Celebrating 45 Years

Promoting Constructive Engagement

2011 Annual Report
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The National Committee on United States - China Relations is a nonprofit educational organization that encourages understanding of China and the United States among citizens of both countries. The Committee focuses its exchange, educational and policy activities on politics and security, education, governance and civil society, economic cooperation, media and transnational issues, addressing these with respect to mainland China, Hong Kong and Taiwan. The Committee’s programs draw strength from its members, who number more than 700 Americans from all parts of the country and 75 corporations and professional firms. They represent many viewpoints, but share the belief that productive U.S. - China relations require ongoing public education, face-to-face contact and forthright exchange of ideas.
At its 45th Anniversary Gala, the National Committee recognized John S. Watson, chairman and CEO of Chevron, and Robert A. Iger, president and CEO of The Walt Disney Company, for their dedicated support of constructive U.S.-China relations. During the October 17 program, Vice Chair Henry A. Kissinger was joined onstage by former and current American and Chinese government officials, members of the Board of Directors and National Committee staff to present a toast in honor of “all those whose commitment and dedication has brought us to this point and will take us to an even greater future.”

Chinese President Hu Jintao expressed confidence in the Sino-American relationship in the only policy speech of his U.S. visit, delivered at a luncheon in Washington, D.C., on January 20. The event, attended by more than 600 business and policy leaders and 200 journalists, was co-hosted by the National Committee and the US-China Business Council. Event highlights included remarks by Secretary of Commerce Gary Locke and an introduction of President Hu by National Committee Vice Chair and America-China Forum President Dr. Henry A. Kissinger.

45th Anniversary Gala Dinner
The fifth annual CHINA Town Hall on November 16 featured former National Security Advisor Dr. Zbigniew Brzezinski in a nationally webcast conversation with National Committee President Stephen Orlins, viewed simultaneously at 52 venues around the country. Attendees at each venue were able to submit questions for Dr. Brzezinski, and then were treated to a deeper discussion of topics in U.S.-China relations led by China experts at each site.

The National Committee co-hosted a luncheon in honor of Chinese Foreign Minister Yang Jiechi on September 22, when he was in New York to address the United Nations General Assembly. Foreign Minister Yang spoke to the intimate audience of corporate members and government officials on recent developments in Sino-American relations and his country’s commitment to deepen economic cooperation that would promote sustainable growth in both the United States and China. The event was co-hosted by the US-China Business Council.

With generous support from the China-U.S. Exchange Foundation, The Visionaries, a nonprofit film company that profiles organizations that make a positive impact, produced a one-hour documentary on the National Committee’s history and work. It will be aired on PBS affiliates nationwide beginning in 2012. The film crew traveled to New York, Washington, D.C., and several locations in China to film NCUSCR activities and conduct interviews with board members, staff and program participants.

Surrounded by friends, family and colleagues past and present, National Committee Vice President Jan Berris (l) was honored for her forty years of service and dedication to the organization at the Annual Member’s Program on May 23. The event doubled as a celebration of the 45th anniversary of the National Committee, including reflections by former presidents John Holden, Doug Murray and Mike Lampton (via video), and Jan’s mentor, Ambassador Richard Solomon, who first introduced her to the National Committee.
This annual report covers the National Committee’s key activities in 2011, arranged by issue area. As this is an anniversary year, we have added a historical dimension by highlighting one or two programs from our past in each focus area.

Forty-five years ago, a visionary group of academics, religious leaders and businessmen founded the National Committee with a straightforward mission: to provide Americans with balanced information about China, so that our leaders would adopt policies that were in the best long-term interest of the United States.

Public education was the sole focus of the National Committee for its first seven years, but the visit of the Chinese ping pong team to the United States in 1972 added a new, and for the next twenty years primary, activity – exchanges between the United States and the People’s Republic. This dual legacy has developed over four and half decades into the diversity and breadth of programming you will read about in this report. A Congressional Members delegation to China; Track II dialogues on economic issues, human rights, and the rule of law; an exchange and fellowship program for American and Chinese environmental law professionals; our fifth annual CHINA Town Hall – these programs are just a sampling of the National Committee’s work over the past year, work that deepens constructive engagement and advances cooperation between our two countries.

As the 2012 election cycle begins, China has been thrust onto center stage in statements by American political candidates; many of these are characterized by hyperbole and mistrust. They serve to remind us of the crucial role the National Committee continues to play in fostering dialogue and enhancing understanding in this all-important relationship. The National Committee has been a pioneer throughout its history in bringing Americans and Chinese together and creating a model for addressing issues in an informed and constructive way. After forty-five years, the importance of our work has not diminished.

The National Committee is grateful to its membership and supporters, all of whom are vital partners as we work to ensure a fruitful Sino-American relationship built on mutual trust and understanding.

