, D.C., where they were introduced to the program and one another, made the rounds of the major D.C.-based institutions (government and private) that focus on China, and spent a day on media training to help them develop the skills needed to engage effectively with the public.

In addition to two such meetings in Washington, the two-year enrichment program includes a conference in San Francisco (to get to know the Bay Area China-related organizations and individuals); travel to China together (in two separate groups) and separately as scholar escorts for National Committee delegations; and the development and running of a local public education program by each fellow.

### Student Leaders Exchange

Now in its fifth year, the Student Leaders

## U.S.-China Student Leaders Exchange

### Participant Perspective: Paola Melendez, Presidential Scholar



**"I got to experience and do so many diverse and unique things that I know I would have never had the chance to experience if I had gone there as a tourist by myself. The trip did not introduce me to China as a foreign country, it immersed me in its culture, its traditions, its people, its history, and made me a part of its present. Most importantly, I have a newly found interest and a great curiosity to know, to explore, and to discover even more."**

*Presidential Scholar Paola Melendez of Guaynabo, Puerto Rico, at an orphanage school in Luoyang*



*Public Intellectuals Program fellows and advisory committee members visit the National Academy of Sciences in Washington, D.C.*

Exchange (SLE) took twelve of America's most outstanding high school seniors on an intensive two-week study tour to China, where they experienced aspects of China's history, society and culture that ordinary visitors rarely see, while forging new friendships and lasting connections with China.

Each year, the U.S. Department of Education designates 141 of the nation's most promising graduating high school seniors as Presidential Scholars: it is from this exceptional pool that the National Committee selects SLE participants. This year's cohort went to Beijing, Xi'an and Luoyang for briefings and activities that introduced them to China's long, rich history and vibrant, modern society. Participants experienced life in China firsthand through activities that included homestays in each city with Chinese families with teenage "host siblings," teaching English to students in a rural area, and spending time with developmentally disabled preschoolers in an orphanage. The SLE group was also featured on the popular China Central Television talk show "Us."

SLE has turned out to be a transforming experience. Participants from past years have credited SLE with inspiring them to engage with and learn more about China, and half of

the students in the 2008 program took university-level coursework on China (a country that had not been an area of interest prior to the trip) and a quarter of them committed to return to China the following summer.

In conjunction with SLE, the National Committee also offered an intensive briefing on China for educators chosen by the Presidential Scholars to accompany them to National Recognition Week in Washington, D.C. and designated as "master teachers" by the Department of Education. This was an excellent opportunity for the National Committee to reach out to some of the nation's finest secondary school educators, who appreciated both the opportunity to engage with the excellent panel of speakers on China and the books provided for further reading.

#### **Foreign Policy Colloquium**

The sixth annual U.S. Foreign Policy Colloquium, held in Washington, D.C. in June, provided an inside view of American foreign policy from foremost specialists, businesspeople and government officials to 150 outstanding students from the People's Republic of China currently studying in graduate programs at American universities.

Organized jointly by the National



*Ambassador Christopher R. Hill, Assistant Secretary of State for East Asian and Pacific Affairs (second row, r) and National Committee President Stephen Orlins with participants in the Foreign Policy Colloquium*

Committee and the Elliott School of International Affairs at the George Washington University and funded by American International Group, Inc., The Coca-Cola Company and Anheuser-Busch, the Colloquium included lectures, panels and direct interaction with speakers who, this year, included Assistant Secretary of State Christopher Hill, former Senator and Governor of Virginia Charles Robb, former Attorney General and Pennsylvania Governor Richard Thornburgh, and journalist Ted Koppel. Site visits included foreign policy-related discussions at government, business and nonprofit institutions where participants were able to have their questions addressed in depth. The keynote speaker was respected political analyst Norman Ornstein, who spoke about China as an issue in the congressional and presidential elections.

### Young Leaders Forum

The Young Leaders Forum (YLF) brings together prominent young Chinese and Americans from a range of fields and professions who are selected on the basis of their accomplishments, leadership potential and participation in civic and international affairs. Participants are under forty years of age upon entering YLF and attend the program (held alternately in the United States and China) for three years, after which many attend as alumni. YLF creates fertile professional and personal connections that both enhance individual careers and ultimately benefit both the United States and China as fellows continue their leadership roles on both sides of the Pacific.

The four-day 2008 Forum, funded by the Ace Charitable Foundation, was held in Snoqualmie, Washington, in September and was attended by thirty-five fellows and alumni.

