2009 Annual Report
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May 2009 - May 2010

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November 2008
The National Committee on United States - China Relations is a nonprofit educational organization that encourages understanding of China and the United States among citizens of both countries. The Committee focuses on politics and security, governance and civil society, economic cooperation, media, education and transnational issues, addressing these with respect to mainland China, Hong Kong, and Taiwan via exchanges, conferences, Track II dialogues and its website. The Committee’s programs draw strength from its members, who number more than 700 Americans from all parts of the country and over 90 corporations and professional firms. They represent many viewpoints, but share the belief that productive U.S. - China relations require ongoing public education, face-to-face contact and the forthright exchange of ideas.
The National Committee co-sponsored a two-day seminar in Beijing in January that brought together many participants in the normalization of U.S.-China relations including (l to r) former Ambassador to China Joseph Prueher, former National Security Advisor Brent Scowcroft, Ambassador to China Sandy Randt, former Secretary of State Henry Kissinger, former National Security Advisor Zbigniew Brzezinski, Rosalynn Carter, President Jimmy Carter, State Councilor Dai Bingguo, and Vice-Chairman of the Chinese People’s Political Consultative Conference Xu Kuangdi; between the Carters is Richard Williams, first U.S. Consul General in Guangzhou; behind President Carter is Edward Cox, husband of Patricia Nixon and son-in-law of President Nixon (details on page 22)

National Committee President Stephen A. Orlins (center) rang the opening bell of the New York Stock Exchange on January 5 in celebration of the thirtieth anniversary of the establishment of diplomatic relations between the United States and China, accompanied by (l to r) National Committee Vice President Jan Berris, former Secretary of State and National Committee Director Dr. Henry A. Kissinger, NYSE Euronext CEO and Director Duncan Niederauer, Permanent Representative of China to the United Nations Ambassador Zhang Yesui, Consul General in New York Ambassador Peng Keyu, and Commissioner of the National Basketball Association David Stern.

Thirtieth Anniversary of Diplomatic Relations Celebrated in Beijing
CHINA Town Hall: Local Connections, National Reflections featured a national webcast with Assistant Secretary of State for East Asian and Pacific Affairs Kurt M. Campbell (r), moderated by National Committee Vice President Jan Berris, and held simultaneously at venues in thirty-nine U.S. cities and four in China on December 8 (details on page 22).

Strategic & Economic Dialogue Dinner

The National Committee co-hosted a dinner honoring Vice Premier Wang Qishan (r) and State Councilor Dai Bingguo (l, with former Secretary of State and National Committee Director Dr. Henry A. Kissinger) at the close of the Strategic & Economic Dialogue in Washington, D.C., on July 28. Speakers at the event included Secretary of State Hillary Rodham Clinton and Secretary of the Treasury Timothy Geithner.

Dinner Honoring Wu Bangguo, Chairman of the Standing Committee National People’s Congress

On September 10 the National Committee was one of several cooperating organizations of a dinner in Washington, D.C., honoring Wu Bangguo, chairman of the Standing Committee of the National People’s Congress. Speakers included Secretary of State Hillary Rodham Clinton and Secretary of Commerce Gary Locke.

CHINA Town Hall Features Assistant Secretary of State Kurt M. Campbell

CHINA Town Hall: Local Connections, National Reflections featured a national webcast with Assistant Secretary of State for East Asian and Pacific Affairs Kurt M. Campbell (r), moderated by National Committee Vice President Jan Berris, and held simultaneously at venues in thirty-nine U.S. cities and four in China on December 8 (details on page 22).
In an increasingly interconnected world, transnational issues such as the economic crisis, global warming, terrorism and nuclear proliferation demand stable and productive relations between the United States and China. More important, they demand relations based on mutual trust.

The National Committee is committed to helping establish such trust by bringing Chinese and Americans together at all levels and in various functional areas. Thus, among its many activities in 2009, the National Committee took delegations of Congressional members and staff to China to increase their understanding of the country and help them better inform their peers; the eighth Young Leaders Forum convened in Xiamen, bringing together emerging American and Chinese leaders from a wide range of professional and personal backgrounds; a Track II dialogue on rule of law and human rights was the first of its kind hosted in China by non-government organizations; the Teachers Exchange Program entered its fourteenth year of bringing Chinese teachers to the United States and sending American teachers to China for the academic year.

These accomplishments, and the many other exchanges, conferences and public programs described in this report, build on the National Committee’s forty-four years dedicated to informing policy makers, educating and engaging next-generation leaders, providing forums for direct interaction, discussing cutting-edge issues and educating Americans and Chinese about each other’s country. Given the challenges facing our two countries and the world, these efforts are now more important than ever.

The National Committee is grateful to its membership and supporters, who are vital partners in ensuring a trusting and fruitful Sino-American relationship.

Carla A. Hills
Chair

Stephen A. Orlins
President
For more than forty years, the National Committee has been working at the forefront of the dynamic relationship between the United States and China, conducting exchanges and conferences that bring together policy makers, corporate leaders, academics, entrepreneurs, professionals and students from both sides of the Pacific to share ideas and form strong personal connections that promote durable and productive Sino-American relations.

Top row (l to r): A Chinese delegation on public participation in land use decisions at the Bureau of Land Management in Washington, D.C.; Teachers Exchange Program participant Cao Wenjuan with students at Saint Edward’s School in Vero Beach, Florida; Museums and Educational Outreach to Children and Youth in China delegation at the National Academy Museum and School of Fine Arts in New York. Middle row: Student Leaders Exchange participant Booyeon Han (l) visits with a Chinese student; Public Intellectuals Fellows Pierre Landry (l) and Tim Weston (r) with Madame He Liliang; National Committee President Stephen Orlins leading a delegation including U.S.-China Working Group co-chairs Congressman Mark Kirk (R-IL) and Rick Larsen (D-WA) in Beijing; Bottom Row: Fulbright-Hays Seminars Abroad participant Melissa Goldberg welcomed by Chinese student in Beijing; Land Use and Public Participation delegation at the Shanghai City Planning Museum; YLF Fellows Du Chang-Ping and Reihan Salam at the 2009 forum in Xiamen
In 2009 the National Committee continued its commitment to educate American and Chinese policy makers about the other country and the challenges in the U.S.-China relationship with a full schedule that included a special briefing on China for new Congressional members by former Secretary of State Madeleine Albright and former National Security Advisor Brent Scowcroft; a delegation for members of Congress and another for their staff to gain firsthand experience of the realities of modern China; and three two-week study tours in the United States for rising Chinese officials. The Starr Foundation generously underwrites the study tours in the United States; funds for National Committee programs related to Congress come from general unrestricted donations.

Briefing for New Congressional Members with Secretary Madeleine Albright and General Brent Scowcroft

Fifteen members of Congress, including nine new members, attended a briefing by Secretary Madeleine Albright and General Brent Scowcroft in Washington, D.C., in April arranged by the National Committee with the assistance of the U.S.-China Working Group (USCWG). Participants included two National Committee Young Leaders Forum alumni: incoming Congressman Erik Paulsen (R-MN) and Gabrielle Giffords (D-AZ).