Carla A. Hills
Chair

Stephen A. Orlins
President

In Memoriam: Robert A. Scalapino

As we celebrate the National Committee’s 45th anniversary, we also mourn the death of Robert Scalapino, one of our founders, our first chairman, and this country’s preeminent Asia specialist. Bob died in November at age 92. Despite leading an incredibly busy and peripatetic life, he always found a way to respond positively to our requests – be they for speaking to a group, writing something for a publication or, even at the age of 85, accompanying a Committee delegation on a two-week trip to China! We will miss him greatly: his sagacity, humor, balance, generosity, energy and dozens of other wonderful traits that went into this true friend and thoughtful advocate for sound U.S.-China relations.
For forty-five years, the National Committee has been working at the forefront of the dynamic relationship between the United States and China, conducting exchanges and conferences that bring together policy makers, corporate leaders, academics, entrepreneurs, educators, professionals and students from both sides of the Pacific to share ideas and form strong personal connections that promote durable and productive Sino-American relations.

Clockwise from top left: Congressional District Staff Delegation meets with Li Runlan, vice chair of the Tianjin People’s Congress Standing Committee; Two Presidential Scholars (left and center) on the Student Leaders Exchange at Hunan International Economics University; Track II Economic Dialogue economists Huang Yiping, China Center for Economic Research, Peking University, and Nicholas Lardy, Peterson Institute; American environmental lawyers and specialists with their counterparts at the Natural Resources Defense Council in Beijing; Jeffrey Bader, Brookings Institution, and Policy Leaders Orientation Program leader Counselor He Zhigeng, Chinese People’s Institute of Foreign Affairs; Chinese graduate students from American universities at the Foreign Policy Colloquium in Washington, D.C.
Programs in politics and security are central to the National Committee’s role as the premier American organization dedicated to building constructive relations between the United States and China. They enable policy makers, elected officials and military leaders to meet, develop working relationships and discuss critical issues.

Congressional Members Delegation to China

Five Members of the bi-partisan Congressional U.S.-China Working Group traveled to China in April for the fourth Working Group trip under National Committee auspices. The delegation, led by Working Group co-chairmen Charles Boustany, Jr. (R-LA) and Rick Larsen (D-WA), visited Beijing, Qingdao, Chengdu and Shanghai, with a focus on assessing and advancing the U.S.-China military-to-military relationship. Accompanied by National Committee President Stephen Orlins, the group also included Congressmen Mike Coffman (R-CO), Hank Johnson (D-GA) and Erik Paulsen (R-MN).

The Congressmen met with several senior leaders including Minister Li Yuanchao of the CPC Organization Department, Vice Premier Wang Qishan, State Councilor Dai Bingguo and PLA General Chen Bingde, and toured a Song-class submarine in Qingdao – the first group of civilians authorized to do so. In Chengdu, the Congressmen engaged with graduate students from Sichuan University at a roundtable discussion on topics ranging from education to the rule of law.

House Staff Delegation – Washington, D.C. Offices

During the late-August Congressional recess, a delegation of twelve D.C.-based senior staff members from several House offices traveled to China for a ten-day study tour focused on China’s investment in transportation infrastructure. In Beijing, Tianjin and Wuhan, the group had opportunities to hear from Chinese and American officials about the expansion of China’s river and ocean ports, and its high-speed rail, highway, subway, light rail and air transportation networks – while experiencing much of it firsthand.

Senate and House Staff Delegation – District and State Offices

In December, the National Committee arranged the visit of a delegation of senior Senate and House staff members from state and district offices to Beijing, Tianjin, and Xiamen, with side excursions to Fujian’s Nanjing and Anxi counties. This delegation focused on a broad set of key issues in the bilateral relationship: security, energy, education, domestic stability, economics and trade. Among many other highlights, participants met with Ma Jun and Tong Lihua in Beijing, heads of the Institute of Public and Environmental Affairs and the Beijing Legal Aid Office for Migrant Workers respectively, and enjoyed home hospitality in Xiamen.
China Briefing for New Members of Congress

Following the 2010 Congressional elections, the National Committee, working in conjunction with the Congressional U.S.-China Working Group, organized a briefing on March 31 for freshman Members of Congress on critical issues in the U.S.-China relationship. Former Secretary of State Madeleine Albright and former National Security Advisor Brent Scowcroft drew on their vast experience to comment on today’s bilateral relationship. This event was the third of its kind in as many election cycles.

These briefings are an important component of the National Committee’s commitment to informing policymakers of the issues facing the U.S.-China relationship in order to shape a constructive political dialogue. The briefings provide the next generation of Congressional leaders with a comprehensive overview of the bilateral relationship between the two countries, based upon the bipartisan experience and wisdom of past administration officials.

Historical Note

First Congressional Staff Delegation to China

The National Committee’s involvement with Congressional delegations to China began in 1976 with the travel of 14 staff members from 11 different House and Senate committees. A few highlights of this first-of-its-kind trip were visiting a PLA unit and a local militia, two communes (including the one at which Chairman Mao famously declared, “People’s communes are good!”), the much-lauded Red Flag Canal (featuring the Foolish Old Man Bridge and the Face the Sun Tunnel), a hospital and rural healthcare facility, a sports academy and several factories. Wang Hairong, Vice Foreign Minister and Mao’s niece, met the group – though at the Beijing Hotel and not the Foreign Ministry, as the devastating Tangshan earthquake had struck at 3:45 that morning and the hotel was deemed safer. (It didn’t seem so safe to those on the 17th floor at the time! The next night they slept on the U.S. Liaison Office floor.)

