



NATIONAL COMMITTEE ON
UNITED STATES ~ CHINA RELATIONS

2004-05 Annual Report



BOARD OF DIRECTORS

November 2003 - November 2004

CHAIR

Carla A. Hills

VICE CHAIRMEN

William M. Daley
Maurice R. Greenberg
Lee H. Hamilton
William R. Rhodes
J. Stapleton Roy
James R. Sasser

TREASURER

Herbert J. Hansell

SECRETARY

Kathryn D. Christopherson

Michael H. Armacost

Dennis Blair

Julia Chang Bloch

Ray Bracy

Mary Brown Bullock

Thomas J. Christensen

Edward T. Cloonan

Jerome A. Cohen

Ken W. Cole

Charles J. Conroy

Ralph A. Cossa

Douglas N. Daft

Gary Dirks

Martin S. Feldstein

Gerald R. Ford

John H. Foster

Barbara H. Franklin

William E. Frenzel

Peter F. Geithner

David R. Gergen

Bates Gill

Thomas M. Gorrie

Harry Harding

Jamie P. Horsley

John Thomas Kamm

Virginia Kamsky

Thomas H. Kean

Henry A. Kissinger

Nicholas R. Lardy

Terrill E. Lautz

Robert A. Levinson

Kenneth Lieberthal

Richard H. Matzke

D. Bruce McMahan

Robert S. McNamara

Douglas P. Murray

Kevin J. O'Brien

Thomas R. Pickering

Joseph W. Prueher

Henry P. Sailer

Matt Salmon

Nicholas V. Scheele

James R. Schlesinger

David K. Y. Tang

Nancy Bernkopf Tucker

I. Peter Wolff

Madeleine Zelin

November 2004 - November 2005

CHAIR

Carla A. Hills

VICE CHAIRMEN

William M. Daley
Maurice R. Greenberg
Lee H. Hamilton
Nicholas R. Lardy
William R. Rhodes
J. Stapleton Roy
James R. Sasser

TREASURER

Herbert J. Hansell

SECRETARY

Kathryn D. Christopherson

Michael H. Armacost

Dennis Blair

Ray Bracy

Mary Brown Bullock

Thomas J. Christensen

Edward T. Cloonan

Ken W. Cole

Ralph A. Cossa

Lorne W. Craner

Michael L. Ducker

Martin S. Feldstein

Gerald R. Ford

John H. Foster

Barbara H. Franklin

William E. Frenzel

Peter F. Geithner

David R. Gergen

Louis V. Gerstner, Jr.

Bates Gill

Thomas M. Gorrie

Harry Harding

Jamie P. Horsley

David A. Jones, Jr.

John Thomas Kamm

Virginia Kamsky

Thomas H. Kean

Henry A. Kissinger

Geraldine S. Kunstadter

David M. Lampton

Terrill E. Lautz

Robert A. Levinson

Kenneth Lieberthal

David R. Malpass

D. Bruce McMahan

Robert S. McNamara

Kevin J. O'Brien

Thomas R. Pickering

Joseph W. Prueher

Henry P. Sailer

Matt Salmon

Nicholas V. Scheele

James R. Schlesinger

David K. Y. Tang

John L. Thornton

Nancy Bernkopf Tucker

I. Peter Wolff

NATIONAL COMMITTEE ON UNITED STATES - CHINA RELATIONS

The National Committee on United States-China Relations is a nonprofit educational organization that encourages understanding of China and the United States among citizens of both countries. The Committee focuses its exchange, educational and policy activities on politics and security, education, governance and civil society, economic cooperation, media and transnational issues, addressing these issues with respect to the People's Republic, Hong Kong SAR and Taiwan. The Committee's programs draw strength from its members, who now number more than 700 Americans from all parts of the country and about 70 corporations and professional firms. They represent many viewpoints, but share the belief that productive U.S.-China relations require ongoing public education, face-to-face contact and forthright exchange of ideas.



Deputy Secretary of State Robert B. Zoellick's speech at our 2005 Gala marked a new milestone in U.S.-China relations. He outlined a vision for the relationship based on "cooperation as stakeholders...within a larger framework where the parties recognize a shared interest in sustaining political, economic and security systems that provide common benefits."

The officers, directors, members and supporters of the National Committee on U.S.-China Relations share that vision.

We want to foster the spirit of cooperation. We want to find common ground. We want to help develop and support policies that will benefit the people of our two nations. And we want to create new programs that will strengthen and enrich the bilateral relationship.

The programs described in this report, conducted over the 2004-2005 period, reflect a new stage in the Sino-American relationship. Today, American and Chinese citizens interact with each other in ways that were unimaginable to our founders in 1966. Our current exchange programs focus on some of the shared interests to which Secretary Zoellick referred, including financial fraud, HIV/AIDS and foreign aid policies. Public education programs address such topics as the Six-Party Talks, U.S.-China security relations, intellectual property rights protection and Chinese public opinion on modernization and globalization.

We are gratified to see the multitude

of ways in which the Sino-American relationship has expanded since our founding four decades ago. Yet despite the dramatic changes and growth in the relationship, there is still much we can learn from one another. The National Committee remains committed to the belief that education is the path to improved relations and new opportunities. Today, our focus is on four critical areas of cross-cultural education:

- Programs to educate the general public in an effort to foster mutual understanding, eliminate misconceptions and promote greater interest in future cooperation.
- Exchange programs to give more people the opportunity to experience another culture firsthand and bring this experience back home to share with others.
- Efforts to provide our government leaders with data and a framework within which to consider the pros and cons of issues on the bilateral agenda.
- Exchange programs to invest in the next generation of leaders in both countries, through our Public Intellectuals Program and Young Leaders Forum, Foreign Policy Colloquium and other initiatives.

We value the many partners who make our work possible: the organizations and individuals in the United States and China who serve as our project partners and participants; the government agencies, private philanthropies, and corporations who generously support our programs; our directors and members who respond enthusiastically to our

requests for intellectual guidance and hands-on assistance; and the dedicated and capable members of the National Committee staff. The National Committee stands ready for the next stage of U.S.-China relations, confident that the strong network it has built over the past 40 years in both the United States and China will continue to help in designing and implementing innovative programs that advance a strong and positive Sino-American relationship.



Carla A. Hills
Chair



Stephen A. Orlins
President

The past year marks a transition in the National Committee's leadership. After seven years as president, John Holden returned to the corporate sector at the end of April 2005. His successor, Steve Orlins, took the helm on May 1, 2005. We are grateful for John's years of service to the Committee and his commitment to productive U.S.-China relations. We welcome Steve and are confident that, under his leadership, the National Committee will continue to play a leading role in engaging citizens of China and the United States in dialogue on issues of mutual interest and concern.

— *Carla A. Hills*

Exchange programs and conferences remain at the heart of the National Committee's work, providing a channel for Americans and Chinese to exchange views and enhance their understanding of each other. For some participants, this may be a first opportunity to interact with their peers in the other country; for others, it may add a new dimension to their perspective on complex issues in the bilateral relationship. In many cases, participating in a brief exchange program or attending a conference opens the door to continuing collaboration between individuals and institutions, expanding the impact of the National Committee's work to additional colleagues and community members.

These programs would not succeed without the support of our funders and the generous contributions of time and resources from our network of directors, members, friends and specialists. We extend our gratitude to all of these partners, who have helped us in our work of promoting understanding and cooperation between the United States and China.



The Strategic Security Delegation, led by former Secretary of Defense William Perry (center), met with Premier Wen Jiabao (on Dr. Perry's left) and General Xiong Guangkai (on his right).

Politics and Security

National Committee dialogues on political and security issues take many forms. When senior Chinese leaders are in the United States, the Committee often provides a platform for them to speak to American audiences on Sino-American relations. We convene Track II discussions that give Chinese policy specialists opportunities for frank exchange with their American counterparts on cross-Strait, Korean peninsula and

other regional security issues. National Committee exchanges in this sensitive arena are not expected to provide solutions but rather create an environment in which differences can be productively explored and areas of common concern can be identified.

Taiwan's presidential election in March 2004 and legislative elections in December 2004 were the backdrop for two exchange programs that focused on relations between Beijing and Taipei.

The first was a small group of specialists who constituted a subset of a diverse group that had participated in the Committee's August 2003 conference on "New Challenges and Opportunities in Cross-Strait Relations." They spent time in Taipei and Beijing in January 2004, conveying American interests and perspectives on cross-Strait matters.