Secretary Albright and General Scowcroft offered candid remarks and answered questions during the lively and well-received discussion on U.S.-China engagement, policies and issues. The session was also attended by Congressmen Mark Kirk (R-IL) and Rick Larsen (D-WA), co-chairs of the bipartisan USCWG, which now numbers more than fifty members.

Congressional Members Delegation to China

The third trip to China that the National Committee has conducted for the U.S.-China Working Group focused on the effects of the financial and economic crisis on China’s economy, issues of concern to American companies in China and Sino-American relations. As the mission of the Working Group is to educate members of Congress about the U.S.-China relationship, these member’s trips play an important part in encouraging American policies that are based on informed knowledge of China.

The delegation included USCWG co-chairs Mark Kirk (R-Illinois) and Rick Larsen (D-Washington) and their staff directors; National Committee President Stephen Orlin; and Public Intellectuals Program fellow Scott Kennedy, an associate professor of political science at Indiana University and director of the Research Center for Chinese Politics and Business. The eight-day itinerary included Hong Kong, Guangzhou, Shanghai, Tianjin and Beijing.

In Beijing, the delegation met with several senior officials, including Vice Premier Wang Qishan, Minister of Commerce Chen Deming; Gao Xiqing, president of the China Investment Corporation; the head of the People’s Bank of China, Zhou Xiaochuan (a participant on a National Committee exchange in the early 1980s); and chairmen of the Banking Regulatory Commission Lu Mingkang.

Insightful discussions with local officials provided valuable perspectives on the local impacts of the global financial crisis, particularly Guangdong Provincial Party Secretary (and Politburo member) Wang Yang and Guangzhou Mayor Zhang Guangning; Minhang District Party Secretary Sun Chao; the director general of Shanghai’s office for financial services Fang Xinghai; Hong Kong Chief Executive Donald Tsang; the head of the Hong Kong Monetary Authority, Joseph Yam; and the Secretary for Financial Services and the Treasury in the Hong Kong Government K C Chan. Former Chief
Executive of Hong Kong C. H. Tung hosted a dinner for the group.

In each city, the group met with CEOs and representatives of major American companies in China as well as U.S. Embassy and Consulate officials to gain a clear picture of on-the-ground realities. These meetings included discussions at the American Chambers of Commerce in Hong Kong, Guangzhou, Shanghai and Beijing. Supplementing these meetings were visits to industrial sites including a Motorola plant and John Deere factory in Tianjin and the Mattel and Baxter operations in Guangdong.

The schedule was rounded out by more informal occasions such as a gathering with journalists from leading American publications, lunch with Chinese vice presidents of the National Basketball Association and an informal match that pitted Congressman Larsen against Chinese national basketball star Ma Jian.

For the Congressmen and their staff, the trip reinforced the importance of the complex and dynamic ties between the two countries, particularly during the financial crisis, when mutual cooperation has the potential to promote positive developments worldwide.

**Staff Delegation to China**

A bipartisan group of eleven staff members from congressional offices in Washington, D.C., went to Beijing, Urumqi, Kashgar and Shanghai for two weeks in June and July. The overall focus was on cross-border, security and economic issues.

The economy, trade and the U.S.-China relationship were the focus of meetings with officials from the National People’s Congress, the Ministries of Commerce and Foreign Affairs, the large Markor International Furniture Company in Urumqi and the U.S. Embassy in Beijing and the Consulate General in Shanghai, and two dozen prominent business leaders at the American Chamber of Commerce in Shanghai.

Cross-border and security issues were the focus during meetings in Urumqi and Kashgar in the Xinjiang Uighur Autonomous Region. In the former, the delegation met with the region’s standing committee chairman and leading officials from the regional Public Security Bureau and Frontier Defense Team. In the latter, they met with the leadership of the Kashgar People’s Congress, the Foreign Affairs Office, the regional planning bureau and visited the important Islamic sites of the Abakh Hoja tomb and the Id Kah Mosque, accompanied by the vice-president of the China-Islamic Association. The busy schedule also included visits to cultural and historical sites, as well as meetings with leading American journalists in Beijing and with municipal leaders in each of the cities.

Remarkably, in Xinjiang, the group saw few indications of the discontent that led to the riots in Urumqi that literally began as the delegation was boarding the plane to leave that city.

The participants in this delegation play an important role in helping the members they serve shape policies; this trip gave them valuable firsthand experiences that will inform their work and interactions in Washington.

**Policy Leaders Orientation Program**

In 2009, the National Committee conducted three two-week study tours in the United States for rising Chinese policy makers and officials based in the United States and at select ministries in China. While many of these officials have regular contact with Americans, they have few opportunities to learn about aspects of the United States beyond their professional focus or have personal interactions with Americans outside of their official roles. This intensive program provides them with personal and professional links with American society, and past participants have confirmed that
what they learn has changed their outlook and enhanced their understanding of the United States and their dealings with Americans.

U.S.-based Chinese officials on the program were drawn from the PRC Embassy in Washington, D.C.; the Permanent Mission to the United Nations in New York; and the Consulates-General in Chicago, Houston, Los Angeles, New York and San Francisco. China-based participants were drawn from the ministries of foreign affairs, environmental protection, national defense, commerce, and finance as well as from the China Securities Regulatory Commission, the Central Committee of the Chinese Communist Party, and the General Administration of Quality Supervision, Inspection and Quarantine.

The three study tours took place in January, November and December. Williamsburg, Washington, D.C., Philadelphia and New York were on all three itineraries; the two groups of U.S.-based officials (January and December) also visited Gettysburg to learn about America’s history and the reconciliation after the Civil War, while the China-based officials (November) examined the workings of state government and lobbying on a visit to Harrisburg, Pennsylvania.

Meetings in Washington, D.C., which focused on policy makers and national issues, included briefings at the departments of commerce, defense and state, the Supreme Court, the National Press Foundation, Human Rights Watch and the Foreign Service Institute, among others. Discussions provided an overview of U.S. government agencies and many useful contacts for the Chinese officials.

Homestays in Washington D.C., are a perennial highlight of the program, providing opportunities to experience American lifestyles, have informal discussions on diverse topics and forge personal relationships. While often initially a bit apprehensive about spending four nights at a stranger’s home, participants inevitably give the highest praise to the personal, intimate view they get of American society in this part of the program.

The stays in Williamsburg, Gettysburg and...
Philadelphia provided historical context to an overview of the foundations of the American political system and civil society; they also included opportunities to explore issues around the environment, local politics, the media and the America judicial system. All three delegations were treated in Philadelphia to the very gracious hospitality of longtime National Committee member Sherwood (Woody) Goldberg and his wife Susan, who hosted dinners for the delegations at their home, also inviting talented Chinese musicians then studying at the Curtis Institute of Music.

In New York, the three delegations shifted the focus to the American economy and issues of American society, including race, religion and immigration. Site visits included the New York Stock Exchange, the New York Federal Reserve Bank and an insightful discussion of the economic crisis with National Committee Director Keith Abell, chairman of China Interactive Media Group. An overview of corporate social responsibility programs at FedEx Corporation and discussions at the Doe Fund, which works on homelessness and addiction issues, the New York Immigration Coalition and the Legal Aid Society provided insights into urban and social issues. The busy schedules of the three delegations also included cultural activities such as museums, Broadway shows, the Tribute WTC Visitor Center and Ellis Island.