The delegation paved the way for young American political leaders to go to China a year later, followed by delegations of Chinese mayors to the United States in 1978, and American governors and mayors to China in 1979. These built a solid foundation for the many exchanges of political leaders and policymakers the National Committee organized in the decades to come.
China Briefing and Public Program with Admiral Robert Willard

The National Committee arranged a two-day program for Admiral Robert Willard, Commander of the U.S. Pacific Command, that included closed-door briefings with National Committee Vice Chair Henry A. Kissinger, Professor Jerome Cohen of the NYU School of Law and Professor A. Tom Grunfeld of Empire State College on the rule of law and human rights situation in China and the history of the relations between Tibet, Xinjiang and Beijing; a talk by Admiral Willard to an audience of over 250 people, co-sponsored by the New York Institute of Technology (NYIT); and a dinner with National Committee board members. Admiral Willard appreciated the opportunity to converse with scholars outside his area of expertise to gain a more thorough understanding of Chinese history, culture, and other facets of the bilateral relationship to which he is rarely exposed. Admiral Willard’s presentation at NYIT examined the current security situation in Asia with a focus on China’s critical role in security relationships in the region. The discussion was moderated by National Committee President Stephen Orlins.

Policy Makers - 2011 programs

China Briefing for New Members of Congress
Washington, D.C.
March 31
Partner: U.S.-China Working Group

China Briefing and Public Program with Admiral Robert Willard, Commander, U.S. Pacific Command
New York City
April 7-8

Congressional Members Delegation to China
Beijing, Qingdao, Chengdu, Shanghai
April 23-May 1
Partners: U.S.-China Working Group, National People’s Congress

Dinner for Luo Zhijun
Party Secretary, Jiangsu Province
New York City
July 21
U.S. Funder: Chartis International

House Staff Delegation - Washington D.C. Offices
Beijing, Wuhan, Tianjin
August 20-28
Partners: U.S.-China Working Group, National People’s Congress

Senate and House Staff Delegation - District and State Offices
Beijing, Tianjin, Xiamen
December 2-10
Partners: U.S.-China Working Group, Chinese People’s Institute for Foreign Affairs
The National Committee is the leader in the field of U.S.-China exchanges and dialogues by virtue of its capacity to conduct innovative programs and its flexibility to respond to new and emerging needs and opportunities. These noteworthy programs enable specialists from the United States and Greater China to consider, discuss and engage with one another on a wide range of shared interests.

Rule of Law and Human Rights Dialogue

Prominent jurists and legal experts from the United States and China gathered in September in Long Island, New York, for the third round of the Rule of Law and Human Rights Dialogue. They discussed issues related to legal reform, open government, pretrial detention and the role of lawyers. The frankness and intensity of the meetings is characteristic of this landmark program, the first dialogue of its kind to be hosted by non-governmental organizations in the two countries.

The off-the-record Track II dialogue followed two previous meetings in China: the first, in Nantong, Jiangsu, came on the heels of the November 2009 meeting between Presidents Barack Obama and Hu Jintao in Beijing, where the two leaders agreed to hold official dialogues on the rule of law and human rights; the second took place in December 2010 in Xiamen, Fujian. All meetings were convened in cooperation with the National Committee’s partner in this project, the China Foundation for Human Rights Development.

U.S.-China Track II Economic Dialogue

The National Committee’s Track II Economic Dialogue convened twice in 2011: first in New York in January, then in Beijing in July. Mr. Qin Xiao, former chairman of the China Merchant Group, continued his chairmanship of the Chinese side, while National Committee Chair Carla Hills and Vice Chair Maurice Greenberg co-chaired the American delegation, as they have in the past.

The 2011 dialogues built on two previous meetings, with the same participants engaging in lively and candid discussions that focused on the economic policies of both countries in the aftermath of the financial crisis, cross-border investment and trade issues, valuation of the RMB and the need both for market reforms in China and fiscal sustainability in the United States. As with previous sessions, the participants penned a consensus agreement at the conclusion of each dialogue laying out sets of principles to help guide the two countries in managing their economic relations. These documents were shared with both governments as they prepared for the Strategic & Economic Dialogue and other high-level meetings.

U.S.-China Track II Economic Dialogue participants Carla A. Hills, National Committee Chair and former U.S. Trade Representative, and economist Yao Yang, professor at the China Center for Economic Research (CCER) at Peking University

U.S. District Court Judge Sidney Stein and Professor Cheng Jie of Tsinghua Law School at the Rule of Law and Human Rights Dialogue
Northeast Asia Strategic Security Dialogue

The National Committee’s thirteen-year collaboration with the Preventative Defense Project, headed by former Defense Secretary William Perry, yielded another round of constructive Track II discussions between American and Chinese officials on military and security issues. The Northeast Asia Strategic Security Dialogue convened in Beijing and Taipei in June to address changes in the global security situation, cross-Strait engagement, how to deepen Sino-American military-to-military cooperation and the domestic forces driving foreign policy in both countries.