In January 2005, the National Committee continued its collaboration with the Preventive Defense Project (PDP), a joint program of Stanford University and Harvard's Kennedy School of Government. Off-the-record meetings with government officials, military officers, policy-makers and academics in Taipei, Beijing and Shanghai, provided venues for frank discussions on growing American concern about the potential for conflict in Northeast Asia brought on by miscalculations on the part of one or more of the actors.

Much of the success of these programs is due to the generous contribution of time and expertise by leading American and Chinese specialists, whose perspectives are informed by awareness of the broader international environment and by domestic political dynamics within the two countries.

CROSS-STRAIT STUDY TEAM

January 4-20, 2004

Funder: Ford Foundation

Hosts: Foundation on International and Cross-Strait Studies (Taipei); China Foundation for International Strategic Studies (Beijing)

STRATEGIC SECURITY DIALOGUE

January 22-29-2005

In cooperation with Harvard-Stanford Preventive Defense Project

Hosts: Ministry of Foreign Affairs (Taipei); China Foundation for International and Strategic Studies (Beijing)

Governance and Civil Society

The scale and pace of change underway in Chinese society is dramatic. Economic expansion has lifted the standard of living for hundreds of millions of people, while telecommunications, the media and other factors have raised the expectations of hundreds of million more in both rural and urban populations. National Committee exchanges in the fields of governance and civil society have focused on the “nuts and bolts” of social construction, with particular emphasis on the development of a strong legal foundation and the expansion of roles for non-governmental actors. It has engaged judges, lawyers, current and former government officials and representatives of non-governmental organizations (NGOs) in these programs.

The U.S. Department of Labor and the Chinese Ministry of Labor and Social Security (MOLSS) have launched a collaborative multi-year effort to strengthen the protection of workers’ rights in compliance with internationally recognized labor standards. The National Committee is part of a three-member consortium (along with the Asia Foundation and Worldwide Strategies Inc.) that has been awarded a grant by the Department of Labor to carry out some aspects of the program.

The first major activity under the project was a workshop on labor inspection regulations, held in May 2004 in Qingdao. The workshop brought together representatives from MOLSS and the State Council, directors of key provincial and municipal labor inspectorates, and Chinese labor lawyers and academics with a team of three American labor inspection regulations to review draft regulations. A 2005 workshop in Beijing, focusing on labor contract law, followed the same model. Additional activities under the project have included U.S. study tours for Chinese labor inspectors and for labor contract law specialists, as well as month-long internships at U.S. institutions for legislative drafters.

National Committee programs also addressed governance and civil society issues at the grassroots level. An exchange program brought staff from seven Chinese legal services organizations to the United States for month-long internships, designed to give them exposure to organizational management, fundraising and resource allocation, recruitment and use of pro bono expertise and outreach to target populations. The National Committee also arranged workshops on volunteerism in several Chinese cities, designed to strengthen the capacity of non-governmental organizations to incorporate volunteer resources into their work.



A study tour for Chinese labor officials began with briefings at the U.S. Department of Labor.



The Communities for Better Environment in Oakland, CA hosted public interest lawyer Zhang Jingjing as an intern.

In addition, the National Committee often incorporates elements of civil society development into its other program themes. For instance, exchanges on workforce development, education and other topics have provided examples of the contributions of NGOs in formulating, implementing and enforcing policy.

LABOR INSPECTION REGULATIONS
WORKSHOP IN CHINA

May 17-19, 2004

Funder: U.S. Department of Labor

Host: Ministry of Labor and Social Security

SENIOR LABOR INSPECTORS DELEGATION
STUDY TOUR OF THE UNITED STATES

December 4-17, 2004

Funder: U.S. Department of Labor

STRENGTHENING THE WORK OF CHINESE
LEGAL AID CENTERS
INTERNSHIPS IN THE UNITED STATES

February 27-April 2, 2005

Funder: Ford Foundation

Hosts: Greater Boston Legal Services and Asian Task Force Against Domestic Violence; California Rural Legal Assistance; National Labor Relations Board, Region II; Communities for a Better Environment; San Francisco Office of the Public Defender; Washington Lawyers' Committee for Civil Rights and Urban Affairs.

LABOR CONTRACT LAW
SEMINAR IN CHINA

June 4-9, 2005

Funder: U.S. Department of Labor

Host: Ministry of Labor and Social Security

CONTRACT LAW STUDY DELEGATION
STUDY TOUR OF THE UNITED STATES

July 9-22, 2005

Funder: U.S. Department of Labor

LABOR LEGISLATIVE TRAINING PROJECT
INTERNSHIPS IN THE UNITED STATES

October 8-November 12, 2005

Funder: U.S. Department of Labor

Hosts: California Labor and Workforce Development Agency and McGeorge School of Law

STRENGTHENING VOLUNTEER
MANAGEMENT IN CHINESE NGOS
WORKSHOPS IN CHINA

November 30-December 18, 2005

Funders: U.S. Department of State, Bureau of Educational & Cultural Affairs; Maclellan Foundation; Albert Kunstadter Family Foundation

Hosts: PeopleLink; China Development Brief

Economic Cooperation

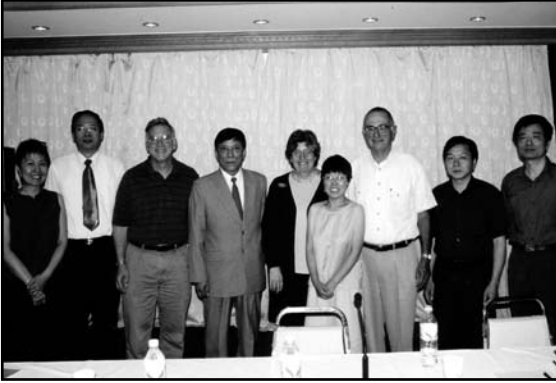
Economic issues are often a source of friction in U.S.-China relations, driven by the trade imbalance, intellectual property rights violations, and concerns about market access, among others. Despite this friction, and the difference in levels of economic development, there is much scope in the economic arena for cooperation and exploration of common interests. For instance, both countries are concerned about workforce development and the need to prepare workers for jobs in the rapidly changing globalized economy. And both recognize that weaknesses in an economic system's structure can facilitate corruption and crime.

Because the economic arena has also been a precursor for change in other sectors of Chinese society, economic exchange programs have been an important focal point for the National Committee. The economic need for a sound legal framework, institutional transparency and accountability, and access to information has helped expand Chinese citizens' rights in other areas. The National Committee has been able to incorporate its expertise and contacts in law, social services, media and other issues into the substance of its economic exchange programs.

To help generate policy prescriptions to deal with worker displacement in China, the National



A briefing at Boeing was part of the Worker Retraining Delegation's itinerary in Seattle.



American and Chinese labor studies specialists exchanged ideas during a workshop in China on worker displacement issues.

Committee developed a program in 2004 to facilitate an exchange of information between Chinese and American labor specialists. The first part of the program featured month-long study placements at leading American labor studies institutions for Chinese researchers; in the second phase, three American labor specialists — two of whom had hosted Chinese research fellows — traveled to China to lead workshops on employment and worker displacement issues.

The National Committee complemented these policy-related labor exchanges with a study tour for representatives of China's central and provincial-level governments that spotlighted practical models for retraining workers for new careers. Delegation members noted that, in contrast to China, training in the United States is generally viewed as an investment, rather than a cost, and that best practices for workforce development are more rapidly disseminated.

As China becomes increasingly integrated with the global economy, it is taking steps to strengthen its anti-money laundering framework. To support these efforts, the National Committee organized a program of training sessions in China in July 2004, led by a delegation of U.S. government and private sector specialists.

WORKER DISPLACEMENT POLICY FELLOWS
RESEARCH PLACEMENTS IN THE UNITED STATES

March 11-April 7, 2004

Funder: U.S. Department of State, Bureau of Cultural and Educational Affairs

Hosts: Association of Joint Labor/Management Educational Programs; Center for Urban and Regional Policy, Northeastern University; Institute of Labor and Industrial Relations, University of Michigan; Urban Institute.

WORKER DISPLACEMENT POLICY DELEGATION
WORKSHOPS IN CHINA

May 31-June 9, 2004

Funder: U.S. Department of State, Bureau of Cultural and Educational Affairs

Host: Chinese Academy of Labor and Social Security

ANTI-MONEY LAUNDERING SPECIALISTS
DELEGATION WORKSHOPS IN CHINA

July 16-27, 2004

Funder: U.S. Department of State, Bureau of Cultural and Educational Affairs

Host: People's Bank of China

WORKER RETRAINING DELEGATION
STUDY TOUR OF THE UNITED STATES

December 4-17, 2004

Funder: U.S. Department of State, Bureau of Cultural and Educational Affairs

Education

Much of the National Committee's institutional expertise in this field has been developed over the course of 25 years of implementing programs on behalf of the U.S. Department of Education and China's Ministry of Education under the Memorandum of Understanding (MOU) signed by the two countries. One key component of this partnership has been the annual Fulbright-Hays Summer Seminar, a month-long summer seminar designed to improve American teaching about China. A total of 48 teachers took part in the Fulbright-Hays program in the summers of 2004 and 2005, representing 25 states, the District of Columbia and the Marshall Islands. (As the 2003 program was postponed due to SARS, two cohorts participated in 2004.) Each group took part in lectures and visits to historical sites in several Chinese cities under the theme of "China: Tradition and Transformation."