The program receives high praise from participants, who regularly remain in touch with the National Committee as their careers progress. The in-depth introduction to various aspects of American history, culture and society for nearly three-dozen rising Chinese leaders in 2009 has long-term benefits for better Sino-American relations.

**Informing Policy Makers - 2009 programs**

**Briefing for New Congressional Members with Secretary Madeleine Albright and General Brent Scowcroft**
Washington, D.C.
April 28
Funders: Unrestricted funds
Partners: U.S.-China Working Group

**Congressional Members Delegation to China**
Guangzhou, Shanghai, Beijing
May 23 - June 1
Funder: Unrestricted funds
Partner: U.S.-China Working Group, National People’s Congress

**Congressional Staff Delegation to China**
Beijing, Urmqi, Kashgar, Shanghai
June 28 - July 7
Funders: Unrestricted funds; Embassy of the PRC
Partners: U.S.-China Working Group, National People’s Congress

**Policy Leaders Orientation Program for U.S.-Based Officials**
Williamsburg, Washington, D.C., Gettysburg, Philadelphia, New York City
January 4 - 17
Funder: Starr Foundation

**Policy Leaders Orientation Program for China-Based Officials**
Williamsburg, Washington, D.C., Harrisburg, Philadelphia, New York City
November 12 - 24
Funders: Starr Foundation
Partner: Chinese People’s Institute of Foreign Affairs

**Policy Leaders Orientation Program for U.S.-Based Officials**
Williamsburg, Washington, D.C., Gettysburg, Harrisburg, New York City
December 3 - 16
Funder: Starr Foundation
A central part of the National Committee’s mission is to educate next-generation leaders from the United States and China about the other’s country and provide opportunities for meetings, dialogue and sustained interaction. Several successful programs with these objectives were conducted in 2009.

Public Intellectuals Program

The public intellectuals program (PIP) brings together some of the most promising young American China scholars and specialists in a program designed to expand their knowledge of China beyond their own specialization, encourage them to collaborate with their colleagues across subject lines, introduce them to senior U.S. and Chinese policy makers, and provide them with the skills and opportunities to inform policy decisions and educate the public. In May 2008, twenty academics were selected from an extremely competitive field of applicants to participate in second round of the program. (The inaugural round of PIP was held from 2005 through 2007.) Mirroring the successful format of PIP I, an initial meeting was held for PIP II fellows in Washington, D.C., in October 2008, introducing them to one another and to the major D.C.-based China-related institutions.

The next event was a trip to China in June 2009 for half of the fellows (the second half are scheduled for a similar trip in June 2010). Although all PIP fellows have lived, worked and/or studied in China, these trips are designed to introduce them to institutions and individuals they might not otherwise have the chance to meet. The June 2009 group went to Beijing, Changsha, and Xiamen, meeting with senior government officials, NGO leaders, specialists in academia and the policy world, members of the Chinese and Western media, USG Embassy and Consulate officials and others. The fellows also went to the island of Kinmen and to Taipei: meetings with the civil and military leaders on Kinmen (a Taiwanese island accessed by a ferry open to foreigners only a few months earlier as part of the three “mini-links”) gave the group a new perspective on cross-Strait relations; in Taipei, fellows met with members of the Democratic Progressive Party and the Nationalist Party and with non-government organizations and academics. Many of the briefings, both on the Mainland and Taiwan, were given by long-time friends of the National Committee.

A new component was added to the second round of PIP: a three-day conference in San Francisco that had two goals. The first was to expose fellows to important China-related people and organizations on the west coast. The Duihua Foundation, the Energy Foundation, and Monitor 360 all briefed the group on their work with China; fellows toured Angel Island with a scholar who researches Chinese immigration to America; and lively discussions were held with several entrepreneurs with long-time experience in China, with former Secretary of Defense Bill Perry, and with the most senior China public intellectual in the United States, Robert Scalapino, celebrating his 90th birthday with him! As with all PIP meetings, a second goal was to make the fellows more aware of their colleagues’ research and to reinforce strong and lasting intellectual and personal relationships among them. The group heard about the current research projects of their peers with presentations by eight of the fellows and spent a hilarious evening of China-focused trivia, pictionary and charades.

Public Intellectuals Programfellows visiting China meet with Madame He Liliang, former head of the Foreign Ministry’s Bureau of International Organizations
Young Leaders Forum

The Young Leaders Forum (YLF) brings together a group of outstanding young professionals annually for enlightening sessions and bonding experiences designed to build relationships between Chinese and Americans. Participants in the Forum, all under the age of forty when they enter the program, are up-and-coming leaders in their respective fields or professions. It is the hope of the National Committee that the connections these talented and creative individuals form with one another will help bridge the divide between the two countries.

Twenty-five fellows, including alumni from previous years, attended the 2009 Forum, held in the coastal city of Xiamen in Fujian Province. As at past Forums, a series of conversations around a central theme—this year, “Success & Failure”—constituted the core of the program. Participants shared experiences drawn from both their personal and professional lives, noting not only great accomplishments and what these meant to them, but also disappointments and how they were able to learn from them. Fellows in the Forum were honest and did not shy away from sharing their failures. This candor spawned fascinating discussions, during the formal sessions and at other times, on the difficulties of balancing a family and a job.

Interspersed with the presentation sessions were supplementary bonding activities, including visits to Gulangyu Island and Nanputuo Temple (sites of historic and cultural significance), tandem bike rides along the shore and guest talks. Xia Rongqiang, director of the Hadley School for the Blind in Fuzhou, told the inspiring story of how he turned tragedy into triumph by teaching himself English after he went blind in his early 20s; Evan Greenberg, president and CEO of the insurance company ACE Limited, shared his thoughts on the prospects for success and failure in China today. Overall, the presentations, speeches and bonding activities generated lively discussions, with participants sharing their thoughts and feelings with each other.

Student Leaders Exchange to China

Regarded by participants as a “life-changing” experience, the Student Leaders Exchange (SLE), provides a dozen recent American high school graduates an intensive two-week study tour of China. Participation in the program is a special opportunity offered to 12 of the 141 annually selected Presidential Scholars, extraordinarily talented students from across the nation recognized by the U.S. Department of Education for their exceptional academic achievements, service to their community, extracurricular activities and/or artistic accomplishments.

The 2009 program sent students to Beijing, Xi’an and Zhengzhou for briefings, sightseeing and other activities designed to introduce China’s vibrant past, illuminate the country’s dynamic present and consider its current challenges. They gained a firsthand perspective on daily life in China through homestays arranged with the families of local students in each city. These homestays are designed to push kids outside their comfort zone and challenge them to work in unfamiliar circumstances. Although H1N1 concerns meant that students had fewer nights of homestays than previous SLE participants, they still proved to be one of the most rewarding aspects of the program. American students had a chance to spend one-on-one time with their Chinese “siblings,” bonding over the similarities in their lives and learning from their differences. Throughout the program, departures for the next city on the itinerary were often accompanied by tear-filled goodbyes and promises...
to stay in touch. Indeed, many SLE program alumni report that they still correspond with their Chinese “brothers and sisters.”