## Young Leaders Forum

### Participant Perspective: Wang Jian Shuo, CEO of Baixing.com



**“I enjoyed having the executive director of New York’s Miller Theater helping me learn how music changes life, discussing the importance of space technology with an American astronaut, debating about U.S. policy on China with the National Security Council’s China director, or getting insights about the Iraq war from a lieutenant colonel in the U.S. Air Force who just got back from there. It was both inspiring and life-changing.”**

*YLF alums Wang Jian Shuo (YLF 2008) and Andrew McLaughlin (YLF 2005) at the 2008 forum in Snoqualmie, WA*



*YLF participants (l to r) Pei Xiaofei (2008 fellow), Paul Haenle (2002 fellow), Jennifer Dulski (2008 fellow) and Kim Ng (2007 fellow)*

The intellectually and professionally focused discussions and presentations were balanced by social and team-building activities that enabled fellows to get to know one another from a different perspective and strengthen the YLF community. The diverse backgrounds, working experience and interests of the participants make the forum a uniquely valuable experience.

## Next Generation Leaders - 2008 programs

### **Master Teacher China Seminar**

Washington, D.C.

June 23

Funder: Private sources

Partner: U.S. Department of Education

### **Student Leaders Exchange**

Beijing, Xi'an, Luoyang

June 26–July 11

Funder: Wall Street English

Partner: China Education Association for International Exchange, U.S. Department of Education

### **Foreign Policy Colloquium**

Washington, D.C.

June 4–7

Funders: American International Group, Inc.,  
The Coca-Cola Company, Anheuser-Busch

Partner: Elliott School of International Affairs,  
The George Washington University

### **Young Leaders Forum**

Snoqualmie and Seattle, Washington

September 18–22

Funder: Ace Charitable Foundation

Partner: Chinese People's Institute of Foreign Affairs

### **Public Intellectuals Program**

#### **Fellows Conference**

Washington, D.C.

October 2–6

Funders: Henry Luce Foundation,  
Starr Foundation

For more than thirty-five years, the National Committee has been at the forefront in creating educational exchanges between the United States and China, from intensive study tours for educators to year-long professional placements for American and Chinese teachers. Demand for education-focused programs continues to expand as interest in China and Chinese language programs rapidly increases in the United States and English is studied by more Chinese children than there are Americans. As the two countries and cultures grow closer on multiple levels, the National Committee enables educators from both countries to learn about and experience the other and in turn effectively educate the next generation about the realities of the U.S.-China relationship.

### **The U.S. – China Teachers Exchange Program**

Few programs have offered greater opportunities for sustained contact between individuals in the two societies than the U.S. – China Teachers Exchange Program (TEP), which entered its thirteenth year in 2008.

Generously funded by the Freeman Foundation, TEP is the only national program in the United States that sends professional American and Chinese teachers to spend an academic year teaching in the other country, thus providing a unique opportunity for the educators to live in and learn about the United States and China while touching the lives of the thousands of students with whom they work.

The benefits of the program are twofold: teachers bring inspiration and enthusiasm to



*Teachers Exchange Program participant Zhang Fang during the 2007-2008 academic year in Royal Oak, Michigan*

the study of language and culture, and to the communities they live in, by serving as a living link to their native country. At the same time, they are immersed in a new education system, language and culture during their stay, and return home with deeper appreciation, innovative ideas and a wealth of knowledge about life in their host country. The teachers share their knowledge during the course of their careers and collectively have a profound impact on the way the next generation in the United States and China will regard one another.

The Teachers Exchange Program placed twenty-four Chinese teachers in schools throughout the United States in both the 2007 – 2008 and 2008 – 2009 academic years, and eight American teachers taught at schools in five Chinese cities during the 2007 – 2008 academic year. Participants attended an intensive pre-departure orientation in their home country that covered issues relating to the educational system and culture they would be entering and expectations of them as teachers and cultural ambassadors. Both groups also attended mid-year conferences in the host country, during which they shared their experiences, collaborated on ways to address the challenges of teaching in a new system and developed ideas on how to incorporate what they had learned during their stay into their teaching once they returned home. Many of the visiting Chinese educators also attended an optional ten-day summer study tour where they supplemented their experiences in the United States with an overview of the country's historical foundations, government, nonprofit sector and educational system.

### **Museums and Educational Outreach in China**

American museums have long played an active role as educators of the general public. By contrast, Chinese museums have served primarily as conservators of the national cultural heritage, with their prime responsibility being research and preservation of their collections. However, as museums in China have become popular destinations in recent years, and with a new free admission policy set by the central government, there has been growing recognition that they should better



*Museums and Educational Outreach exchange participants were the centerpiece of a major conference at the National Art Museum of China in Beijing*

engage and educate the general public and China's youth.

To address this need, the National Committee developed an innovative two-way exchange program for museum professionals and specialists from China and the United States to share best practices on how museums can engage young audiences and serve as educational resources. Funded by the U.S. State Department's Bureau of Educational and Cultural Affairs, the first phase of the program took six prominent American museum education professionals and specialists from the Brooklyn Historical Society, Columbia University, The Frick Collection, the Solomon R. Guggenheim Museum and the Smithsonian Institution to Shanghai, Changsha and Beijing for two weeks in June. The group met with professional counterparts, visited a range of Chinese museums and served as the centerpiece of a major conference on art museum education held at the National Art Museum of China in Beijing.