The Committee was asked by the Department of Education to run a special summer seminar in 2004 for the leaders of 13 minority-serving institutions of higher learning in the United States. For all but two, it was the first visit to a country and culture that their institutions wish to teach about and to form partnerships with; this was an excellent initial step that has, indeed, resulted in establishing both courses and institutional links.

Reciprocal study programs under the education MOU bring two delegations of Chinese educators to the



Jose Martin, provost, welcomed An Chunren, leader of the Higher Education and Economic Development Delegation to the University of Texas at Brownsville.

United States each year. Programs in 2004 and 2005 addressed significant topics related to educational reform, such as the relationship between higher education and economic development and improving administration of higher education, as well as strengthening pre-school education and finding ways to incorporate international understanding into curricula.

A core program of the National Committee is the U.S.-China Teachers Exchange Program (TEP), now in its tenth year, which brings Chinese teachers to American classrooms to teach Chinese language and culture and sends American teachers to China to teach English. Benefits of the program extend well beyond the participating teachers and their students, to colleagues and host families and their communities.

National Committee education programs engage teachers from many backgrounds, reflecting the intent of school districts and tertiary education institutions to incorporate learning about other cultures into a range of curricula. Educators see these programs as opportunities to strengthen language learning, social studies, history and other subjects, as well as to increase cultural awareness in the classroom. These education programs often draw from a broad geographical base in China and the



Marcia Keizs, a member of the Minority-Serving Educational Institutions Delegation, led a discussion with Chinese students.

United States, providing an effective means for the National Committee to expand the impact of its work. And alumni of these education exchanges, including TEP, often serve as a continuing resource for other National Committee programs, as these educators are eager to accommodate our requests for school visits, other site visits and home hospitality.



Students at the Washington International School welcomed members of the Teaching International Understanding Delegation to their school.



A mid-year conference for 2005-2006 TEP teachers included a tour of Ellis Island.

U.S.-CHINA TEACHERS EXCHANGE PROGRAM
2004 AND 2005 ACADEMIC YEARS

Funder: Freeman Foundation
Hosts: China Education Association for International Exchange (CEAIE); 73 schools in 27 Chinese and American cities and towns

PRE-SCHOOL EDUCATORS DELEGATION
STUDY TOUR OF THE UNITED STATES

April 24-May 8, 2004
Funder: U.S. Department of Education

MINORITY-SERVING EDUCATIONAL
INSTITUTION LEADERS DELEGATION
STUDY TOUR OF CHINA

June 11-26, 2004
Funder: U.S. Department of Education
Host: CEAIE

FULBRIGHT HAYS-SUMMER SEMINAR IN CHINA

June 28-July 28, 2004; Hong Kong Extension, July 28-August 1, 2004
June 27-July 27, 2005; Hong Kong Extension, July 27-July 31, 2005
Funder: U.S. Department of Education
Hosts: Ministry of Education and CEAIE

TEACHING INTERNATIONAL
UNDERSTANDING DELEGATION
STUDY TOUR OF THE UNITED STATES

October 3-16, 2004
Funder: U.S. Department of Education

HIGHER EDUCATION INSTITUTIONS
AND ECONOMIC DEVELOPMENT DELEGATION
STUDY TOUR OF THE UNITED STATES

June 4-18, 2005
Funder: U.S. Department of Education

HIGHER EDUCATION ADMINISTRATION
DELEGATION
STUDY TOUR OF THE UNITED STATES

October 17-29, 2005
Funder: U.S. Department of Education

Transnational Issues

Successful resolution to transnational issues requires cooperation across borders. In the environmental and public health spheres, for instance, sound policy and infrastructure in one jurisdiction is weakened by lack of vigilance in another. Yet sensitivities – and often political repercussions – associated with the cause or extent of a problem, can constrain governments' willingness to be forthcoming or engage in bilateral or multilateral cooperative initiatives.

The National Committee has found that exchanges on transnational issues have been especially welcomed by American and Chinese professionals working at the local levels. They share strong interests in identifying practical means to raise awareness of problems, educating key populations and contributing their experience to the policy-making process.

Recently, China's government has signaled greater openness to foreign cooperation in responding to the immense challenge of HIV/AIDS. National Committee programs in this field have focused on engaging different stakeholders in HIV/AIDS education and prevention. An October 2004 program brought eight specialists from Beijing and Yunnan to the United States for a two-week observation program that focused on the community planning model developed by the U.S. Centers for Disease Control and Prevention. The delegation included a mix of central government policy researchers and local government health officials, as well as representatives



HIV/AIDS educators from China attended a briefing at a Providence, RI community health clinic.

of non-governmental organizations. A reciprocal study tour sent several American public health specialists to China to lead workshops on the key principles and methods of a participatory planning model, including assessment of needs and available resources, strategies for changing behaviors of at-risk populations, public-private partnerships, capacity building and case studies.

Foreign aid has been a means for countries to influence events beyond its borders, by providing humanitarian and development assistance. As China assumes a greater role on the international stage, and as its economic growth continues, it is taking initial steps to redefine the objectives of its foreign aid policy. The National Committee and the China Institutes for Contemporary International Relations convened a two-day conference in December 2005 to provide a comparative look at structuring, implementing and evaluating foreign aid.



Chinese and international specialists exchanged views at a two-day conference on foreign aid.

COMMUNITY PLANNING FOR HIV/AIDS
PREVENTION AND TREATMENT DELEGATION
STUDY TOUR OF THE UNITED STATES

October 31-November 13, 2004

Funder: U.S. Department of State, Bureau of
Educational & Cultural Affairs

COMMUNITY PLANNING FOR HIV/AIDS
PREVENTION AND TREATMENT DELEGATION
WORKSHOPS IN CHINA

May 21-June 1, 2005

Funder: U.S. Department of State, Bureau of
Educational & Cultural Affairs

Hosts: China Centers for Disease Control (Beijing)
and Yunnan Reproductive Health Research Association
(Yunnan)

FOREIGN AID POLICY DELEGATION
WORKSHOP IN CHINA

November 26-December 3, 2005

Funder: Ford Foundation

Host: China Institutes for Contemporary International
Relations



*Time Warner senior vice president Peter Wolff (center)
welcomed the 2005 class of interns.*

Media

The media plays a significant role in the way that American and Chinese citizens view each other. The tenor of the bilateral relationship is amplified in news reports on political, economic and social issues. Perceptions of popular culture in the other country are formed, in large part, by movies, television and music. And the development of the Internet has enabled Americans and Chinese to convey information about and to each other easily and rapidly.

These factors make the media an important subject for the National Committee. A core program in this area has been the Time Warner Internship Program, which gives students from Shanghai's Fudan University an introduction to media professions and to daily life in the United States. Each year since 1998, the National Committee has administered this three-month program on behalf of Time Warner, selecting the student participants, facilitating their internships at Time Warner entities and easing their transition to American life.

In both the fall of 2004 and 2005, classes of five interns each gained valuable insights into American media operations during their assignments at Time, Fortune and HBO in New York; CNN in Atlanta; and Warner Bros. in Los Angeles. Near the end of their placements, the interns had opportunities to share their impressions of life in the United States, differences between Americans and Chinese, and U.S.-China relations with community groups and high school classes.

In addition to exchanges and public education programs that address media-related topics, the National Committee serves as a resource to American and Chinese media, speaking with reporters on current issues and providing background information for stories.

TIME WARNER INTERNSHIP PROGRAM
INTERNSHIPS IN THE UNITED STATES

September 7-December 15, 2004

September 9-December 14, 2005

Funder: Time Warner Inc.

Hosts: CNN, Fortune, HBO, Time, Warner Bros.

Next Generation

China's integration into the global economy and its growing influence on the world stage mean that American and Chinese professionals from many different fields now find their businesses and careers affected by developments in the other nation. Recognizing that this trend will only increase over time, the National Committee has developed several programs designed to give young Americans and Chinese an early introduction to the other country and to foster relationships between young citizens of the two.