The American delegation, composed of retired U.S. government civilian and military officials, specialists drawn from the Committee’s roster of directors and members – most of whom are multi-year veterans of the program – met with their Chinese counterparts in closed-door sessions that proved both substantive and candid, owing in no small part to the discussants’ familiarity with one another. The group met with several senior Chinese and Taiwanese officials, including State Councillor Dai Bingguo and Taiwan President Ma Ying-jeou, to share their views on Northeast Asian security issues, the increasing influence of public opinion on foreign policy and ways to address the strategic mistrust that pervades the relationship.

Historical Note

First U.S.-China Track II Dialogue

Though the term “Track II dialogue” was coined later, the first such meeting between U.S. and PRC interlocutors was organized by the National Committee in 1984 as an off-the-record gathering of leading citizens from both countries. The dialogue’s objective was to enable participants to gain from each other’s perspectives and knowledge and to grow more comfortable with each other. Over the years, the U.S.-China Distinguished Citizens Dialogue helped establish a foundation of greater understanding and a template for addressing challenges in the relationship openly and non-confrontationally. Its efficacy was demonstrated in February 1990, the first post-Tiananmen meeting of the group; while emotions were still fairly raw on both sides, and voices raised on occasion, there was a genuine feeling that an open and honest discussion had taken place. The program was held eleven times, ending in 2001, and served as a model for the National Committee’s successful ongoing Track II dialogues.

Northeast Asia Strategic Security Dialogue participants
Dr. Tom Fingar, Oksenberg/Rohlen Distinguished Fellow, Stanford University and Major General Yao Yunzhu, People’s Liberation Army.
Environmental Law Exchange and Fellowships

The National Committee conducted a two-way exchange for environmental law professionals in China and the United States to help mid-career environmental lawyers, government officials and NGO representatives build capacity in this field and engage with their counterparts in each country. The exchange was funded by a grant from the U.S. State Department’s Bureau of Educational and Cultural Affairs and was conducted in partnership with the Center for Legal Assistance to Pollution Victims at the China University of Political Science and Law.

Programs for the American and Chinese participants occurred in two parts. Delegation members traveled to the other country for a two-week study visit, during which they met with environmental lawyers, judges and other legal professionals in several cities to gain a better understanding of the environmental law field in that country. At the end of the study tours, several participants remained in the host country for four-week fellowships at NGOs, private law firms, and university centers where they worked alongside their colleagues to acquire field experience and deeper exposure to the issues.

Environmental law professional Ma Yong experiments with a water sampling device in Georgia’s Lake Lanier

Environmental Law Exchange and Fellowships

May 31-July 17
Beijing, Guizhou, Wuhan
November 4-December 18
U.S. Funder: U.S. Department of State, Bureau of Educational and Cultural Affairs
Partner: Center for Legal Assistance to Pollution Victims

Dialogue & Cooperation - 2011 programs

U.S.-China Track II Economic Dialogue
New York City, Washington, D.C.: January 10-13
Beijing: July 13-14
U.S. Funder: Starr Foundation
Partner: Chinese Center for Economic Research

Northeast Asia Strategic Security Dialogue
Beijing, Taipei
June 24-July 1
U.S. Funder: Stanford Preventative Defense Project
Partners: China Foundation for International and Strategic Studies; Ministry of Foreign Affairs, Taiwan

Rule of Law and Human Rights Dialogue
Long Island, New York
September 12-17
U.S. Funder: The Starr Foundation
Partner: China Human Rights Development Fund
National Committee leadership development programs help educate next generation leaders from the United States and China about one another’s country and the importance of the Sino-American relationship. These programs cultivate potential leaders at an early stage in their careers and represent an investment in the future of U.S.-China relations.

**Policy Leaders Orientation Program**

As part of its ongoing commitment to develop the capacity of next-generation policy leaders, the National Committee has conducted the Policy Leaders Orientation Program since 2007. It is designed to provide mid-career Chinese government officers, at a key stage in their career development, an introduction to U.S. political, economic, social, and cultural institutions and opportunities to interact with a wide range of American citizens. In 2011, two such programs took place: one, in April, for a group of fourteen U.S.-based foreign service officers from the Chinese Embassy in Washington, D.C., the various consulates throughout the country, and the Chinese mission to the United Nations; the other in November for twelve China-based officials from a variety of ministerial-level offices in Beijing.

Both groups visited Williamsburg, Virginia; Washington, D.C.; Hershey and either Philadelphia or Harrisburg, Pennsylvania; and New York City, to meet with government officials and experts at think tanks and non-governmental organizations, visit national monuments and other sites of historical and cultural significance, and engage with business and community leaders. Participants were hosted at the homes of National Committee members and friends while in Washington, providing an opportunity to gain an understanding of life inside an American home.