## U.S.-China Teachers Exchange Program

### Participant Perspective: Jessie Koenig, Teacher



**"For the returning teacher, it is hard to believe just how much his perception of China has changed since beginning the exchange. In the end, he finds that his trip was a wonderful benefit personally and academically because it forced him to examine himself and his perceptions of the world more deeply. Finally, when back home, the teacher has his memories from which he can draw a variety of stories for his students and colleagues when necessary to become a more interesting and balanced teacher."**

*Jessie Koenig with a student during the 2007-2008 academic year in Anqing, Anhui Province*

The delegation received extensive media attention, particularly in Changsha and at the Beijing conference.

The second phase of the program will bring nine Chinese museum specialists to several U.S. cities in 2009 for a two-week study tour, and one-month internships at major museums for three of the participants to give them practical experience in managing youth-focused education programs.

### **Secondary School Reform Delegation**

National Committee study tours for Chinese educators are conducted on behalf of the U.S. Department of Education and China's Ministry of Education and focus on specific themes for two years each. The 2008 Secondary School Reform Delegation was the third in the series, and provided the opportunity for twelve secondary school principals, senior administrators and representatives from the Ministry of Education to participate in a two-week study tour of Washington, D.C., Atlanta, Denver and Los Angeles.

The delegation members observed the workings of the American educational system, including special education, community service, student counseling, teacher recruitment, the role of museums in education and the involvement of parents and the broader community in schools. The program delivered a wealth of material to principals and adminis-

trators able to drive change in their districts and individual schools. Of particular interest to the participants was the emphasis on individualism and creativity in American education, and the focus on collaboration and problem-solving. They enthusiastically planned to share their experiences with colleagues after their return to China, to adapt some American innovations into their schools, and to increase communication and exchange between Chinese and American schools.



*Chinese secondary school principals and senior administrators visit the National Association of Secondary School Principals in Reston, Virginia*

## **Education - 2008 programs**

### **U.S.–China Teachers Exchange Program 2007–2008 and 2008–2009 Academic Years**

Funder: Freeman Foundation  
Partners: China Education Association for International Exchange; eight host schools in five Chinese cities and twenty-two host schools in fourteen American cities and towns

### **Museums and Educational Outreach Delegation**

Shanghai, Changsha, Beijing  
June 6–20  
Funder: U.S. Department of State, Bureau of Educational and Cultural Affairs

### **Education Delegation: Secondary School Reform**

Washington, D.C., Atlanta, Denver,  
Los Angeles  
November 29–December 12  
Funder: U.S. Department of Education  
Partners: Ministry of Education, China Education Association for International Exchange, U.S. Department of Education

**N**ational Committee programs in the areas of governance and civil society enable officials and professionals from the United States and Greater China to share best practices and cutting-edge ideas, while developing a better understanding of their counterparts across the Pacific and the global relationships that connect them. The programs in 2008 exemplify these goals.

### **Best Practices in Municipal E-Governance Delegation**

The rapidly developing field of municipal e-governance was the focus of a two-part project that brought together American and Chinese e-governance specialists. The first took place in 2007 when four American experts led workshops in Mainland China and Taiwan on innovative municipal programs that serve as models for other cities. A prominent example is Beijing's Dongcheng District City Grid Management System, which has attracted attention around China and was cited by Microsoft Chairman Bill Gates as a remarkable innovation in e-governance.

In March 2008, eight leading municipal information officers and specialists from Beijing, Hangzhou and Taichung visited Washington, D.C., Tampa and Seattle to exchange ideas on e-government initiatives with their colleagues in these American cities, all of which are known for their leadership in the field. A series of in-depth briefings in each city addressed specific case studies that shed new light on participants' work. In Washington, D.C., the group studied the Department of Motor Vehicles' "One Done" program; the city's Geographic Information System, which supports services such as a bulk trash pickup program; and the Safe Passage information system, which streamlines service delivery by multiple agencies supporting individuals in need. In Tampa, the delegation was impressed with a site that consolidates over 400 online government services, from event calendars to utility billing to issuing construction permits. The Seattle stop focused on information security management techniques; the Digital Inclusion program, which promotes access and computer training to disadvantaged groups; and Microsoft's e-

government technology.

An important aspect of this exchange was that it offered an opportunity for cross-Strait collaboration, with the combined Mainland China-Taiwan delegation spending two weeks together visiting U.S. cities, learning new ideas and sharing professional insights aimed at improving their cities and municipalities.