Although few SLE participants have an expressed interest in China before the trip begins, many begin formal study of Chinese history, society, culture and language after it ends, and several return, for instance, one of the 2009 SLE students returned to Beijing on his own in the spring and summer of his gap-year between high school and college to study Mandarin.

SLE provides these young American students with a more nuanced understanding of China and helps them develop skills and perspectives essential to future global leaders.

Next Generation Leaders - 2009 programs

Public Intellectuals Program
Fellows China Trip
Beijing, Changsha, Xiamen, Kinmen, Taipei
June 19 - 30
Funders: Henry Luce Foundation, Starr Foundation
Partner: China Foreign Affairs University

Public Intellectuals Program
Fellows Conference
San Francisco
October 1 - 4
Funders: Henry Luce Foundation, Starr Foundation

Young Leaders Forum
Xiamen, Fujian Province
November 4 - 8
Funders: The ACE Group, Aetos Capital, LLC
Partner: Chinese People’s Institute of Foreign Affairs

Student Leaders Exchange to China
Beijing, Xi’an, Zhengzhou
July 28 - August 11
Funder: Wall Street English
Partner: China Education Association for International Exchange
Given the important role education plays in ensuring long-term understanding and cooperation between the two countries, the National Committee has been a leader in creating education-related exchanges between the United States and China for almost four decades. These include year-long professional placements for American and Chinese teachers, intensive study tours for educators and special programs with educational themes.

U.S.-China Teachers Exchange Program
Now in its fourteenth year, the U.S.-China Teachers Exchange Program is the only national program in the United States that sends professional American and Chinese teachers to teach in the other country. Generously funded by the Freeman Foundation, the program has hosted about 300 Chinese and 100 American educators, whose insights gained during their sojourns abroad exert a profound influence on the thousands of students they teach in the host country and come into contact with throughout their careers at home.

The Teachers Exchange Program placed twenty-four Chinese teachers in schools throughout the United States during the 2008-2009 academic year, and ten during 2009-2010; three Americans were also placed in Anqing and Beijing for the 2009-2010 academic year. During the course of the year, participants teach their native language while learning firsthand about the society, culture and way of life in the host country; along with these transformative professional experiences, many form lifelong friendships with their students and colleagues.

Program participants attend a mid-year conference in the host country, during which they share ideas on addressing the challenges of teaching in another country and on ways to incorporate what they have learned into their teaching at home. Many of the Chinese educators also attend an optional ten-day multi-city study tour, learning about the historical foundations, the government and nonprofit sectors and the educational system of the United States through meetings and site visits.

The teachers also have fun as they experience many “firsts.” After just a month in the United States, one of the Chinese teachers reported that she had attended a hot air balloon festival, taken a helicopter ride, attended a baby shower, participated in a tornado drill, gone to an Indian Nation day celebration and enjoyed a blues festival.

Museums and Educational Outreach to Children and Youth in China
A free admissions policy established by the central government has made China’s museums an increasingly popular destination, leading to a desire to find new ways for these institutions to better engage and educate the general public, and specifically its youth. To address this need, the National Committee developed an innovative two-way exchange program which began in 2008 with a successful visit by leading American museum educators to China. Funded by a U.S. State Department Bureau of Educational and Cultural Affairs grant, the program was completed in 2009 with internships for Chinese museum educators at prominent American museums and a study tour of museums and their education programs in Washington, D.C., Chicago and New York for senior museum administrators.

The internship segment of the program placed three English-speaking museum educators (one each from the Shanghai Museum, the Hunan Provincial Museum and the National Art Museum of China in Beijing) for a month of observation and hands-on work at American institutions in April. One joined the education department of the Solomon R. Guggenheim Museum, and another the

La Crosse, Wisconsin, students celebrate Chinese New Year with Teachers Exchange Program participant Xue Lian
American Museum of Natural History, while the third divided her time between the Metropolitan Museum of Art and the Frick Collection. The interns gained a wealth of knowledge and experience by working in these large museum education departments that serve an array of audiences with educational offerings that are in many cases designed to complement school curricula.

The two-week study tour in May brought an additional staff member and senior administrator from each of the interns’ home institutions to examine educational programs and meet with counterparts at leading American museums. Washington, D.C., included visits to the National Gallery of Art, the U.S. Holocaust Memorial Museum and several museums under the Smithsonian umbrella. The Art Institute of Chicago, the Chicago History Museum, the Museum of Science and Industry, the Museum of Contemporary Art and the Chicago Architecture Foundation were among the highlights in Chicago. In New York, the group had very productive visits at the institutions that had hosted the interns, as well as at the Museum of Modern Art, the Brooklyn Historical Society, the Brooklyn Children’s Museum and the Brooklyn Museum.

A two-day Guggenheim International Art Museum Education Forum and a special reception and dinner at the National Academy Museum & School of Fine Arts brought the program to a close. Hailing from China’s premier institutions, the group returned to China with fresh ideas and techniques. Because of the prominence of their institutions, implementation of creative new education programs at the three museums will enhance the work of museums throughout China.

**EDUCATION DELEGATIONS**

For almost thirty years, the National Committee has conducted exchange programs for American and Chinese educators on behalf of the U.S. Department of Education and China’s Ministry of Education, under a Memorandum of Understanding signed by the two countries. These exchanges have enabled educators to augment the vitality and creativity of their work and their school systems by sharing ideas and learning about new methods and initiatives in their fields. In 2009, the National Committee hosted three groups of Chinese educators for two-week study tours: one in April and another in October, focused on university career counseling; the third, also in April, focused on secondary school reform.

**Career Counseling**

In 1999, one million students graduated from Chinese universities; in ten years that number has increased to more than six million. Until 1994, graduates were assigned to jobs by the state under the *fen pei* system. Since then, however, new graduates have had to find employment on their own. To help these students, career counseling has recently been introduced on some college campuses, but the field is still new in China. Thus, the Ministry of Education sent two groups of twelve university career counseling department directors, university administrators and Ministry of Education officials to the United States to observe and learn more about the field. Both groups began their visits in Washington, D.C., and ended in San Francisco; the April group also went to Pittsburgh and Salt Lake City, while the October program included Dayton and Dallas.

The programs provided an overview of career counseling and employment assistance initiatives that offer creative approaches at different levels, including a range of federal, state and local agencies; a variety of university and college career
counseling programs at a variety of public and private, large and small schools, including the Naval Reserve Officers Training Corps at the University of California at Berkeley; and programs at career centers serving the public.

The delegations also examined the roles of accrediting and oversight organizations and learned about innovative career networking ideas at such places as Upwardly Global and AfterCollege.com, whose patented process powers the largest number of career networks on the Internet.

To gain an understanding of career counseling from the perspective of an employer, each group visited the headquarters of major corporations. These and the other site visits and briefings in their busy schedules were enthusiastically received by participants, who appreciated the new ideas and practical innovations provided by the exchange.