**U.S. Foreign Policy Colloquium**

The eighth annual U.S. Foreign Policy Colloquium was held in early June 2011. The event is designed to help Chinese graduate students from all academic disciplines better understand the complex forces that shape American foreign policy. About 150 PRC graduate students from universities throughout the United States convened in Washington, D.C., for two-and-a-half days of interaction with current and former administration officials and members of Congress, as well as representatives from academia, the military, think tanks, the media, business, lobbying groups and NGOs.

The Colloquium provides participants opportunities to interact with decision makers, opinion shapers, academics and specialists. They attend lectures and panels that cover, among other subjects, the history of foreign policy, the nuts and bolts of policy making, and the influence of public opinion and the media on policy makers, and visit think tanks, government offices (including Congressional committees), advocacy groups and corporations that focus on foreign policy.
Public Intellectuals Program – Round III

The National Committee kicked off the third round of its Public Intellectuals Program in 2011, welcoming twenty new members of America’s next generation of China specialists into the two-and-a-half year program. The latest cohort of fellows hail from academic institutions across the country, in addition to the Chinese University of Hong Kong and the Open Society Institute in New York, and will participate in a variety of workshops and study tours to enrich their understanding of the policy making processes in both the United States and China, help them establish useful relationships with their academic colleagues, and hone the skills needed to venture outside of academia to engage with the public and policy community.

The inaugural meeting in Washington, D.C., included discussions with American government officials who focus on China from a variety of departments and offices and a full-day media training aimed at helping the fellows connect with a wider audience. During the remainder of their time in the program, fellows will participate in similar meetings in San Francisco and again in Washington, D.C., join one of two ten-day study tours to China, and organize one or more public outreach programs aimed at increasing American understanding of and informed debate on China.

Student Leaders Exchange

Since 2004, the National Committee has selected twelve U.S. Presidential Scholars (a designation conferred on 141 of America’s most outstanding high school seniors nationwide by the U.S. Department of Education) to participate in the Student Leaders Exchange, a two-week study visit to China during the summer between high school and college. The American participants learn about China’s successes and challenges and have unusually intimate opportunities to meet and exchange ideas with their Chinese counterparts as a consequence of homestays during most of the program. A reciprocal visit from exemplary Chinese students to the United States will occur in spring of 2012.

The 2011 group traveled to Changsha, Changzhou and Beijing, where students visited government offices, schools, cultural landmarks and corporate offices. The itinerary provided the participants exposure to many elements of China’s developing society. The exchange piques an interest amongst these future leaders, one they often pursue in their academic and professional careers. Several of the participants have opted to explore their interest in China further, by studying its language, history, politics or literature.
The Young Leaders Forum, one of the National Committee’s longest running next generation programs, turned ten in 2011. Returning fellows from every forum class since the program’s inception convened in Xi’an in October for a Tenth Anniversary Forum and celebration.

The three-and-a-half day retreat included multiple opportunities for personal interaction among the fellows (all of whom are emerging leaders in a broad range of fields) that enhance cross-cultural understanding and build enduring friendships. The core of the discussions (and the most moving and memorable parts of the forum) focused on a make-believe “YLF Time Capsule” to be opened in 25 years. No restrictions were placed on the size or composition of the items; they simply had to be relevant to YLF’s history – the experiences fellows have shared, the insights they have gained, and the people with whom they have connected.

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**Next Generation - 2011 programs**

**Policy Leaders Orientation Program for U.S.-Based Officials**
Williamsburg, VA; Washington, D.C.; Hershey and Harrisburg, PA; New York City
March 20-April 1
U.S. Funder: The Starr Foundation

**U.S. Foreign Policy Colloquium**
Washington, D.C.
June 8-11

**Student Leaders Exchange**
Beijing, Changsha, Changzhou
June 23-July 8
U.S. Funder: Laureate International Universities
Partner: Chinese Education Association for International Exchange

**Public Intellectuals Program - Round III Fellows Conference**
Washington, D.C.
September 21-25
U.S. Funders: The Henry Luce Foundation, The Starr Foundation

**Young Leaders Forum**
Xi’an
October 26-30
U.S. Funder: ACE Charitable Foundation

**Policy Leaders Orientation Program for China-Based Officials**
Williamsburg, VA; Washington, D.C.; Hershey and Philadelphia, PA; New York City
November 6-19
U.S. Funder: The Starr Foundation
Partner: Chinese People’s Institute of Foreign Affairs
As the bilateral relationship expands, American and Chinese citizens benefit from enhanced understanding of the other society. The National Committee facilitates this through exchange programs for educators that offer participants direct exposure to the other country, thereby enriching their own teaching and their students’ knowledge.

U.S.-China Teachers Exchange Program

The Teachers Exchange Program (TEP), the only program that places professional American and Chinese teachers in the other country for a full academic year, marked its sixteenth year in 2011. Participants are afforded a true immersion experience – they live in the host community and learn about the local culture, history, and way of life while teaching their native language. TEP experiences provide a wealth of knowledge that teachers draw on throughout their careers, enriching their classrooms once they return home. Since its inception, the program has sent over 300 Chinese educators to the States and more than 100 American teachers to China.