Four continuing programs exemplify these objectives. The Young Leaders Forum, initiated in 2002, has created a dynamic network of outstanding American and Chinese professionals, under the age of 40, who have already distinguished themselves in their respective disciplines. An annual retreat, held alternately in the United States and China, helps to build relationships across the Pacific. At the 2004 program, held in Sedona, Arizona and the 2005 program, convened in Jiuzhaigou in Sichuan province, participants shared ideas under the broad themes of "Communication in the 21st Century" and "The Next Big Thing," respectively. Listservs and informal get-togethers throughout the year help solidify connections among the group.

The Foreign Policy Colloquium, convened an-



The Foreign Policy Colloquium gave Chinese students the opportunity to raise questions about U.S. policy-making processes.

nually in June, is designed to give Chinese graduate students an in-depth introduction to American foreign policy-making. The students, who are pursuing graduate degrees in a wide range of disciplines at American universities, hear firsthand reports from current and former government officials, academics and journalists; raise questions about policy objectives; and visit government and private sector organizations that play a role in policy development and implementation. Each year since 2002, nearly 200 Chinese students have taken part in the three-day colloquium, held in Washington in partnership with the George Washington University.

The National Committee expanded its programming on youth and leadership development in 2004 with the debut of the U.S.-China Student Leaders Exchange. Working with the Embassy of China, the Ministry of Education and the Jiangsu Provincial Education Bureau, the Committee developed a two-week program to introduce American high school students to China's history, culture and contemporary society and to their Chinese peers. The American participants — 12 are selected each year — are drawn from the Presidential Scholars Program, which annually recognizes up to 141



Astronaut Mark Kelly (far right) raised a point during a discussion with other YLF Fellows on "the next big thing."

of the country's top graduating high school seniors for outstanding academic performance, leadership and demonstrated commitment to community service.

In 2005, the National Committee introduced its Public Intellectuals Program, designed to nurture a new generation of American China specialists. A class of 20 Fellows was selected for programs that will help instill greater breadth in their work, increase connections across disciplines, and encourage greater involvement in the development of public policy. The inaugural workshop, held in Washington, included meetings at government agencies and think tanks, media training and opportunities for Fellows to learn from each other.



Deputy Secretary of State Robert B. Zoellick met with fellows in the Public Intellectuals Program.

U.S. FOREIGN POLICY COLLOQUIUM

June 2-5, 2004

June 1-4, 2005

2004 Funders: The Coca-Cola Company, Anheuser-Busch Companies, Inc.

2005 Funders: The Coca-Cola Company, Anheuser-Busch Companies, Inc., FedEx Corporation

U.S.-CHINA STUDENT LEADERS EXCHANGE

July 16-31, 2004

July 26-August 9, 2005

2004 Funders: Laureate Education, Inc. and Wall Street English

2005 Funders: Laureate Education, Inc., Wall Street English and China Construction America, Inc.

YOUNG LEADERS FORUM

October 9-12, 2004; optional extension,

October 13-15, 2004

October 21-25, 2005; optional extension,

October 26-28, 2005

2004 Funders: Time Warner Inc., UPS, Starr Foundation

2005 Funders: Time Warner Inc., The Thornton Foundation, Shaklee Corporation, UPS

PUBLIC INTELLECTUALS PROGRAM

September 22-27, 2005

Funders: The Henry Luce Foundation, Starr Foundation

Through conferences, seminars, panel programs, publications, e-mail briefings and teleconferences, the National Committee provides information about the major issues in U.S.-China relations directly from policy-makers and opinion leaders on both sides of the Pacific. The Committee's website, which provides information on our programs and other useful resource material, is another channel for public outreach (www.ncuscr.org). Programs were held in New York City, unless otherwise indicated.

2004 Programs

JANUARY 13

Panel Discussion

“Chinese Views on a Changing World: Public Opinion on Modernization and Globalization”

Speaker: Andrew Kohut, Pew Research Center for the People and the Press

Discussants: Dan Rosen, Institute for International Economics and Gilbert Rozman, Princeton University
Cosponsored with World Policy Institute

JANUARY 30

Discussion

“China’s Economy: Boom or Bust?”

Speaker: Justin Yifu Lin, China Center for Economic Research

Cosponsored with Asia Society

FEBRUARY 5

Roundtable Discussion

“China in the WTO: A View from Geneva”

Speaker, Huang Rengang, PRC Mission to the World Trade Organization

FEBRUARY 18

Panel Discussion

“A New Look at Dispute Resolution in China”

Speakers: Jerome A. Cohen, New York University School of Law; Nicholas Howson, Paul, Weiss, Rifkind, Wharton & Garrison LLP; Li Hong, Shu Jin Law Firm

MARCH 16

Roundtable Discussion

“Reflections on Chinese Intellectual Thinking: A Personal View”

Zi Zhongyun, Chinese Academy of Social Sciences

MARCH 22

Conference Call Program

“Taiwan’s Election Results: Implications for Domestic Politics, Cross-Strait Relations and U.S. Policy”

Speakers: Huang Jung, Utah State University; Shelley Rigger, Davidson College; J. Stapleton Roy, Kissinger Associates, Inc.

MARCH 29

Book Discussion

Speaker: Ian Johnson, *The Wall Street Journal* and Author, *Wild Grass: Three Stories of Change in Modern China*

Cosponsored with Asia Society, Council on Foreign Relations and Overseas Press Club

MARCH 30

Roundtable Discussion

“Recent Political Developments in Hong Kong”

Speaker: Christine Loh, Civic Exchange



© U.S. Chamber of Commerce

Vice Premier Wu Yi spoke on trade issues at an April 2004 Washington dinner.

APRIL 22

Dinner Address

Vice Premier Wu Yi

Cosponsored with US-China Business Council and U.S. Chamber of Commerce
Washington, DC

MAY 12

Luncheon Address

Wang Qishan, Mayor of Beijing

Cosponsored with Asia Society

MAY 14

Discussion

“Current Issues in U.S.-China Relations”

Speakers: Chen Qimao and Zhuan Jianzhong, Shanghai Center of Strategic and International Studies; Tao Wenzhong, Chinese Academy of Social Sciences; Zhu Fang, Peking University

Cosponsored with Weatherhead Institute of East Asian Studies

JUNE 1

Book Discussion

Speaker: James R. Lilley, former U.S. Ambassador to China and Author, *China Hands: Nine Decades of Adventure, Espionage and Diplomacy in China*
Cosponsored with Asia Society and Council on Foreign Relations

JUNE 30

Conference

“Sustaining Momentum in China’s HIV/AIDS

Response: New Directions in Treatment, Prevention and Education”

Cosponsored with Freeman Chair in China Studies, Center for Strategic and International Studies

JULY 13

Roundtable Discussion

“Issues in Cross-Strait Relations”

Speakers: Dr. Joseph Wu, Mainland Affairs Council; Dr. Fang-mei Lin, Coordination Council for North American Affairs

OCTOBER 5

Corporate Members Briefing

Speaker: Clark T. Randt, Jr., U.S. Ambassador to China

OCTOBER 26-27

Conference

“U.S.-China Economic Relations Summit”

Cosponsored with Dorsey & Whitney LLP and Washington State China Relations Council
Seattle

NOVEMBER 10

Annual Members Program

“China in Transition: Assessing Recent Political and Economic Developments”

Keynote Speaker: Robert B. Zoellick, U.S. Trade Representative

Panelists: Cheng Li, Hamilton College; Kenneth Lieberthal, The Brookings Institution and University of Michigan; David R. Malpass, Bear, Stearns & Co., Inc.



National Committee vice president Jan Berris greeted Wang Xinkui, head of the Shanghai WTO Affairs Consultation Center.