### **Mayors Delegation on Urban Sustainable Development**

The National Committee has a long tradition of providing opportunities for the exchange of municipal leaders: in 1978, the Committee hosted the visit of the first Chinese mayoral delegation to the United States and in 1979, sent the first delegation of American mayors to China. The focus of the latest program in this area was the sharing of ideas and best practices in energy conservation, urban sustainability and green development.

The National Committee worked with the National League of Cities (NLC) to assemble a delegation that included the mayors of cities in the forefront of the urban green movement: Albuquerque, Salt Lake City, Portland, Oregon



*Chien Shu-Fen, chief of the Information Management Section Revenue Service Office in Taichung City, Taiwan, meets with Marilyn Sheck, information technology manager at the Seattle Public Library as part of a delegation on best practices in e-governance*

and Northglenn, Colorado. (The mayor of the latter was the incoming president of the NLC.)

Among the highlights of the two week visit were meetings in Beijing with the minister of Environmental Protection, the city's vice mayor in charge of planning and construction, representatives of the Natural Resource Defense Council and the municipal Commission of Urban Planning; at the Olympic sailing center in Qingdao, built to the most modern green standards; and with representatives of Shanghai's sustainable transport partnership, leaders of the city's energy conservation supervision center, and Vincent Lo, head of the Shui On company, which has undertaken a major redevelopment of the Xintiandi area by retrofitting and conserving older buildings and traditional architecture.

The mayors were inspired by their meeting with founder and head of the Institute of Public and Environmental Affairs Ma Jun, whose presentation on a water pollution accountability database he has developed had particular resonance. They also gained much from a meeting with Dong Shanfeng, chief planner at the Shanghai Industrial Investment

Corporation's Dongtan eco-city, planned as the world's first sustainable city and expected to be a leader in implementing renewable energy sources and sustainable urban planning.

This very successful program provided delegation members a deeper understanding of the challenges facing China, the efforts and innovations being undertaken to overcome urban development issues and the sense that they had both learned from their Chinese counterparts and contributed something in return.

#### **Delegation of Foreign Policy and Public Affairs Journal Editors**

Public opinion and policy decisions are both influenced by coverage of the U.S.-China relationship in the media, particularly journals dealing with international issues. In May 2008, the National Committee conducted an intensive ten-day study tour to Beijing, Shanghai and Taipei for six foreign policy and public affairs journal editors, providing them a current and in-depth view of important facets of government and society in the PRC and Taiwan.

Participants included the senior or

## **Mayors Delegation on Urban Sustainable Development to China**

### **Participant Perspective: Ralph Becker, Mayor, Salt Lake City, Utah**



**"I will forever be grateful for the experience of visiting China with you. It was a remarkable experience, in no small part due to your gracious and generous hosting and engaging dialogue."**

managing editors of *The American Interest*, *International Security*, *The American Prospect*, *The National Journal*, *Ethics & International Affairs* and *Slate*. Ambassador Darryl Johnson, former deputy assistant secretary of state for East Asian and Pacific Affairs served as a scholar escort.

Among many briefings, meetings and site visits, the trip had several highlights: In Beijing the group discussed public attitudes about foreign policy and the United States with the chair of a prominent polling consultancy, learned about China's domestic environmental challenges at the Natural Resources Defense Council, and explored the realities and challenges of reporting on contemporary China from bureau chiefs and leading journalists from CNN, NPR, *The Los Angeles Times*, *Newsweek* and the *Chicago Tribune*. In Shanghai, participants learned about China's trade policy and integration into the global economy, discussed domestic journalism with students at the Fudan University School of Journalism, and explored China's foreign policy agenda, regional policies and transnational relations on issues such as climate change at the Shanghai Institute for International Studies.

The Taipei portion of the study tour, coming shortly before the inauguration of newly-elected president Ma Ying-jeou, gave the group the opportunity for a balanced perspective of the cross-strait relationship. A particularly insightful discussion was held with political scientist Ho Szu-Yin and foreign

policy specialist Su Chi; on the morning of the meeting, local media announced that Su, who had served as Ma Ying-jeou's foreign policy advisor during the campaign, had been appointed national security advisor in the new administration and that Ho would be his deputy, a development that gave the meeting even greater relevance.



*The Delegation of Foreign Policy and Public Affairs Journal Editors, pictured at Tiananmen Square, Beijing, included senior representatives from The American Interest, International Security, The American Prospect, The National Journal, Ethics & International Affairs and Slate*

## Government & Civil Society - 2008 programs

### **Municipal E-Governance Delegation**

Washington, D.C., Tampa, Seattle

March 8-20

Funder: U.S. Department of State, Bureau of Educational and Cultural Affairs

### **Foreign Policy and Political Affairs Journal Editors Delegation**

Beijing, Shanghai, Taipei

May 2-13

Funder: Starr Foundation

### **Mayors Delegation on Urban Sustainable Development**

Beijing, Qingdao, Shanghai

September 6-14

Funder: Starr Foundation

Partners: National League of Cities, Chinese People's Institute of Foreign Affairs

## PUBLIC EDUCATION & OUTREACH



**T**he National Committee provides current information on Greater China and issues of U.S.-China relations from leading specialists directly to its members and the public through seminars, panel programs, publications, e-mail briefings and conference calls. These offerings are coordinated with the National Committee's web site ([www.ncuscr.org](http://www.ncuscr.org)), which offers video, audio and transcripts from selected programs, as well as updates and publications.