Secondary School Reform

The April 2009 Secondary School Reform delegation was the fourth in a series of delegations from China that focused on this subject. This group was comprised of eleven secondary school principals, senior administrators and Ministry of Education representatives; the itinerary included Washington, D.C., Nashville, Kansas City and Los Angeles.

Delegation members learned about the role of government agencies and policies at meetings with officials from the Department of Education and the Senate Committee on Health, Education, Labor & Pensions in Washington, D.C., and at the Tennessee Department of Education in Nashville. They were also briefed at organizations including America’s Choice, which focuses on at-risk schools; America’s Promise Alliance, which works to ensure scholastic success for children; and the Academy of Science, an experimental public school program in science and math education, all in or near Washington, D.C.

The Nashville itinerary included Vanderbilt University’s Peabody College of Education and Human Development, a pioneer in the field of special education and the development of educational technology, and the Adventure Science Center, which integrates science resources into teacher and curriculum development.

This intensive study tour brought to a close the two-year Secondary School Reform Delegation series, which has provided an overview of creative and effective education reforms to a range of educators and administrators who will influence and implement the adoption of innovative ideas in their home institutions.

Fulbright-Hays Seminars Abroad Program to China

The National Committee began administering the Fulbright-Hays Seminars Abroad Program to China in 1981. It was the first program of its kind designed to introduce American educators to China’s history, culture, society and educational system. In 2009, the National Committee offered one seminar on native and foreign language instruction and training in China for elementary and secondary school teachers and another on history and culture for post-secondary school educators. They included lectures and briefings by Chinese experts in a variety of fields, complemented by site visits that brought the discussions to life. Most participants in both seminars joined an informative optional three-day Hong Kong extension trip, funded primarily by a grant the National Committee receives each year from an anonymous donor.

Casting a shadow over planning the program was the outbreak of H1N1 (“swine flu”) in many parts of the world. Some potential Chinese briefers were fearful about meeting with recent arrivals from the United States, and some school visits were cancelled at the last minute due to similar fears. Unfortunately, three members of the history and culture delegation were
China’s ethnic minorities, who only begin learning Mandarin in primary school. Some areas thus face bilingual education issues similar to those in the United States.

A visit to the Dandelion School, which serves the children of migrant workers, offered a perspective on the lives of some of the millions of migrant children in China, most of whom lack access to education. It was a high point of the trip for many participants.

In Yanji, near China’s border with North Korea, the group observed English classes and met with teachers and students at a Korean language school. Xi’an provided the opportunity to meet and hold in-depth discussions with rural English teachers enrolled in professional development programs.

Homestays in Changzhou offered participants an intimate view of everyday life in China, and gave them an opportunity to make personal connections and have informal discussions with their hosts.

The twelve participants who elected to go on the three-day extension trip to Hong Kong attended informative briefings at the University of Hong Kong on the Hong Kong educational system and relations with the mainland, business and economic climate, the Hong Kong Chamber of Commerce and judicial system by a justice of the High Court.

History and Culture in China

Sixteen post-secondary school educators went to Beijing, Xi’an, Chongqing and Shanghai for four weeks in June and July to study the history and culture of China. Seven days spent in Beijing were packed with visits to prominent cultural and historic sites and briefings with scholars and specialists.

The five-day stay in Xi’an focused on China’s history, and included visits to numerous museums and historical sites, and to secondary schools and Northwest University. An exploration of traditional Chinese medicine was capped by a visit to the Chinese Medicine Museum and an acupuncture demonstration.

In Chongqing, the group visited rural areas and the renowned Dazu Buddhist grottoes, among many other activities. An outstanding offering in Chongqing was a lecture on the role of the city during the Second World War by a Chongqing
University professor who later took the Americans to the General Stilwell museum, which she had played a role in setting up; one impressed participant ended up writing her curriculum project on Stilwell.

A week in Shanghai included overviews of China’s foreign policy and modern and contemporary history at Fudan University, a briefing at the Institute for Environmental Protection and a well-received visit to the Shanghai No. 4 School for the Deaf, which particularly resonated with one participant who works at a school for the blind in the United States.

Ten participants joined the Hong Kong extension trip. Like their language program counterparts, they attended briefings on Hong Kong public opinion, the business and economic climate in Hong Kong, and the judicial system. They also met with journalists and with social service providers focusing on children and youth.

**U.S.-China Teachers Exchange Program**

2008–2009 and 2009–2010 Academic Years

Funders: Freeman Foundation, American host schools, China Education Association for International Exchange (CEAIE)

Partners 2008 - 2009: CEAIE; twenty-one host schools in fourteen American cities and towns

Partners 2009 - 2010: CEAIE; three host schools in two Chinese cities and ten host schools in nine American cities and towns

**Museums and Educational Outreach to Children and Youth in China**

Washington, D.C., Chicago, New York

May 2 - 15

Funder: U.S. Department of State, Bureau of Educational and Cultural Affairs

**Education Delegation: Career Counseling**

Washington, D.C., Dayton, Dallas, San Francisco

October 25-November 7

Funder: U.S. Department of Education

Partners: Chinese Ministry of Education, China Education Association for International Exchange

**Fulbright-Hays Seminars Abroad: Native and Foreign Language Instruction and Training**

Beijing, Yanji, Xi’an, Changzhou; optional Hong Kong extension

June 18 - 22

Funder: U.S. Department of Education

Partners: Chinese Ministry of Education, China Education Association for International Exchange

**Fulbright-Hays Seminars Abroad: History and Culture in China**

Beijing, Xi’an, Chongqing, Shanghai; optional Hong Kong extension

June 26-30

Funder: U.S. Department of Education

Partners: Chinese Ministry of Education, China Education Association for International Exchange

**Education Delegation: Secondary School Reform**

Washington, D.C., Nashville, Kansas City, Los Angeles

April 11-24

Funders: U.S. Department of Education, Chinese Ministry of Education

Partner: China Education Association for International Exchange

**Education Delegation: Career Counseling**

Washington, D.C., Dayton, Dallas, San Francisco

October 25-November 7

Funder: U.S. Department of Education

Partners: Chinese Ministry of Education, China Education Association for International Exchange

**Fulbright-Hays Seminars Abroad: Native and Foreign Language Instruction and Training**

Beijing, Yanji, Xi’an, Changzhou; optional Hong Kong extension

June 18 - 22

Funder: U.S. Department of Education

Partners: Chinese Ministry of Education, China Education Association for International Exchange

**Fulbright-Hays Seminars Abroad: History and Culture in China**

Beijing, Xi’an, Chongqing, Shanghai; optional Hong Kong extension

June 26-30

Funder: U.S. Department of Education

Partners: Chinese Ministry of Education, China Education Association for International Exchange

**Education Delegation: Secondary School Reform**

Washington, D.C., Nashville, Kansas City, Los Angeles

April 11-24

Funders: U.S. Department of Education, Chinese Ministry of Education

Partner: China Education Association for International Exchange
Programs focusing on governance and civil society bring together officials and professionals from the United States and Greater China to share cutting-edge ideas and best practices, forge cooperative relationships and develop a better understanding of their counterparts across the Pacific and the issues that connect them.