Six American teachers spent the 2010-2011 school year stationed in Luoyang, Shijiazhuang, Anhui Province (in Ma’anshan, Anqing, and Hefei); twelve Chinese teachers taught at elementary, middle and high schools around the United States. The 2011-2012 program placed four Americans in the same cities as their predecessors (except for Anqing) and another ten Chinese in American schools.

Fulbright-Hays Seminars Abroad

For five weeks in June and July, sixteen American secondary school educators traveled to five Chinese cities as part of the Fulbright-Hays Seminars Abroad to China, a program the National Committee has conducted since 1981 on behalf of the U.S. Department of Education (and its predecessor). The program is designed to provide American educators an introduction to Chinese history, culture, society and politics, through lectures, site visits and homestays. Participants create curriculum projects upon their return to the States based on their experiences, which are then made available through the National Committee’s website as a resource for educators around the globe.

Seminar participants in 2011 traveled to Shanghai, Chongqing, Xi’an and Beijing, with an optional extension trip to Hong Kong (funded by
an anonymous donation given to the National Committee each year). A few program highlights included a panel discussion at Beijing’s Tsinghua University with three faculty members, a visit to the China International Publishing Group where participants were able to chat informally with young staff members about their lives, and a trip to Qiyang High School outside Chongqing, which provided the opportunity to observe classes and speak with students and teachers.

### Education Delegation

The Fall 2011 Education Delegation, composed of twelve Chinese educators representing provincial education bureaus and universities around the country, came to the United States for two weeks to focus on international student services at American colleges and universities and study abroad programs for American students. Administered for the past thirty years on behalf of the U.S. Department of Education (and its predecessor, the Office of Education in the Department

### Historical Note

#### First U.S.-China Exchanges of Educators

While the National Committee was running landmark sports and cultural extravaganzas in the early 1970s, such as the historic visit of the Chinese ping pong team, it also began to lay the foundation for its ongoing work in the exchange of educators. The National Committee sent the first delegation of American K-12 educators to China in 1973 and the first group of American university and college presidents in 1974, both for three-week study tours; the latter was reciprocated in 1977 by the first group of Chinese higher education officials to come to the United States.
of Health, Education, and Welfare), the semi-annual education delegations enable Chinese teachers, administrators and education officials to observe firsthand the successes of and challenges facing the American education system, and how institutions across the country are dealing with those issues.

The delegation received briefings on the historical, social and economic background of education in the United States, discussed the roles of schools and other organizations involved in foreign student support, and made site visits to relevant institutions, including governmental and non-governmental agencies, public and private colleges, universities and K-12 schools in Washington, D.C.; Raleigh-Durham, North Carolina; Detroit and Lansing, Michigan; and San Francisco.

Fulbright-Hays Seminars Abroad participant Cheryl LaPorte with Chinese children outside of Chongqing

Education Delegation member Ma Chao, program director in the international students department at Beijing Language and Culture University, with students in Detroit, Michigan

Education - 2011 programs

U.S.-China Teachers Exchange Program
2010 - 2011 and 2011 - 2012 Academic Years
U.S. Funders: Freeman Foundation, American host schools, individual donors
Partners 2010 - 2011: China Education Association for International Exchange, six Chinese and fifteen American schools
Partners 2011 - 2012: China Education Association for International Exchange, four Chinese and thirteen American schools

Fulbright-Hays Seminars Abroad:
History and Culture in China
June 29-July 29
Shanghai, Chongqing, Xi’an, Beijing
U.S. Funder: U.S. Department of Education
Partner: China Education Association for International Exchange

Education Delegation:
International Student Services
Washington, D.C.; Raleigh-Durham, NC; Detroit and Lansing, MI; San Francisco
November 5-18
U.S. Funder: U.S. Department of Education
Partner: China Education Association for International Exchange
The National Committee provides current information on Greater China and issues in U.S.-China relations from leading specialists directly to its members and the public through seminars, panel discussions, publications, e-mail newsletters and conference calls. These offerings are coordinated with the National Committee’s web site (www.ncuscr.org), which provides video, audio and transcripts from selected programs.

The following programs were held in New York City unless otherwise indicated.