*The following programs were held in New York City, unless otherwise indicated.*

### January 3

Making Sense of a Changing China: A Dialogue among Academics and Journalists

- ◆ Susan Lawrence, Head of China Programs, Campaign for Tobacco-Free Kids; former correspondent, *Far Eastern Economic Review*
- ◆ John Pomfret, Editor, Outlook Section, *Washington Post*
- ◆ Kellee Tsai, Associate Professor, Johns Hopkins University
- ◆ Jeffrey Wasserstrom, Professor, University of California, Irvine
- ◆ Timothy Weston, Associate Professor, University of Colorado at Boulder

Washington D.C.

### January 8

*Jones Day China Lecture Series*

The Economic and Strategic Rise of China and India: Asian Realignments after the 1997 Financial Crisis

- ◆ David Denoon, Professor of Politics and Economics, New York University

### January 25

Roundtable Discussion on China's Policies After the 17th Party Congress

- ◆ Li Zhongjie, Research Center of the History of the Communist Party
- ◆ Zhang Junkuo, Development Research Center of the State Council
- ◆ Chen Yaoyao, State Council Information Office

### February 19

Roundtable Discussion with Shen Dingli, Director, Center for American Studies and Executive Vice Dean, Institute of International Affairs, Fudan University

### February 21

Memorial Barnett-Oksenberg Lecture on Sino-American Relations

- ◆ Ambassador Chas W. Freeman, Jr. Chairman, Projects International, Inc. Former Assistant Secretary of Defense Shanghai

### February 26

*Jones Day China Lecture Series*

International Climate Change Negotiations: Beijing and Washington Strategies

- ◆ Rob Bradley, Director, International Climate Policy Initiative, World Resources Institute
- ◆ Joanna Lewis, Senior International Fellow, Pew Center on Global Climate Change



*Former U.S. Ambassadors to China (l to r) Winston Lord, James Lilley, J. Stapleton Roy, James Sasser and Joseph Prueher with National Committee President Stephen Orlins at Once Upon a Time in Beijing*

**March 13**

Roundtable Discussion with Pan Zhenqiang and China Reform Forum Delegation

- ♦ Pan Zhenqiang, Executive Member, Council of China Reform Forum; Deputy Chairman, China Foundation for International Studies; and Director, Research Institute for Strategy and Management, Central University of Finance and Economics.

**March 19**

*Jones Day China Lecture Series*

*Managing the Dragon: How I'm Building a Billion Dollar Business in China:* Author Jack Perkowski, Chairman and CEO, ASIMCO

**March 24**

Conference Call on the Taiwan Presidential Election

- ♦ Shelley Rigger, Associate Professor of Political Science, Davidson College
- ♦ Alan Romberg, Distinguished Fellow, Stimson Center

**March 25**

Roundtable Discussion with Ma Zhengang, President, China Institute of International Studies, and China Institute of International Studies Delegation

**April 8**

Roundtable Discussion with Nick Young, Founder, *China Development Brief*

**April 8**

*Young and Restless in China:* Film Screening with Sue Williams, Documentary Filmmaker, Ambrica Productions

**April 9**

Roundtable Discussion on the Beijing Olympics with James Heimowitz,, President & CEO, North Asia and Chairman, China of Hill & Knowlton Asia Ltd.

**April 16**

Conference Call on China and Tibet: History, Current Situation, and Implications for U.S.-China Relations



*Featured speaker Fang Xinghai, Director General, Office of Financial Services, Shanghai Municipal Government, at a corporate members breakfast*

- ♦ Professor A. Tom Grunfeld, Distinguished Teaching Professor, Empire State College, State University of New York

**April 17**

CHINA Town Hall: Local Connections, National Reflections

- ♦ National Speaker: Norman J. Ornstein, Resident Scholar, American Enterprise Institute
- ♦ Speakers at venues in each of thirty-five American cities and three cities in Greater China

**April 22**

Roundtable Discussion with Alex Harney, Author, *The China Price*

**April 29**

*Jones Day China Lecture Series*

United States–China Aviation Cooperation: Discussion with James Filippatos, Assistant Administrator for International Aviation Federal Aviation Administration

**May 2**

Roundtable Discussion with Dr. Yang Jiemin, President, Shanghai Institute for International Studies