NOVEMBER 15

Luncheon Discussion

“China in the WTO”

Shanghai WTO Affairs Consultation Center Delegation

NOVEMBER 29

Luncheon Discussion

Speaker: Dai Bingguo, Executive Vice Minister of Foreign Affairs

2005 Programs

JANUARY 10

Roundtable Discussion

“U.S.-China Relations in the Second Bush Term”

Shanghai Institute for International Studies Delegation

FEBRUARY 14

Roundtable Discussion

“Recent Developments in Hong Kong”

Better Hong Kong Foundation Delegation

FEBRUARY 28

Barnett-Oksenberg Lecture on Sino-American Relations

“The Rise of China and the Outlook for U.S.-China Relations”

Speaker: J. Stapleton Roy, Kissinger Associates, Inc. and former U.S. Ambassador to China
Shanghai

FEBRUARY 28

Farewell Reception for Yang Jiechi, Ambassador of the People’s Republic of China to the United States

APRIL 4

Roundtable Discussion

“Regional Security Issues”

Visiting Fellows of The Brookings Institution, Center for Northeast Asian Policy Studies

APRIL 5

Roundtable Discussion

“The Outlook for U.S.-China Relations”

China National Association of International Studies Delegation

APRIL 18

E-mail Broadcast

“China’s Anti-Secession Law and Developments Across the Taiwan Strait”

Author: Thomas J. Christensen, Princeton University

APRIL 19

E-mail Broadcast

“The Emperor is Far Away: China’s Enforcement of Intellectual Property Rights Protection, 1986-2005”

Author: Joseph A. Massey, Tuck School of Business

APRIL 21

Discussion

“China’s Economy: The Outlook for the Future”

Speaker: Fan Gang, National Economic Research Institute

APRIL 28

E-mail Broadcast

“The Perfect Storm Over IPR/The New China Factor”

Author: Kenneth Lieberthal, The Brookings Institution and University of Michigan

MAY 25

Welcome Reception for National Committee President

Stephen A. Orlins

Washington, DC

JUNE 2

Dinner Program

Former Mayor of Shanghai Xu Kuangdi



© Ken Levinson

National Committee president Stephen Orlins (left) and Time Warner senior vice president Peter Wolff (right) welcomed new Ambassador Zhou Wenzhong.

JUNE 28

Welcome Reception for Zhou Wenzhong, Ambassador of the People’s Republic of China to the United States

JULY 18

Roundtable Discussion

“American and Chinese Interests in Northeast Asia”

China Institutes for Contemporary International Relations Delegation

JULY 27

Luncheon Address

State Councilor Tang Jiaxuan
Cosponsored with US-China Business Council
Washington, DC

AUGUST 4

Conference Call Program

“China’s Military Power: New Developments and
Implications for U.S. Policy”
Speakers: Dennis Blair, USN (Retired), Institute for
Defense Analyses and James R. Lilley, Former U.S.
Ambassador to China

SEPTEMBER 9

Corporate Members Briefing

“U.S.-China Relations”
Speaker: Congressman Mark Kirk

SEPTEMBER 23

Roundtable Discussion

“China’s NGO Sector”
Cosponsored with Maclellan Foundation

SEPTEMBER 28

Conference

“China’s Financial Markets”
Cosponsored with Asia Society

OCTOBER 11

Address

“The Six-Party Talks”
Speaker: Christopher R. Hill, Assistant Secretary of
State for East Asian and Pacific Affairs
Cosponsored with Asia Society and Korea Society

OCTOBER 25

Luncheon Address

Speaker: Chief Executive Donald Tsang, Hong Kong
Special Administrative Region
Cosponsored with Hong Kong Economic & Trade
Office, Hong Kong Association of New York, Hong
Kong Trade Development Council, Hong Kong-U.S.
Business Council, Asia Society, Business Council for
International Understanding, Committee of 100, U.S.
Council for International Business



*Richard Lawless (left) and Dennis Blair discussed U.S.-China
security relations with National Committee members.*

NOVEMBER 9

Annual Members Meeting

“A Conversation on U.S.-China Security Relations”
Speakers: Dennis Blair, USN (Retired), Institute
for Defense Analyses and Richard Lawless, Deputy
Undersecretary of Defense for Asian and Pacific Affairs

DECEMBER 1

E-mail Broadcast

“President Bush’s Visit to Beijing”
Authors: Randall G. Schriver, Armitage International,
L.C.; Charles W. Freeman III, Armstrong Teasdale LLP

DECEMBER 9

Corporate Members Briefing

“U.S.-China Relations”
Speaker: Congressman Mark Kirk

Peter Kann, Robert Hormats and honoree Karen Elliott House welcomed keynote speaker Robert Zoellick.



Ambassador Zhou Wenzhong spoke with Michael Ducker of FedEx.

More than 500 guests were on hand to honor four leaders in the fields of communications, finance and education for their outstanding contributions to U.S.-China relations at the National Committee's Gala Dinner on September 21, 2005 in New York City. The honorees were Karen Elliott House, publisher of *The Wall Street Journal* and senior vice president of Dow Jones & Co., Inc; Liu Chuanzhi, chairman of Legend Holdings Limited and founder of Lenovo; Frederick W. Smith, chairman, president and chief executive officer of FedEx Corporation; and John L. Thornton, director of the Global Leadership Program at Tsinghua University and former president and co-chief operating officer of Goldman Sachs.

Deputy Secretary of State Robert B. Zoellick was the featured dinner speaker. In his foreign policy address, he laid out the Bush Administration's views on ways to engage with China as a stakeholder in the international system. The evening's festivities also were enhanced by letters of congratulations that President George W. Bush and President Hu Jintao sent to the Committee on the occasion of the Gala.

This was the National Committee's most successful Gala Dinner ever, raising nearly \$1.3 million in support of the organization. The Committee extends its deep appreciation to honorees, directors, members, sponsors and others who generously contributed their time and resources to the Gala.



National Committee chair Carla Hills recognized honoree John Thornton for his contributions.



Director J. Stapleton Roy greeted honoree Liu Chuanzhi.

All photos this page: © Elsa Ruiz

2004

The 78th Meeting of the Board of Directors was held in New York City on November 11, 2004. The 38th Annual Members' Meeting was held on November 10th, 2004. Members present (or by proxy) elected the Board Class of 2007; two individuals were also elected to the Class of 2005.

CLASS OF 2007	Geraldine S. Kunstadter
Mary Brown Bullock	Kenneth Lieberthal
Thomas J. Christensen	David R. Malpass
Lorne W. Craner	Joseph W. Prueher
Michael L. Ducker	J. Stapleton Roy
Louis V. Gerstner, Jr.	Henry P. Sailer
Thomas M. Gorrie	James R. Schlesinger
Herbert J. Hansell	
Harry Harding	CLASS OF 2005
Carla A. Hills	Jamie P. Horsley
David A. Jones, Jr.	David M. Lampton
Henry A. Kissinger	

Eight Directors left the Board through rotation or retirement as of November 11, 2004: Julia Chang Bloch, Jerome A. Cohen, Charles J. Conroy, Douglas N. Daft, Gary Dirks, Richard H. Matzke, Douglas P. Murray, and Madeleine Zelin. Director Barber B. Conable, Jr. died in December 2003; he served as Chairman of the Board between 1992-2001.

At the 78th session of the Board, Directors elected the following officers of the Committee: Carla A. Hills, chair; William M. Daley, Maurice R. Greenberg, Lee H. Hamilton, Nicholas R. Lardy, William R. Rhodes, J. Stapleton Roy and James R. Sasser, vice chairmen; Herbert J. Hansell, treasurer; Kathryn D. Christopherson, secretary, and John L. Holden, president.

At-large Board Members Michael H. Armacost, Dennis C. Blair, Thomas J. Christensen, Barbara H. Franklin, William E. Frenzel, Thomas H. Kean, David M. Lampton, Robert A. Levinson, Kenneth J. Lieberthal, D. Bruce McMahan, Robert S. McNamara, and Joseph W. Prueher, joined the officers to comprise the Executive Committee.

Herbert J. Hansell was appointed chairman of the Audit & Budget Committee; Carla A. Hills, chair of the Compensation Committee; Edward T. Cloonan and D. Bruce McMahan, co-chairmen of the Development Committee; Nicholas R. Lardy, chairman of the Management Committee; Kathryn D. Christopherson, chairman of the Nominating Committee; and David M. Lampton, chairman of the Program Committee.

2005

The 79th Meeting of the Board of Directors was held in New York City on November 10, 2005. The 39th Annual Members' Meeting was held on November 9th, 2005. Members present (or by proxy) elected the Board Class of 2008; three individuals were also elected to the Class of 2006 and two to the Class of 2007.

CLASS OF 2008	CLASS OF 2007
Keith Abell	Charles W. Freeman, III
Dennis C. Blair	Cheng Li
David R. Gergen	
Jamie P. Horsley	CLASS OF 2006
Robert A. Levinson	Jerome A. Cohen
D. Bruce McMahan	David M. Lampton
Robert S. McNamara	Douglas P. Murray
Mark A. Schulz	
John L. Thornton	

Eleven Directors left the Board through rotation or retirement as of November 10, 2005: Michael H. Armacost, Gerald R. Ford, John H. Foster, William E. Frenzel, Lee H. Hamilton, Kevin J. O'Brien, Henry P. Sailer, James R. Sasser, Nicholas V. Scheele, Nancy Bernkopf Tucker, and I. Peter Wolff.