Public Participation in Land Use Decisions

As China continues its rapid economic rise, cities across the country are expanding to make room for a booming urban population, older sections of cities are being rebuilt and rural areas are becoming increasingly urbanized. With these changes in the way land is used, issues such as land seizures, compensation, and relocation have become sources of social unrest while demand for public participation in these land use decisions has increased. The National Committee created a three-part program to facilitate the exchange of lawyers, scholars, government officials and other relevant specialists in China and the United States to share ideas and best practices in this very complex area.

In the first stage of this project, a group of eight Chinese law professors and government officials visited the United States for two weeks of meetings with their American counterparts in January and February.

Each stop on the itinerary had a specific focus: in the New York area, it was procedural issues (the highlight of which was sitting in on a public hearing at the New York City Planning Commission to discuss an amendment to a zoning ordinance); in greater Washington, D.C., it was the federal government agencies responsible for land use decisions and alternative dispute resolution methods; and in the San Francisco Bay area, it was community groups and NGOs that work on land use decisions. Along the way, delegation members met with scholars who do relevant research at academic institutions such as Yale and Berkeley. The meetings created an important platform for examining the successes and failures of land use decisions in the United States.

During the second phase of this exchange, four American experts traveled to China for meetings with their Chinese counterparts and a series of training workshops in September. More than eighty officials, scholars, and graduate students from around China attended workshops in Shanghai, Xi’an, and Zhengzhou, learning not only about the rules and regulations for public participation in land use decisions in the United States, but also about mediation strategies for resolution of land use disputes and methods for conducting successful public meetings.

To conclude the project, the Chinese participants wrote case studies analyzing two land use decisions, one in Shanghai and another in Xi’an, focusing on the government framework around the cases and the public’s participation in the result. Written with feedback from the American experts, these case studies (posted on the National Committee’s web site) provided an excellent opportunity for American and Chinese participants to examine the complexities of land use decisions in China.

Rule of Law

In 2008, the National Committee arranged a series of meetings with leading U.S. human rights organizations for a Chinese delegation led by Huang Mengfu, vice chairman of the Chinese People’s Political Consultative Conference and chairman of the China Foundation for Human Rights Development (CFHRD). Building on this successful experience, the National Committee collaborated with Chairman Huang and CFHRD to conduct the Inaugural Sino-American Dialogue on the Rule of Law and Human Rights in December, in Nantong. For the first time, leading American and Chinese legal officials, academics, judges and attorneys discussed developments in four areas of law affecting human rights:
open government and government secrecy, pretrial detention, non-judicial punishment and the role of lawyers and legal proceedings.

Over the two days of the dialogue, the discussants described relevant legal practices in the two countries, shared their experience in legal reform, and exchanged views on how the rule of law can be used to protect human rights and address social problems. The assembled experts represented a wide array of legal institutions (China’s National People’s Congress, State Council, Supreme People’s Court, Supreme People’s Procuratorate, Ministry of Justice as well as provincial and local bureaus; U.S. federal judiciary, Departments of Commerce and Justice; and defense bars and academia of both countries). The honest discussion and direct exchange of ideas and opinions was an enlightening experience for all of the participants, prompting experts from both countries to reflect on their own legal systems and practices and to consider alternative approaches. The success of the dialogue inspired plans for a second round, to be held in the fall of 2010.

This Track II dialogue was the first of its kind to be hosted by non-government organizations in the two countries. It came on the heels of the November 2009 meeting of President Barack Obama and President Hu Jintao in Beijing, where the two leaders agreed to hold official dialogues on the rule of law and human rights.

**Government & Civil Society - 2008 programs**

<table>
<thead>
<tr>
<th>Public Participation in Land Use Decisions: Delegation to the United States</th>
</tr>
</thead>
<tbody>
<tr>
<td>New York City, New Haven, Washington, D.C., San Francisco</td>
</tr>
<tr>
<td>January 31 - February 12</td>
</tr>
<tr>
<td>Funder: U.S. Department of State, Bureau of Educational and Cultural Affairs</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Public Participation in Land Use Decisions: Delegation to China</th>
</tr>
</thead>
<tbody>
<tr>
<td>Shanghai, Xi’an, Zhengzhou</td>
</tr>
<tr>
<td>September 4 - 16</td>
</tr>
<tr>
<td>Funder: U.S. Department of State, Bureau of Educational and Cultural Affairs</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Inaugural Sino-American Dialogue on the Rule of Law and Human Rights</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nantong</td>
</tr>
<tr>
<td>December 11-15</td>
</tr>
<tr>
<td>Funder: Starr Foundation</td>
</tr>
<tr>
<td>Partner: China Foundation for Human Rights Development</td>
</tr>
</tbody>
</table>
The National Committee provides current information on Greater China and issues of U.S.-China relations from leading specialists directly to its members and the public through seminars, panel programs, publications, e-mail briefings and conference calls. These offerings are coordinated with the National Committee’s web site (www.ncuscr.org), which offers video, audio and transcripts from selected programs, as well as updates and publications.
The following programs were held in New York City, unless otherwise indicated.

**January 12-13**
Commemoration of the 30th Anniversary of Normalization of Relations between the United States and China: Conference and related activities
U.S. Embassy in China (Beijing)

**March 4**
Roundtable Discussion with Peter Wilson, Political Counselor, British Embassy in Beijing

**March 19**
Roundtable Discussion with Zhang Jingjing, Director of Litigation, Center for Legal Assistance to Pollution Victims

**March 23**
Conference Call on the Naval Confrontation in the South China Sea with Rear Admiral Michael McDevitt, USN (Ret.), Vice President, Center for Naval Analysis; and David M. Finkelstein, Vice President and Director of China Studies, Center for Naval Analysis

**April 20**
*Jones Day China Lecture Series*
Commemoration of the 30th Anniversary of Normalization of Relations Between the United States and China
Program with Michael Blumenthal, National Committee Chairman, 1973-1975; Secretary of Treasury during the Carter Administration; Washington, D.C.

**May 1**
*Jones Day China Lecture Series*
Book Program with Simon Winchester, Journalist, Broadcaster, Author of *The Man Who Loved China*

**May 14**
Annual Members Program with speakers
Joseph Fewsmith III, Professor, Department of International Relations, Boston University;
Cheng Li, Senior Fellow, The Brookings Institute;
Alice Miller, General Editor, China Leadership Monitor, Hoover Institution; and Barry Naughton, Professor, Graduate School of International Relations and Pacific Studies, University of California, San Diego

**May 18**
*China’s Emerging Technological Edge*:
Discussion with Authors Denis Simon, Professor, Penn State University and Senior Research Fellow, The Levin Institute and Cong Cao, Research Fellow, The Levin Institute

**June 11**
*Jones Day China Lecture Series*
China and the Internet: Discussion with Ashley Esarey, An Wang Postdoctoral Fellow at Harvard University; and Yang Guobin, Associate Professor, Department of Asian and Middle Eastern Cultures, Barnard College, Columbia University