**January 10** (see page 9)
*Forecast of China’s Economy in 2011*

**January 14**
*Perils of Proximity: Managing Risk in East Asia*
Dr. Richard C. Bush III, Director, Center for Northeast Asian Policy Studies, Brookings Institution
Dr. Kent Calder, Director, Edwin O. Reischauer Center for East Asian Studies, School of Advanced International Studies at Johns Hopkins University
Dr. Ian Bremmer, President, Eurasia Group

**March 15**
*Stepping Forth into the World*
Dr. Edward Rhoads, Professor of History Emeritus, University of Texas – Austin

**April 6**
*Barnett-Oksenberg Lecture on Sino-American Relations*
Ambassador Jon M. Huntsman, Jr., United States Ambassador to the People’s Republic of China; Shanghai

**April 7**
*Security in the Asia-Pacific: Strategic Challenges and Opportunities*
Admiral Robert F. Willard, Commander, U.S. Pacific Command (see page 8)

**April 13**
*Coerced Confessions and Wrongful Convictions in the PRC*
Ira Belkin, Program Officer for Law and Rights, Ford Foundation, Beijing

**April 25**
*Jones Day China Lecture Series*
*How the Media and Internet Change Chinese Politics*
Dr. Susan Shirk, Professor of Political Science, University of California, San Diego

**May 19**
*The Last Days of Old Beijing*
Michael Meyer, Resident, Cullman Center for Scholars & Writers, New York Public Library

**May 23**
*Annual Members’ Program*
*Celebration of the National Committee’s 45th Anniversary and Jan Berris’ 40th Anniversary*
Dr. Richard Solomon, President, United States Institute of Peace
John Holden, Managing Director, Hill & Knowlton, Beijing
Dr. Douglas Murray, former President, Lingnan Foundation

**May 24**
*Managing the China Challenge*
Dr. Kenneth Lieberthal, Director, John L. Thornton China Center, Brookings Institution
July 18  
On China  
Dr. Henry A. Kissinger

July 20  
Same Bed, Different Dreams: The New Philanthropy and Civil Society in China  
Dr. Shawn Shieh, Director, China Development Brief Translation Project

August 25  
Conference Call on Vice President Biden’s China Trip  
Dr. Jeffrey Bader, Visiting Scholar, Brookings Institution

September 20  
The Party: The Secret World of China’s Communist Rulers  
Richard McGregor, Washington Bureau Chief, Financial Times

September 26  
China: Views from Congress  
Representatives Charles Boustany (R-LA) and Rick Larsen (D-WA), Co-chairs, Congressional U.S.-China Working Group

October 18  
China’s Changing Labor Market  
Dr. Albert Park, Chair Professor of Economics, Hong Kong University of Science and Technology and Dr. Kam Wing Chan, Professor of Geography, University of Washington

November 16  
CHINA Town Hall: Local Connections, National Reflections  
National Speaker: Dr. Zbigniew Brzezinski, Former National Security Advisor (see page 3)  
Speakers at 52 venues in American cities and towns and one in Greater China

November 30  
Deng Xiaoping and the Transformation of China  
Dr. Ezra Vogel, Professor Emeritus, Harvard University

December 7  
Roundtable Discussion  
Dr. Wu Chunsi, Executive Director, Institute for International Strategy Studies, Shanghai Institutes for International Studies

December 8  
The Oil Prince’s Legacy: Rockefeller Philanthropy in China  
Dr. Mary Brown Bullock, Distinguished Visiting Professor of China Studies, Emory University

December 12  
Roundtable Discussion  
Dr. Tashi Rabgye, Lecturer and Director, Contemporary Tibetan Studies Initiative, University of Virginia

National Committee Vice Chair Henry A. Kissinger discussing his new book, On China, with National Committee President Stephen Orlins

U.S. Ambassador to China Jon Huntsman, Jr., delivering the seventh annual Barnett-Oksenberg Lecture in Shanghai

Dr. Susan Shirk, professor of political science at the University of California, San Diego, discussing how the media and Internet are changing Chinese politics
The activities and programs of the National Committee are made possible through the support of U.S. government agencies (in 2011 the Department of State and the Department of Education), foundations, business firms, members and friends. This support enables the organization to offer services to its members and the public at large and to undertake exchanges and special programs that advance knowledge and strengthen relationships on both sides of the Pacific.

The National Committee is grateful to all those who made financial contributions in 2011. We are also indebted to the many individuals who gave their time, creativity and in-kind assistance. Financial contributions made in calendar year 2011 are listed below and on succeeding pages.

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The 85th Meeting of the Board of Directors was held in New York City on May 24, 2011. The 45th Annual Members’ Meeting was held on May 23, 2011. Members present (or by proxy) elected the Board Class of 2014.

Nine Directors rotated off the Board as of May 23, 2011. These were Lorne W. Craner, Michael L. Ducker, Charles W. Freeman, III, Louis V. Gerstner, Jr., Lee H. Hamilton, David A. Jones, Jr., Geraldine S. Kunstadter, Cheng Li, and David R. Malpass.

At the 85th Meeting, Jeffrey A. Bader, David Cunningham, Jr., and Muhtar Kent were approved for appointments to the Board. Directors also elected the following officers of the Committee: Carla A. Hills, chair; Maurice R. Greenberg, Thomas H. Kean, Henry A. Kissinger, Nicholas R. Lardy, Joseph W. Prueher, William R. Rhodes, J. Stapleton Roy and James R. Sasser, vice chairmen; Keith W. Abell, treasurer, and I. Peter Wolff, secretary, and Stephen A. Orlins, president.