At the 79th session of the Board, Directors elected the following officers of the Committee: Carla A. Hills, chair; William M. Daley, Maurice R. Greenberg, Thomas H. Kean, Nicholas R. Lardy, William R. Rhodes, and J. Stapleton Roy, vice chairmen; Herbert J. Hansell, treasurer; Kathryn D. Christopherson, secretary, and Stephen A. Orlins, president.

At-large Board Members, Dennis C. Blair, Thomas J. Christensen, Barbara H. Franklin, Peter F. Geithner, Thomas H. Kean, David M. Lampton, Robert A. Levinson, Kenneth J. Lieberthal, D. Bruce McMahan, Robert S. McNamara, and Joseph W. Prueher, joined the officers to comprise the Executive Committee.

Herbert J. Hansell was appointed chairman of the Audit & Budget Committee; Carla A. Hills, chair of the Compensation Committee; Edward T. Cloonan and D. Bruce McMahan, co-chairmen of the Development Committee; Nicholas R. Lardy, chairman of the Management Committee; Kathryn D. Christopherson, chairman of the Nominating Committee; and David M. Lampton, chairman of the Program Committee.

The activities of the National Committee are made possible by the support of U.S. government agencies, particularly the United States Department of State, the United States Department of Education, and the United States Department of Labor, foundations, business firms, Members and friends. This support enables the Committee to maintain service to the public at large and to undertake exchanges and special programs that contribute to the advancement of knowledge and strengthening of relationships on both sides of the Pacific.

We are indebted to those who made financial contributions during Fiscal Year 2004 (October 1, 2003 – September 30, 2004) and Fiscal Year 2005 (October 1, 2004 – September 30, 2005) and to the many individuals who gave so much of their time, creativity and in-kind assistance. Financial contributors are listed below and on succeeding pages.

2004

Major Contributions and Grants to the National Committee

Business & Professional Contributors

LEADERS

Archer Daniels Midland Company
 Argent Management Co. LLC
 The Coca-Cola Company
 Johnson & Johnson
 McMahan Securities Co. L.P.
 Time Warner Inc.
 Wal-Mart Stores, Inc.

BENEFACTORS

General Motors Corporation

PATRONS

Cargill
 Intel Corporation
 Milbank, Tweed, Hadley & McCloy
 The Riddell Group
 Shearman & Sterling LLP
 Sit Investment Associates
 Toy Industry Association, Inc.
 United Parcel Service Inc.

ASSOCIATES

Footwear Distributors & Retailers
 of America
 Hong Kong Economic & Trade
 Office
 Kamsky Associates
 Tyco Electronics Corporation

OTHER

Barbara Franklin Enterprises

Foundations & Special Contributors

The Caroline Leonetti Ahmanson
 Foundation
 The Ford Foundation
 The Freeman Foundation
 The Jeanne & Herbert Hansell Fund
 IBM International Foundation
 Jones Day Foundation
 Albert Kunstadter Family
 Foundation
 The Henry Luce Foundation
 Smith Richardson Foundation
 The Starr Foundation
 Sylvan Learning Foundation
 U.S. Department of Agriculture
 U.S. Department of Education
 U.S. Department of Labor
 U.S. Department of State
 WEM Foundation
 Woo's Foundation Inc.

Individual Contributors

BENEFACTORS

Harry Harding
 Geraldine Kunstadter
 Elizabeth S. & Whitney MacMillan
 Glenda Ruby

PATRONS

Michael H. Armacost
 W. Michael Blumenthal
 Kathryn D. Christopherson*
 Jerome A. Cohen
 Thomas D. Gorman
 Samuel Y. Kupper
 Terrill E. Lautz
 Gregory McLaughlin
 A. Kenneth Nilsson
 Joseph W. Prueher
 Lucian W. Pye
 J. Stapleton Roy
 Henry P. Sailer
 Matthew J. Stover

SPONSORS

Mr. and Mrs. Charles W. Bailey
 William E. Frenzel
 Joel N. Glassman
 Helena Kolenda
 David M. Lampton
 Paul Liu
 June Mei
 Dorothy H. Osborn
 Dorothy Rostov
 Carl F. Stover

MEMBERS

David M. Bachman
 I. Allen Barber II
 Norton Belknap

Thomas P. Bernstein
William Block
P. Richard Bohr
Joseph J. Borich
Kay Boulware-Miller
David D. Buck
Richard C. Bush III
Thomas J. Christensen
Gaye Christoffersen
Noreen M. Clark
Joan Lebold Cohen
Jill M. Considine
Philip J. Crowley
Lee Cullum
William J. Cunningham
Nicholas W. Fels
Charles C. Foster
Michael Goettl
Sherwood Goldberg
Harold K. Goldstein
Thomas M. Gorrie
Ann M. Grossman
Lee H. Hamilton
Richard G. Heggie
Frederick W. Hong
Jamie P. Horsley
Eileen Hsieh
Betty Lou Hummel
Bobby R. Inman
James W. Jarrett
David E. Jeremiah
Alastair Iain Johnston
Robert L. Keatley
Elizabeth E. Keck
William Kirby
David P. Lambert
Chris R. Lanzit
James F. Leonard
Robert A. Levinson
Timothy J. Long
Lu Weiming
Stanley B. and Judith Lubman

James Martinsen
William C. McCahill, Jr.
Tun-Hsu McCoy
W. Clark McFadden II
H. Lyman Miller
Kathryn Mohrman
Douglas P. Murray
Eugene A. Nojek
Kevin J. O'Brien
Lois Oksenberg
Jonathan D. Pollack
Richard E. Radez
John M. Regan
Thomas W. Robinson
Arthur H. Rosen
Madelyn C. Ross
Brent Scowcroft
Mervyn W. Adams Seldon
Roy C. Sheldon
Isi Siddiqui
Michael Spaier
Mrs. Carl W. Stern
Leslie Stone
William J. Sullivan
David M. Trebing
Charles Pei Wang
Rebecca Weiner
Anita C. Welch
Harold Wolchok
Yong Deng
Shirley Young
William H. Yu
Donald S. Zagoria

STUDENT/OTHER

Alfred Abati
Albert Bildner
John Burns
Katha Diddel-Warren
Richard Elliott
Albert Feuerwerker
Alan Geyer

Paul H.B. Godwin
Marshall Goldberg
John T. Goodhue
Nelson Ho
Maureen Jackson
Scott Kennedy
John D. Langlois, Jr.
John W. Lewis
Harmon Lisnow
Charles Douglas Lovejoy, Jr.
Edward S. Ma
John S. Major
John F. Martin
Barrett L. McCormick
David E. McGiffert
Diane Y. Montalto
James Mulvenon
Donald Oberdorfer
Virginia L. P'an
William B. Riley
Gilbert Rozman
Robert A. Scalapino
William M. Speidel
Frederick S. Tipson
Timothy C. Wong
Donald E. Woodward
Nancy Yuan
Xiaoming Zhang
Suisheng Zhao

2005

Major Contributions and Grants to The National Committee

Business & Professional Contributors

LEADERS

The ACE Group
American International Group, Inc.
Argent Financial Group
Bloomberg LP
The Boeing Company
Chevron Corporation
Citigroup Inc.
Clifford Chance US LP
The Coca-Cola Company
Continental Airlines
Evercore Partners
FedEx Corporation
Ford Motor Company
GE Transportation
GSC Partners
IBM
Intel Corporation
Lehman Brothers
Lenovo
Microsoft Corporation
News Corporation
Shaklee Corporation
Stroock & Stroock & Lavan
Texas Pacific Group
Time Warner Inc.
Tishman Speyer
United Technologies Corporation
Wal-Mart Stores, Inc.
White & Case

BENEFACTORS

Anheuser-Busch Companies, Inc.
The Blackstone Group LP
Bowne & Co.
Caxton Associates, L.L.C.
China Construction America, Inc.
Dow Jones & Co., Inc.
General Atlantic LLC

Goldman, Sachs & Co.
Hills & Company
Johnson & Johnson
Jones Day
Lucent Technologies
McKinsey
PricewaterhouseCoopers
Skadden, Arps, Slate, Meager & Flom LLP
Sullivan & Cromwell LLP
Tyco International Ltd.