*General John Fugh and Ambassador J. Stapleton Roy discuss the legacy of diplomat John Leighton Stuart*

**May 6**

*The Three Faces of Chinese Power: Might, Money, and Minds:* Discussion with author David M. Lampton, Director, China Studies Program, George and Sadie Hyman Professor of China Studies, School of Advanced International Studies, Johns Hopkins University

**May 7**

Lecture with Admiral Tomothy Keating, Commander, U.S. Pacific Command

**May 12**

*China's Communist Party: Atrophy and Adaptation:* Discussion with author David Shambaugh, Director, China Policy Program, Professor, Elliott School of International Affairs, George Washington University

**May 13**

*Jones Day China Lecture Series*

Judicial Reform in China: Discussion with Judge Clifford Wallace, Senior Judge, U.S. Court of Appeals for the Ninth Circuit

## CHINA Town Hall: Local Connections, National Reflections

In a year of presidential and Congressional elections, the role of China and its effect on the lives of Americans and U.S. foreign policy became a subject of national importance. On April 17, 2008, the National Committee held the second annual CHINA Town Hall: Local Connections, National Reflections, a nationwide program on China conducted simultaneously in thirty-five cities across the United States and subsequently in three cities in Greater China.

The program featured a live webcast with political analyst Norman J. Ornstein of the American Enterprise Institute focusing on China as an issue in the 2008 presidential and Congressional elections. Following this, in a discussion with National Committee President

Stephen Orlins, Mr. Ornstein responded to questions e-mailed from audience members around the country. After the national portion of the program, audiences at each of the thirty-five venues heard presentations from on-site China experts on subjects of interest to the local community and had the opportunity to ask questions of the speakers.

CHINA Town Hall offers a forum for a national discussion of U.S.-China relations, and enables people across the country to have the questions that matter to them answered by leading China specialists. The program was made possible with the cooperation of the World Affairs Council of America and local host institutions, and the generous support of the Starr Foundation.

**May 14**

Roundtable Discussion with Amy Gadsden, former Resident Country Director, China Programs, International Republican Institute

**May 15**

American Chamber of Commerce Panel

- ◆ James Zimmerman, Chairman
- ◆ John Watkins, Vice-Chairman
- ◆ Michael Barbalas, President

**May 19**

Annual Members Meeting and Program

- ◆ Nicholas Lardy, Senior Fellow, Peterson Institute for International Economics
- ◆ David Malpass, President, Encima Global LLC
- ◆ Henny Sender, Senior Special Writer, *The Wall Street Journal*

**August 25**

Roundtable Discussion with Dr. Mignonne Man-Jung Chan, Senior Advisor, National Security Council, Taiwan

**October 6**

Roundtable Discussion with David Barboza, China correspondent, *The New York Times*

**October 9**

Multilateral Trading System: An Asia/Pacific Perspective: Discussion with David Fung, Chairman, Li & Fung Group

**November 7**

Roundtable Discussion with Sun Chao, Party Secretary, Minhang District, Shanghai

**November 10**

Roundtable Discussion with Cui Liru and China Institutes of Contemporary International Research Delegation

- ◆ Cui Liru, President
- ◆ Feng Yujun, Director, Institute of Russian Studies
- ◆ Liu Bo, Deputy Director, Department of International Exchanges
- ◆ Yuan Peng, Director,

Institute of American Studies

- ◆ Zhang Zhixin, Assistant Professor, Institute of American Studies

**November 11**

Sino-Middle East Discussion with Pan Guang, Director, Shanghai Center for International Studies and Institute of European & Asian Studies, Shanghai Academy of Social Sciences; Director, Shanghai Cooperation Organization Studies Center; Dean, Center of Jewish Studies; Vice Chairman, Chinese Society of Middle East Studies

**November 13**

Corporate Members Breakfast with Fang Xinghai, Director General, Office of Financial Services, Shanghai Municipal Government

**November 24**

An Insider's View of China's Reality: Lecture by Huang Mengfu, Vice Chairman, Chinese People's Political Consultative Conference Cambridge, MA

**December 2**

*Jones Day China Lecture Series*

U.S. Trade Enforcement Agenda with China

- ◆ Claire E. Reade, Chief Counsel for China Trade Enforcement, U.S. Office of the Trade Representative

**December 9**

*Once Upon a Time in Beijing: Five U.S. Ambassadors to China*

- ◆ Winston Lord, 1985-89
- ◆ James R. Lilley, 1989-91
- ◆ J. Stapleton Roy, 1991-95
- ◆ James R. Sasser, 1996-99
- ◆ Joseph W. Prueher, 1999-2001

**December 11**

About the Life of an American Educator, Diplomat and Doctor John Leighton Stuart

- ◆ Major General John Fugh, Chairman, Committee of 100
- ◆ Ambassador J. Stapleton Roy, Director, Kissinger Institute for Chinese-U.S. Studies, Woodrow Wilson International Center for Scholars

# NATIONAL COMMITTEE GALA DINNER

The 2008 National Committee Gala Dinner, held on October 24 in New York, honored NYSE Euronext CEO Duncan Niederauer and U.S. Treasury Secretary Henry M. Paulson, Jr. for their work with China.