**July 13**
Roundtable Discussion with Lai Shin-yuan, Minister of Taiwan’s Mainland Affairs Council

**September 9**
Roundtable Discussion with Wu Jianmin, Vice Chairman, China Institute of Strategy and Management; Professor, The China Foreign Affairs University; Member, Foreign Policy Advisory Group, Ministry of Foreign Affairs

**October 20**
China and the U.S. Congress: Discussion with Congressman Rick Larsen, 2nd Congressional District, Washington State

**October 22**
Book Program with Lynne Joiner, Journalist, Documentary Filmmaker, Author of *Honorable Survivor: Mao’s China McCarthy’s America, and the Persecution of John S. Service*

**October 22**
Roundtable Discussion with David Barboza, Correspondent, *The New York Times*

**November 12**
*Jones Day China Lecture Series*
Book Program with Zachary Karabell, author of *Superfusion*, President, River Twice Research, Senior Advisor for Business for Social Responsibility

**December 9**
CHINA Town Hall: Local Connections, National Reflections
National Speaker: Assistant Secretary of State for East Asian and Pacific Affairs Kurt M. Campbell
Speakers at venues in thirty-five American cities and towns and four in Greater China
A special two-day seminar in Beijing in January celebrating the thirtieth anniversary of the establishment of formal relations between the United States and China brought together many of those involved in the normalization process and the historic changes since that period. The Chinese People’s Institute of Foreign Affairs (CPIFA) and the Kissinger Institute on China and the United States were the sponsors; the National Committee was a co-sponsor and the U.S. Embassy in Beijing and the Chinese Ministry of Foreign Affairs provided support.

The National Committee organized a group that included former Secretary of State Henry Kissinger; former National Security Advisors Zbigniew Brzezinski and Brent Scowcroft; former Ambassadors to China Winston Lord, J. Stapleton Roy, James Sasser and Joseph Prueher, along with Sharon Woodcock, the widow of the first U.S. Ambassador to the PRC, Leonard Woodcock; former governor of Washington Gary Locke; Maurice Greenberg and other corporate leaders deeply involved in the relationship; and numerous academics and NGO leaders. President Carter attended the opening ceremony of the conference as well as other related programs.

Several of the many Chinese current and former officials gathered for the occasion included former Vice Premier Qian Qichen, former State Councilor Tang Jiaxuan, former Minister of Foreign Affairs Li Zhaoxing, Chairman of the Foreign Affairs Committee of the Chinese People’s Political Consultative Conference Zhao Qizheng, former Ambassador to the United States and the United Nations Li Daoyu and Vice Minister for Foreign Affairs He Yafei.

The American and Chinese conference participants also attended several ancillary programs, including a reception for several hundred guests hosted by Minister-Counselor for Public Affairs Don Q. Washington and National Committee President Stephen Orlins at the new U.S. Embassy; a luncheon hosted by Ambassador and Mrs. Randt at their residence for the more than forty conference participants organized by the National Committee and for President and Mrs. Carter and their delegation; and a ribbon cutting ceremony officiated by State Councilor Dai Bingguo for a photo exhibit spanning the years before and since the two countries resumed relations.

The conference included many speakers both reminiscing and discussing the prospects for future bilateral ties and concluded with a banquet at the Great Hall of the People for several hundred guests at which Vice President Xi Jinping and President Carter gave the keynote speeches.

Several members of the American delegation had separate meetings with President Hu Jintao, Vice President Xi Jinping and Premier Wen Jiabao on the future development of Sino-American relations. All of the participants attended the opening of a photo exhibit (that later toured the United States) on the opening of Sino-American relations (See photo on page 2).
More than 300 guests attended the 2009 National Committee Gala Dinner honoring ITT Corporation and Google Inc., held at the Mandarin Oriental in New York City on December 3, 2009. Zhou Wenzhong, China’s ambassador to the United States, gave the keynote address discussing Sino-American relations in the wake of President Obama’s trip to China. Ambassador Zhou’s remarks were informed by his presence on that trip. Three dozen journalists from twenty-one news organizations, publications and networks in the United States and China covered the event.

ITT Corporation Chairman, President and CEO Steven R. Loranger was honored for bringing a safe and sanitary water supply to tens of millions of Chinese, for ITT’s philanthropic program bringing education about clean water and hygiene to schools in rural China, and for helping the victims of the 2008 Sichuan earthquake by deploying its technologies to save lives in the aftermath of this tragedy.

Google Inc. President Nikesh Arora accepted the honor for Google’s opening up new horizons for millions of Chinese Internet users through its English and Chinese search engines, giving them greater access to information and advanced technologies. As the only multinational Internet company in China at the time, it stood for the right to operate freely, globally and transparently while complying locally.

The Gala Dinner is an important source of unrestricted funds for the National Committee’s programs. The Committee is therefore very grateful for the generous support from companies and individuals which ensures the continuation of its work in support of productive and cooperative U.S.-China relations.
The activities and programs of the National Committee are made possible through the support of U.S. government agencies (in 2009 the Department of State and the Department of Education), foundations, business firms, members and friends. This support enables the National Committee to offer services to its members and the public at large and to undertake exchanges and special programs that further the advancement of knowledge and the strengthening of relationships on both sides of the Pacific.

The National Committee is grateful to all those who made financial contributions in 2009. We are also indebted to the many individuals who gave their time, creativity and in-kind assistance. Financial contributions for the year are listed below and on succeeding pages.

---

**Business and Professional Contributors**

**Leaders ($25,000 and above)**

The ACE Group
Chartis
Chevron
Citi
Continental Airlines, Inc.
Deloitte LLP
FedEx Corporation
Google Inc.
ITT Corporation
JPMorgan Chase
Linklaters LLP
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McMahon Securities Co. L.P.
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**Patrons ($5,000 - $9,999)**

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Ken Miller Capital LLC
The Washington Center
Western Union

**Other Contributors (below $5,000)**

Chrysalis Ventures
NBA

**Foundations & Special Contributors**

The Gerald Abell Foundation
ACE Charitable Foundation
China Business Forum, Inc.
The Freeman Foundation
The Maurice R. & Corinne P. Greenberg Foundation, Inc.
The Henry Luce Foundation, Inc.
The Starr Foundation
U.S. Department of Education
U.S. Department of State
Washington Management Corporation Foundation
Woo's Foundation

**Individual Contributors**

**Benefactor ($2,500 and above)**

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Sheila Melvin
W. Mitchell
Michael Sean Molloy
Diane Yowell Montalto
Gregory J. Moore
Steven Morstad
Douglas P. Murray
Diane B. Obenchain
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Suzanne P. Ogden
Dorothy H. Osborn
Virginia L. Pan
Todd Parker +
Joanne Parkhouse +
Dwight H. Perkins
Ciro & Marcia Perozo +
Cecile Perraud +
Anne Phelan
Nancy T. Pickford
Sheridan T. Prasso
Jeffrey Prescott
Penelope B. Prime
David M. Raddock
Richard E. Radez
Clark T. Randt, Jr.
John M. Regan +
Julie Reinganum
Sidney Rittenberg
Jane Washburn Robinson
Alan D. Romberg
Harriet P. Rosenson
Richard Sanford +
Harold H. Saunders
Stephen A. Schlaikjer
Brent Scowcroft
Mervyn W. Adams Seldon
Deborah J. Seligsohn
David L. Shambaugh
Janet D. Shanberge
Mark L. Sheldon
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Jonathan R. Stromseth
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Peter Van Ness
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Zheng Wang
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Alice Young
Renqiu Yu
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Yu Zhou
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Karen Levin +
Krista Piazza +
Edward J. M. Rhoads
Aly Rose
John Shanks +
Mary Ellen Somerville +
Janet Wahnquist +
Tobias Watson +
Lynn T. White III