PATRONS

Air Transport Association
CDW Corporation
Mr. Andrew Chisholm
Davis Polk & Wardwell
Ernst & Young
Hong Kong Economic & Trade Office
Levcor International, Inc.
Marsh Inc.
The McGraw-Hill Companies
Mr. Ken Miller
National Football League
New York Stock Exchange
Ogilvy & Mather
Sony Corporation of America
Strategy XXI
Synnex
Toy Industry Association
UBS

ASSOCIATES

Alcoa Inc.
Bear, Stearns & Co.
Committee of 100
Russell Investment Group
Tyco Electronics

OTHER

Barbara Franklin Enterprises

Foundations & Special Contributors

The Caroline Leonetti Ahmanson Foundation
The C. E. and S. Foundation
Betty Goff Cook Cartwright Endowment Fund
The Chang Family Charitable Foundation
The F.Y. Chang Foundation
Cigna Foundation
Culver Educational Foundation
The Ford Foundation
The John H. Foster Foundation
The Freeman Foundation
Louis V. Gerstner Jr. Foundation
The Jeanne & Herbert Hansell Fund
The Jack Hidary Foundation
IBM International Foundation
La Crosse-Luoyang Friendship Association+
The Henry Luce Foundation
The National Christian Foundation
The Rockefeller Foundation
The Starr Foundation
Sylvan/Laureate Foundation
The Thornton Foundation
U.S. Department of Education
U.S. Department of Labor
U.S. Department of State
WEM Foundation
Woo's Foundation Inc.

Individual Contributors

BENEFACTORS

Kathryn D. Christopherson*
Maurice R. Greenberg

Harry Harding
Carla A. Hills
Elizabeth S. & Whitney MacMillan
David R. Malpass
John L. Thornton

PATRONS

Jan C. K. Anderson
Michael H. Armacost
Nancy Kassebaum Baker
Cathy Barbash
Jeanne B. Barnett*
Carlos M. Bhola
Shirley Temple Black
Julia Chang Bloch
W. Michael Blumenthal
Jerome A. Cohen
Charlotte W. Conable
Martin S. Feldstein
Hart Fessenden
Harry D. Frick, III
Peter F. Geithner
Bates Gill
David A. Jones, Jr.
Thomas H. Kean
Samuel Y. Kupper
David M. Lampton
Nicholas R. Lardy
Robert A. Levinson
Phil L. Midland
Peter D. Nickerson
A. Kenneth Nilsson
Chih-Lan Woo Olson
Nicholas Platt
Joseph W. Prueher
Harriet P. Rosenson
J. Stapleton Roy
Henry P. Sailer
Thomas M. Spiro
Donald L. Staheli
Matthew J. Stover
Susan Roosevelt Weld
Rafael & Dale Zaklad
William K. Zinke

SPONSORS

Mr. and Mrs. Charles W. Bailey
Shenyu Belsky
Lucy Wilson Benson
Kay Boulware-Miller
Gareth C. C. Chang
Brian T. Chang
William E. Frenzel
Robert Fromer
Norman Paul Givant
Joel N. Glassman
George J. Green
David S. Hirsch
Elizabeth D. Knup
Abe and Julienne Krasnoff
Geraldine S. Kunstadter
Terrill E. Lautz
Susan B. Levine
Kenneth Lieberthal
Diane E. Long
Gregory McLaughlin
June Mei
William F. Miller
Toby S. Myerson
Lucian W. Pye
M. Roy Schwarz
Adlai E. Stevenson III
Carl F. Stover
Donald J. Swanz
Lorraine Toly
Leon J. Weil
I. Peter Wolff
Wei-ling Wu+
Nancy Young

MEMBERS

Steven E. Adkins
David M. Albert
Peter H. Antoniou
William Armbruster
Papa Assane Ba+
Jeffrey A. Bader
Perry Bradford Badgley+

I. Allen Barber II
Norton Belknap
Suzanne Reynolds Bennison
Robert L. Bernstein
Thomas P. Bernstein
Dennis Blair
William Block
Peggy Blumenthal
P. Richard Bohr
David L. Boren
Janetha B. Boswell+
J. Alan Brewster
William Bronski+
David D. Buck
Mary Brown Bullock
John Burns
Richard C. Bush III
Janet A. Cady
Eugene Carlson and Mimi
Thompson
Peggy and Richard Castle+
Winberg Chai
Angel Chi
Thomas J. Christensen
Virginia Clower+
Mr. and Mrs. Marshall S. Cogan
Joan Lebold Cohen
Peter Cohen and Rashmini Ernest+
John R. Cortapasso
Ralph A. Cossa
Lorne W. Craner
Frederick W. Crook
Charles T. Cross
Kevin and Tracy Crotchett+
Lee Cullum
William J. Cunningham
Hayes G. Dabney, II+
David James Davies
G. Gordon Davis
Deborah Davis
Katha Diddel-Warren
Foster F. Diebold
Kerry B. Dumbaugh
Richard and Carol Elliott+

John R. Evans
Adrienne Fazzolara+
Evan A. Feigenbaum
Nicholas W. Fels
James W. Fishel
Karen Fox+
Robert Friedman
Alton Frye
William P. Fuller, IV
Gloria Garfinkel
John W. Garver
Roberto Genoves
Sidney J. Gluck
Michael Goettl
Thomas M. Gorrie
Maura M. Gouck+
Frederick Gould
Sidney L. Greenblatt
Richard N. Haass
Lee H. Hamilton
Carol Lee Hamrin
Richard G. Heggie
Darryll Hendricks
Ruth G. Hinerfeld
John L. Holden
Martha Holdridge
Frederick W. Hong
Jamie P. Horsley
Eileen Hsieh
Yanzhong Huang
Betty Lou Hummel
Bobby R. Inman
Kristina James+
Merit E. Janow
Stephen W. Jarrett
David E. Jeremiah
Alastair Iain Johnston
James L. Jolly, Jr.
Debra Kam
John Thomas Kamm
Robert A. Kapp
Irving J. Karp

Virginia Kassel
Stanley N. Katz+
Robert L. Keatley
James A. Kelly
Helena Kolenda
Dr. and Mrs. John A. Koltcs
Howard G. Kristol
David Krueger+
John D. Langlois, Jr.
Bee Canterbury Lavery
Susan V. Lawrence
James F. Leonard
Herbert Levin
Karen Levin+
John W. Lewis
Cheng Li
Kelly Long+
Winston and Bette Bao Lord
Lu Weiming
Stanley B. and Judith Lubman
LaRue R. Lutkins
Richard W. Lyman
John P. Macmeeken
John S. Major
Jacqueline J. Servi Margis+
John F. Martin+
G. Eugene Martin
James Martinsen
Patricia and David Maslowski+
Richard H. Matzke
Helen McCabe
William C. McCahill, Jr.
Tun-Hsu McCoy
Michael A. McDevitt
James McGregor
Theresa McKeever
Robert S. McNamara
Adrienne Medawar
Sheila Melvin
Derek J. Mitchell
W Mitchell
Hugh H. Mo

Christian Murck
Douglas P. Murray
Robert L. Nichols
Eugene A. Nojek
Kevin J. O'Brien
Lois Oksenberg
Steven Okun
Michael J. O'Neill
Krista Osborn+
Mark Overmeyer and Dennis
Molitor+
Virginia L. P'an
Todd Parker+
Roberta and Charles Paturick
Ira Perelson+
Nancy T. Pickford
David Pietz
Jonathan D. Pollack
Penelope B. Prime
Janmarie C. Prutting
Richard E. Radez
John Michael Regan, IV+
Bruce L. Reynolds
A. Douglas Robbins+
Lisa Robins
Thomas W. Robinson
Arthur H. Rosen
Madelyn C. Ross
Richard Sanford+
Robert A. Scalapino
James R. Schlesinger
Janet Schoor+
William R. Schultz
Robert A. Scott
Richard Seldin
Mervyn W. Adams Seldon
Roy C. Sheldon
Jeffrey A. Smith
William and Kathleen Smith
Richard H. Solomon
Mary Ellen Somerville+
Michael and Martha Spaier+

Carl J. Spector
Mrs. Carl W. Stern
Jeremy J. Stone
Leslie Stone
Patricia Stranahan
Roger W. Sullivan
Karen M. Sutter
David S. Tappan, Jr.
Harry E.T. Thayer
Stephen C. Thomas
Frederick S. Tipson
Ann Connolly Tolkoff+
Seymour Topping
David M. Trebing
Stephen Uhalley, Jr.
Peter Van Ness
Lyman P. Van Slyke
David W. Vikner
Tobias Watson+
Rebecca Weiner
Laurence F. Whittemore
John A. Wickham Jr.
Richard L. Williams
Margaret S. Wilson
Harold Wolchok
Valerie Y. C. Wong
Raymond H. Wong
Diane T. Woo
Molly Read Woo
Richard J. Wood
Dali Yang
John Young
William H. Yu
Renqiu Yu
Donald S. Zagoria
Dhyana Ziegler
Eric and Andrea Zinn+