Secretary Paulson delivered the keynote address to the audience of over 350 guests, discussing the global economy, economic relations with China and the U.S.-China Strategic Economic Dialogue (SED). In the midst of the financial crisis and two weeks before the presidential election, Secretary Paulson's address came at a time when global economic issues were touching the lives of every American and U.S.-China relations were



*National Committee President Stephen Orlins, NYSE Euronext CEO and Director Duncan Niederauer, Secretary of the Treasury Henry M. Paulson, Jr. and National Committee Chair Carla A. Hills*



*Former U.S. Ambassador to China James Sasser and Cheryl McQueen, Director of the Office of China Economic Area, U.S. Department of Commerce*



*National Committee President Stephen Orlins, National Committee Director Maurice R. Greenberg, PRC Ambassador to the United States Zhou Wenzhong and Permanent Representative of China to the U.N., Ambassador Zhang Yesui*

in the spotlight; his remarks at the Gala were covered by more than seventy journalists from thirty-five media outlets and broadcast live on national television networks.

Secretary Paulson joined the Department of the Treasury in July 2006, and served as the leader of the U.S. delegation to the Strategic Economic Dialogue from its inception in 2006 until 2008. The SED initiated work on central policy issues including investment, energy and environmental cooperation. Secretary Paulson traveled to China more than sixty times over the course of his public service and private sector careers.

Duncan L. Niederauer joined NYSE Euronext in April 2007. Under his leadership, NYSE Euronext became the first non-Chinese exchange to open a representative office in Beijing and increased its number of listed companies from Greater China to fifty-seven, representing a market capitalization of more than \$1 trillion. Duncan Niederauer and NYSE Euronext were presented with two works by prominent Chinese-American artist Weihong, which will be displayed at the New York Stock Exchange.

The Gala is an important source of support for the National Committee's programs. The National Committee gratefully acknowledges the generosity of the companies and individuals who made the Gala a success.

## FINANCES

The activities and programs of the National Committee are made possible through the support of U.S. government agencies (in 2008 the Department of State, the Department of Education and the Department of Labor), foundations, business firms, members and friends. This support enables the National Committee to offer services to its members and the public at large and to undertake exchanges and special programs that further the advancement of knowledge and the strengthening of relationships on both sides of the Pacific.

The National Committee is grateful to those who made financial contributions during 2008. We are also indebted to the many individuals who gave their time, creativity and in-kind assistance. Financial contributions for the year are listed below and on succeeding pages.

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## GOVERNANCE & MEMBERSHIP

The 82nd Meeting of the Board of Directors was held in New York City on May 20, 2008. The 42nd Annual Members' Meeting was held on May 19, 2008, also in New York. Members present (or by proxy) elected the Board Class of 2011; six individuals were elected to the Class of 2010 and six to the Class of 2009.

Class of 2011	Class of 2010	Class of 2010	Class of 2009
Madeleine Albright	Geraldine S. Kunstadter	Kathryn D. Christopherson	Nelson G. Dong
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Nine Directors left the Board through rotation or retirement as of May 19, 2008: Mary Brown Bullock, William Ferguson, Thomas M. Gorrie, Herbert J. Hansell, Harry Harding, Kenneth Lieberthal, Joseph W. Prueher, J. Stapleton Roy, and James R. Schlesinger.

Also at the 82nd session, Directors elected the following officers of the Committee: Carla A. Hills, chair; Maurice R. Greenberg, Lee H. Hamilton, Thomas H. Kean, Nicholas R. Lardy, William R. Rhodes, and James R. Sasser, vice chairmen; Keith W. Abell, treasurer; Terrill E. Lautz, secretary, and Stephen A. Orlins, president.

At large Board Members Dennis C. Blair, Jerome A. Cohen, Barbara H. Franklin, Peter F. Geithner, David M. Lampton, Robert A. Levinson, Cheng Li, D. Bruce McMahan, Robert S. McNamara and John L. Thornton joined the officers to comprise the Executive Committee.

Keith W. Abell was appointed chairman of the Audit & Budget Committee; Carla A. Hills, chair of the Compensation Committee; Edward T. Cloonan and D. Bruce McMahan, co-chairmen of the Development Committee; David M. Lampton, chairman of the Management Committee; Kathryn D. Christopherson and Terrill E. Lautz, co-chairmen of the Nominating Committee; and Mary Brown Bullock and Peter F. Geithner, co-chairmen of the Program Committee.