+ All or a portion of contribution designated for the U.S.-China Teachers Exchange Program

Other (below $100)

William B. Abnett
David M. Bachman
Robert Bedeski
Margaret Bergeson +
Roy Bergeson +
Janis R. Bianco +
David D. Buck
Beryl Y. Chang
Jie Chen
Emile C. Chi
Gail Chou +
Carmen De Yoe +
Christopher Fray +
Loanne Harmeling +
Scott W. Harold
James T. Harris
Franklin W. Houn
The 83rd Meeting of the Board of Directors was held in New York City on May 15, 2009. The 43rd Annual Members’ Meeting was held on May 14, 2009. Members present (or by proxy) elected the Board Class of 2012; two individuals were elected to the Class of 2011 and five to the Class of 2010.

One Director resigned in January 2009 and six Directors left the Board through rotation or retirement as of May 14, 2009: David R. Gergen, Jamie P. Horsley, Robert A. Levinson, Sean Maloney, D. Bruce McMahan, Robert S. McNamara, and John G. Parker.

Also at the 83rd session, Directors approved Board appointments for Peter Cleveland and John L. Thornton and elected the following officers of the Committee: Carla A. Hills, chair; Maurice R. Greenberg, Lee H. Hamilton, Thomas H. Kean, Nicholas R. Lardy, Joseph W. Prueher, William R. Rhodes, J. Stapleton Roy and James R. Sasser, vice chairmen; Keith W. Abell, treasurer; Terrill E. Lautz, secretary, and Stephen A. Orlins, president.

At large Board Members Jerome A. Cohen, Richard Edelman, Peter F. Geithner, Herbert J. Hansell, David M. Lampton and Cheng Li joined the officers to comprise the Executive Committee.

Keith W. Abell was appointed chairman of the Audit & Budget Committee; Carla A. Hills, chair of the Compensation Committee; Keith W. Abell, Richard Edelman, Michael L. Ducker, Clifford E. Holland, Muhtar Kent, and I. Peter Wolff members of the Development Committee; David M. Lampton, chairman of the Management Committee; Kathryn D. Christopherson and Terrill E. Lautz, co-chairmen of the Nominating Committee; and Mary Brown Bullock and Peter F. Geithner, co-chairmen of the Program Committee.

On December 3, 2009 Dan Rosen was appointed a Director at the 67th Meeting of the Executive Committee.
### STATEMENT OF FINANCIAL POSITION

**Condensed Statement of Financial Position January 1 – December 31, 2009**

<table>
<thead>
<tr>
<th></th>
<th>December 31, 2009</th>
<th>December 31, 2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$ 580,716</td>
<td>$ 913,741</td>
</tr>
<tr>
<td>Investments</td>
<td>4,239,915</td>
<td>5,655,045</td>
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<tr>
<td>Investments/ACF</td>
<td>743,669</td>
<td>0.00</td>
</tr>
<tr>
<td>Grants and contributions receivable, net</td>
<td>3,210,000</td>
<td>354,602</td>
</tr>
<tr>
<td>Discount on Accounts Receivable</td>
<td>(207,974)</td>
<td>0.00</td>
</tr>
<tr>
<td>Other receivables</td>
<td>466,321</td>
<td>343,375</td>
</tr>
<tr>
<td>Program advances, exchanges and other assets</td>
<td>66,724</td>
<td>134,841</td>
</tr>
<tr>
<td>Security deposits</td>
<td>5,692</td>
<td>5,692</td>
</tr>
<tr>
<td>Property and equipment</td>
<td>33,804</td>
<td>57,599</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$ 9,138,867</strong></td>
<td><strong>$ 7,464,895</strong></td>
</tr>
</tbody>
</table>

**LIABILITIES AND NET ASSETS**

<table>
<thead>
<tr>
<th></th>
<th>December 31, 2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$ 214,397</td>
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<tr>
<td>Deferred rent</td>
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<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td><strong>214,397</strong></td>
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**NET ASSETS**

<table>
<thead>
<tr>
<th></th>
<th>December 31, 2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>3,211,745</td>
</tr>
<tr>
<td>Undesignated</td>
<td>1,099,448</td>
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<tr>
<td>Board-designated</td>
<td>4,311,193</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>4,613,277</td>
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<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td><strong>8,924,470</strong></td>
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**TOTAL LIABILITIES AND NET ASSETS**

<table>
<thead>
<tr>
<th></th>
<th>December 31, 2009</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td><strong>$ 9,138,867</strong></td>
</tr>
</tbody>
</table>

**Condensed Statement of Activities for Year Ended December 31, 2009**

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>December 31, 2009</th>
<th>December 31, 2008</th>
</tr>
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<tr>
<td><strong>SUPPORT AND REVENUE:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U.S. Government grants</td>
<td>$ --</td>
<td>$ 735,257</td>
<td>$ 735,257</td>
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<tr>
<td>Contributions</td>
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<td>3,391,959</td>
<td>3,473,671</td>
<td>1,109,348</td>
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<tr>
<td>Special events (net)</td>
<td>810,654</td>
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<td>810,654</td>
<td>709,371</td>
</tr>
<tr>
<td>Investment income and other</td>
<td>155,261</td>
<td>--</td>
<td>155,261</td>
<td>566,618</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>1,893,881</td>
<td>(1,893,881)</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td><strong>TOTAL SUPPORT AND REVENUE</strong></td>
<td>2,941,508</td>
<td>2,233,335</td>
<td>5,174,843</td>
<td>2,733,962</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>December 31, 2009</th>
<th>December 31, 2008</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>EXPENSES:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program services</td>
<td>2,352,826</td>
<td>--</td>
<td>2,352,826</td>
<td>2,757,552</td>
</tr>
<tr>
<td>Management and administration</td>
<td>987,053</td>
<td>--</td>
<td>987,053</td>
<td>822,349</td>
</tr>
<tr>
<td>Fund-raising</td>
<td>231,895</td>
<td>--</td>
<td>231,895</td>
<td>149,669</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td>3,571,774</td>
<td>--</td>
<td>3,571,774</td>
<td>3,729,570</td>
</tr>
</tbody>
</table>

|                                |              |                        |                   |                   |
| Change in net assets           | (630,266)    | 2,233,335              | 1,603,069         | (995,608)         |
| Net assets beginning of year   | **$ 4,941,459** | **$ 2,379,942**    | **$ 7,321,401**  | **$ 8,317,009**  |
| Net assets end of year         | **$ 4,311,193** | **$ 4,613,277**    | **$ 8,924,470**  | **$ 7,321,401**  |

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