STUDENT/OTHER

Donald Anderson
Karen Anderson
David Bachman

Susan Bachman+
Dan Becker+
Roy and Margaret Bergeson+
Janis R. Bianco+
Robert P. Brannigan
J. Chester Cheng
Gail Chou+
Gaye Christoffersen
Patrick Corcoran
Jane Creel
Lawrence Daks
Carmen De Yoe+
Bruce Dickson
Albert E. Dien
William Dyson+
Edna E. Ehrlich
L. Gordon Flake
Charles C. Foster
M. Taylor Fravel
Christopher Fray+
Aaron and Marlo Frontiera+
Bonnie S. Glaser
Thomas B. Gold
John T. Goodhue
Nelson Ho
Franklin W. Houn
Maureen Jackson+
Lizabeth Joseph+
Frank Kehl
Donald W. Klein
William M. Kupec
Damon Lawrence
Gloria A. Levien
Benjamin L. Liebman
Abraham F. Lowenthal
Edward Ma
John T. Ma
Virginia Magboo+
Nia Mason
David E. McGiffert
Scott Menscher+
Dorothy A. Moore

Karen Murray+
Michael Nocera
Donald Oberdorfer
Joanne Parkhouse+
David W. Plant
Hector P. Prud'homme
Timothy Reyes+
Jane Washburn Robinson
Alan D. Romberg
John Shanks+
Mark L. Sheldon
Dorothy J. Solinger
William M. Speidel
Gerald Stryker
Ronald Suleski
Jan C. Ting
Nancy Bernkopf Tucker
Janet and Harvey Wahnquist+
Anita C. Welch
Sherrie Rollins Westin
Margaret C. Whitman
Donald E. Woodward
Madeleine Zelin

** All or a portion of contribution
designated for the A. Doak Barnett
Memorial Fund*

*+ All or a portion of contribution
designated for the U.S.-China Teachers
Exchange Program*

 STATEMENT OF FINANCIAL POSITION 2004

Condensed Statement of Financial Position

	September 30	
	2004	2003
ASSETS		
Cash and cash equivalents	\$1,263,356	\$1,802,744
Investments	1,138,623	949,383
Grants and contributions receivable, net	1,388,971	2,164,855
Other receivables	5,036	4,698
Program advances, exchanges and other assets	50,665	28,185
Security deposits	6,413	4,613
Property and equipment	28,825	39,862
TOTAL ASSETS	<u>\$3,881,889</u>	<u>\$4,994,340</u>
LIABILITIES & NET ASSETS		
Accounts payable and accrued expenses	\$312,723	\$237,281
Deferred rent	17,929	29,253
TOTAL LIABILITIES	330,652	266,534
NET ASSETS		
Unrestricted		
Undesignated	417,018	594,813
Board-designated	481,550	663,100
	<u>898,568</u>	<u>1,257,913</u>
Temporarily restricted	2,652,669	3,469,893
TOTAL NET ASSETS	<u>3,551,237</u>	<u>4,727,806</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$3,881,889</u>	<u>\$4,994,340</u>

Condensed Statement of Activities for the Year Ended September 30, 2004

	Unrestricted	Temporarily Restricted	2004	2003
			Totals	
SUPPORT & REVENUE:				
U.S. Government grants	\$ ~	\$685,630	\$685,630	\$453,022
Contributions	294,233	1,173,492	1,467,725	3,811,473
Special events (net)	~	~	~	663,100
Investment income and other	79,670	~	79,670	14,033
Net assets released from restrictions	2,676,346	(2,676,346)	~	~
TOTAL SUPPORT AND REVENUE	<u>3,050,249</u>	<u>(817,224)</u>	<u>2,233,025</u>	<u>4,941,628</u>
EXPENSES:				
Program services	2,689,769	~	2,689,769	2,150,313
Management and administration	616,888	~	616,888	614,559
Fund-raising	102,937	~	102,937	121,274
TOTAL EXPENSES	<u>3,409,594</u>	<u>~</u>	<u>3,409,594</u>	<u>2,886,146</u>
Change in net assets	(359,345)	(817,224)	(1,176,569)	2,055,482
Net assets beginning of year	1,257,913	3,469,893	4,727,806	2,672,324
Net assets end of year	<u>\$898,568</u>	<u>\$2,652,669</u>	<u>\$3,551,237</u>	<u>\$4,727,806</u>

The above information was extracted from the audited financial statements, which are available upon request.

STATEMENT OF FINANCIAL POSITION 2005 

Condensed Statement of Financial Position

	September 30	
	2005	2004
ASSETS		
Cash and cash equivalents	\$1,032,221	\$1,263,356
Investments	2,054,315	1,138,623
Grants and contributions receivable, net	372,117	1,388,971
Other receivables	670,978	5,036
Program advances, exchanges and other assets	39,256	50,665
Security deposits	6,413	6,413
Property and equipment	25,090	28,825
TOTAL ASSETS	<u>\$4,200,390</u>	<u>\$3,881,889</u>
 LIABILITIES AND NET ASSETS		
Accounts payable and accrued expenses	\$261,725	\$312,723
Deferred rent	6,606	17,929
TOTAL LIABILITIES	<u>268,331</u>	<u>330,652</u>
 NET ASSETS		
Unrestricted		
Undesignated	378,821	417,018
Board-designated	1,294,090	481,550
	<u>1,672,911</u>	<u>898,568</u>
Temporarily restricted	2,259,148	2,652,669
TOTAL NET ASSETS	<u>3,932,059</u>	<u>3,551,237</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$4,200,390</u>	<u>\$3,881,889</u>

Condensed Statement of Activities for the Year Ended September 30, 2005

			2005	2004
	Unrestricted	Temporarily Restricted		Totals
SUPPORT AND REVENUE:				
U.S. Government grants	\$ ~	\$754,157	\$754,157	\$685,630
Contributions	209,143	1,522,754	1,731,897	1,467,725
Special events (net)	1,223,523	~	1,223,523	~
Investment income and other	66,507	~	66,507	79,670
Net assets released from restrictions	2,670,432	(2,670,432)	~	~
TOTAL SUPPORT AND REVENUE	<u>4,169,605</u>	<u>(393,521)</u>	<u>3,776,084</u>	<u>2,233,025</u>
 EXPENSES:				
Program services	2,564,145	~	2,564,145	2,689,769
Management and administration	650,130	~	650,130	616,888
Fund-raising	180,987	~	180,987	102,937
TOTAL EXPENSES	<u>3,395,262</u>	<u>~</u>	<u>3,395,262</u>	<u>3,409,594</u>
Change in net assets	774,343	(393,521)	380,822	(1,176,569)
Net assets beginning of year	<u>898,568</u>	<u>2,652,669</u>	<u>3,551,237</u>	<u>4,727,806</u>
Net assets end of year	<u>\$1,672,911</u>	<u>\$2,259,148</u>	<u>\$3,932,059</u>	<u>\$3,551,237</u>

The above information was extracted from the audited financial statements, which are available upon request.

PRESIDENT
John L. Holden ⁽¹⁾
Stephen A. Orlins ⁽²⁾

VICE PRESIDENT
Jan Carol Berris

VICE PRESIDENT FOR
ADMINISTRATION
Rosalind Daly

SENIOR DIRECTOR FOR
EDUCATION PROGRAMS
Margot E. Landman

SENIOR DIRECTOR, CORPORATE
AND PUBLIC PROGRAMS
Anne Phelan

SENIOR PROGRAM DIRECTOR
Shenyu Belsky

SENIOR PROGRAM OFFICERS
Ling Li
Jonathan Lowet

PROGRAM OFFICERS
Meredith Champlin
Kathryn Gonnerman

PROGRAM ASSISTANTS
Anna Bautista
Daniel Greenberg
Jung Hwa Song

VISITING SCHOLAR
Jason Kindopp

ADMINISTRATIVE MANAGERS
Millicent Cavanaugh
Daya Martin

EXECUTIVE ASSISTANT
Timothy Costello

ACCOUNTANT
Patricia Gilani

INTERNS
Casey Gallagher
Erin Hoppin
Kody Kness
James Lau
Robyn Lee
Matthew Magliocco
Keely Nelson
Lillian Pascone
Helen Tang
Sam Tyroler-Cooper
Rose Wong
Katherine Zhao

(1) Through April 29, 2005

(2) Effective May 1, 2005

NATIONAL COMMITTEE ON
UNITED STATES-CHINA RELATIONS

71 West 23rd Street, 19th Floor, New York, NY 10010-4102 / www.ncuscr.org