The 66th Meeting of the Executive Committee was held in Washington, D.C. on November 3, 2008. At that time, Thomas J. Christensen, Thomas Fingar, David Shambaugh, and Clark T. Randt were appointed Directors.

# STATEMENT OF FINANCIAL POSITION

## Condensed Statement of Financial Position January 1 - December 31, 2008

	December 31, 2008	December 31, 2007
Cash and cash equivalents	\$ 913,741	\$ 1,072,340
Investments	5,655,045	5,595,901
Grants and contributions receivable, net	354,602	250,079
Other receivables	343,375	370,382
Program advances, exchanges and other assets	134,841	133,036
Grants and Contributions Receivable (long term portion)	--	1,000,000
Security deposits	5,692	5,692
Property and equipment	<u>57,599</u>	<u>67,516</u>
<b>TOTAL ASSETS</b>	<b>\$ 7,464,895</b>	<b>\$ 8,494,946</b>
 <b>LIABILITIES AND NET ASSETS</b>		
Accounts payable and accrued expenses	\$ 142,614	\$ 174,418
Deferred rent	<u>880</u>	<u>3,519</u>
<b>TOTAL LIABILITIES</b>	<b>143,494</b>	<b>177,937</b>
 <b>NET ASSETS</b>		
Unrestricted		
Undesignated	3,879,111	3,217,965
Board-designated	<u>1,062,348</u>	<u>1,340,850</u>
	4,941,459	4,558,815
Temporarily restricted	<u>2,379,942</u>	<u>3,758,194</u>
<b>TOTAL NET ASSETS</b>	<b>7,321,401</b>	<b>8,317,009</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 7,464,895</b>	<b>\$ 8,494,946</b>

## Condensed Statement of Activities for Year Ended December 31, 2008

	Unrestricted	Temporarily Restricted	December 31, 2008 Total	December 31, 2008 Total
<b>SUPPORT AND REVENUE:</b>				
U.S. Government grants	\$ --	\$ 348,625	\$ 348,625	\$ 765,818
Contributions	119,296	990,052	1,109,348	950,500
Special events (net)	709,371	--	709,371	906,581
Investment income and other	566,618	--	566,618	262,992
Net assets released from restrictions	<u>2,716,929</u>	<u>(2,716,929)</u>	<u>--</u>	<u>--</u>
<b>TOTAL SUPPORT AND REVENUE</b>	<b>4,112,214</b>	<b>(1,378,252)</b>	<b>2,733,962</b>	<b>2,885,891</b>
 <b>EXPENSES:</b>				
Program services	2,757,552	--	2,757,552	2,882,892
Management and administration	822,349	--	822,349	771,368
Fund-raising	<u>149,669</u>	<u>--</u>	<u>149,669</u>	<u>229,010</u>
<b>TOTAL EXPENSES</b>	<b>3,729,570</b>	<b>--</b>	<b>3,729,570</b>	<b>3,883,270</b>
Change in net assets	382,644	(1,378,252)	(995,608)	(997,379)
Net assets beginning of year	<u>\$ 4,558,815</u>	<u>\$ 3,758,194</u>	<u>\$ 8,317,009</u>	<u>\$ 9,314,388</u>
Net assets end of year	<u>\$ 4,941,459</u>	<u>\$ 2,379,942</u>	<u>\$ 7,321,401</u>	<u>\$ 8,317,009</u>

## STAFF 2008

### PRESIDENT

Stephen A. Orlins

### VICE PRESIDENT

Jan Carol Berris

### VICE PRESIDENT FOR ADMINISTRATION

Rosalind Daly

### SENIOR DIRECTOR OF EDUCATION PROGRAMS

Margot E. Landman

### SENIOR DIRECTOR FOR CORPORATE & PUBLIC PROGRAMS

Anne Phelan

### DIRECTOR, TRANSNATIONAL INITIATIVES

Ling Li

### DIRECTOR, LEADERSHIP INITIATIVES

Jonathan G. Lowet

### DIRECTOR OF DEVELOPMENT

Diana B. Roggemann

### DIRECTOR OF COMMUNICATIONS

Joseph J. Weed

### PROGRAM OFFICERS

Anna Bautista

Katherine D. Forshay

Daniel Murphy

### PROGRAM ASSISTANTS

Jenna Crouch

Sara Gavryck-Ji

### PROGRAM AND TRAVEL ASSISTANT

Nick McBurney

### ADMINISTRATIVE MANAGER

Daya Martin

### OFFICE MANAGER

Adam Sigal

Catherine Tafur

### ASSISTANT CONTROLLER

Patricia M. Gilani

### INTERNS

Rong Fu

Nathan Guerin

Frances Wei Wei Hsing

Sungtae Kim

Qing Miao



**NATIONAL COMMITTEE ON UNITED STATES - CHINA RELATIONS**

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