At-large Board Members Jerome A. Cohen, Nelson Dong, Richard Edelman, Herbert J. Hansell, David M. Lampton, and Kenneth Lieberthal joined the officers to comprise the Executive Committee.

Keith W. Abell was appointed chairman of the Audit & Budget Committee; Carla A. Hills, chair of the Compensation Committee; Nelson Dong and Richard Edelman, co-chairs of the Development Committee; David M. Lampton, chair of the Management Committee; I. Peter Wolff and Kathryn D. Christopherson, co-chairs of the Nominating Committee; and Mary B. Bullock and Peter F. Geithner, co-chairs of the Program Committee.

On November 17, 2011, at the 69th Meeting of the Executive Committee (held in Washington, D.C.), John S. Chen was appointed to the Board.

<table>
<thead>
<tr>
<th></th>
<th>December 31, 2011</th>
<th>December 31, 2010</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash and cash equivalents</strong></td>
<td>$ 766,752</td>
<td>$ 556,872</td>
</tr>
<tr>
<td><strong>Investments</strong></td>
<td>4,978,063</td>
<td>4,403,957</td>
</tr>
<tr>
<td><strong>Grants and contributions receivable, net</strong></td>
<td>1,227,415</td>
<td>2,000,729</td>
</tr>
<tr>
<td><strong>Other receivables</strong></td>
<td>409,179</td>
<td>754,725</td>
</tr>
<tr>
<td><strong>Program advances, exchanges and other assets</strong></td>
<td>67,163</td>
<td>76,472</td>
</tr>
<tr>
<td><strong>Security deposits</strong></td>
<td>5,792</td>
<td>5,692</td>
</tr>
<tr>
<td><strong>Property and equipment</strong></td>
<td>35,023</td>
<td>30,194</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>$ 7,489,387</td>
<td>$ 7,828,641</td>
</tr>
<tr>
<td><strong>LIABILITIES AND NET ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Accounts payable and accrued expenses</strong></td>
<td>$ 250,226</td>
<td>$ 165,138</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td>250,226</td>
<td>165,138</td>
</tr>
<tr>
<td><strong>NET ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Unrestricted</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undesignated</td>
<td>3,213,392</td>
<td>3,350,225</td>
</tr>
<tr>
<td>Board-designated</td>
<td>1,888,139</td>
<td>1,313,163</td>
</tr>
<tr>
<td><strong>Security deposits</strong></td>
<td>5,101,531</td>
<td>4,663,388</td>
</tr>
<tr>
<td><strong>Temporarily restricted</strong></td>
<td>2,137,630</td>
<td>3,000,115</td>
</tr>
<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td>7,239,161</td>
<td>7,663,503</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td>$ 7,489,387</td>
<td>$ 7,828,641</td>
</tr>
</tbody>
</table>

## Condensed Statement of Activities for Year Ended December 31, 2011

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>December 31, 2011</th>
<th>December 31, 2010</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SUPPORT AND REVENUE:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U.S. Government grants</td>
<td>$</td>
<td>$</td>
<td>$ 428,880</td>
<td>$ 521,215</td>
</tr>
<tr>
<td>Contributions</td>
<td>135,756</td>
<td>969,783</td>
<td>1,105,539</td>
<td>557,330</td>
</tr>
<tr>
<td>Special events (net)</td>
<td>1,488,429</td>
<td>--</td>
<td>1,488,429</td>
<td>959,316</td>
</tr>
<tr>
<td>Investment income and other</td>
<td>240,637</td>
<td>--</td>
<td>240,637</td>
<td>369,392</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>2,261,148</td>
<td>(2,261,148)</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td><strong>TOTAL SUPPORT AND REVENUE</strong></td>
<td>4,125,970</td>
<td>(862,485)</td>
<td>3,263,485</td>
<td>2,407,253</td>
</tr>
<tr>
<td><strong>EXPENSES:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program services</td>
<td>2,311,843</td>
<td>--</td>
<td>2,311,843</td>
<td>2,483,473</td>
</tr>
<tr>
<td>Management and administration</td>
<td>1,162,208</td>
<td>--</td>
<td>1,162,208</td>
<td>974,853</td>
</tr>
<tr>
<td>Fund-raising</td>
<td>213,776</td>
<td>--</td>
<td>213,776</td>
<td>209,894</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td>3,687,827</td>
<td>--</td>
<td>3,687,827</td>
<td>3,668,220</td>
</tr>
<tr>
<td>Change in net assets</td>
<td>438,143</td>
<td>(862,485)</td>
<td>(424,342)</td>
<td>(1,260,967)</td>
</tr>
<tr>
<td>Net assets beginning of year</td>
<td>4,663,388</td>
<td>3,000,115</td>
<td>7,663,503</td>
<td>8,924,470</td>
</tr>
<tr>
<td><strong>Net assets end of year</strong></td>
<td>$ 5,101,531</td>
<td>$ 2,137,630</td>
<td>$ 7,239,161</td>
<td>$ 7,663,503</td>
</tr>
</tbody>
</table>

The above information was extracted from the audited financial statements, which are available upon request.
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