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November 2004 – November 2005

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David K. Y. Tang
John L. Thornton
Nancy Bernkopf Tucker
I. Peter Wolff
The National Committee on United States-China Relations is a nonprofit educational organization that encourages understanding of China and the United States among citizens of both countries. The Committee focuses its exchange, educational and policy activities on politics and security, education, governance and civil society, economic cooperation, media and transnational issues, addressing these issues with respect to the People's Republic, Hong Kong SAR and Taiwan. The Committee’s programs draw strength from its members, who now number more than 700 Americans from all parts of the country and about 70 corporations and professional firms. They represent many viewpoints, but share the belief that productive U.S.-China relations require ongoing public education, face-to-face contact and forthright exchange of ideas.
Deputy Secretary of State Robert B. Zoellick’s speech at our 2005 Gala marked a new milestone in U.S.-China relations. He outlined a vision for the relationship based on “cooperation as stakeholders...within a larger framework where the parties recognize a shared interest in sustaining political, economic and security systems that provide common benefits.”

The officers, directors, members and supporters of the National Committee on U.S.-China Relations share that vision. We want to foster the spirit of cooperation. We want to find common ground. We want to help develop and support policies that will benefit the people of our two nations. And we want to create new programs that will strengthen and enrich the bilateral relationship.

The programs described in this report, conducted over the 2004-2005 period, reflect a new stage in the Sino-American relationship. Today, American and Chinese citizens interact with each other in ways that were unimaginable to our founders in 1966. Our current exchange programs focus on some of the shared interests to which Secretary Zoellick referred, including financial fraud, HIV/AIDS and foreign aid policies. Public education programs address such topics as the Six-Party Talks, U.S.-China security relations, intellectual property rights protection and Chinese public opinion on modernization and globalization.

We are gratified to see the multitude of ways in which the Sino-American relationship has expanded since our founding four decades ago. Yet despite the dramatic changes and growth in the relationship, there is still much we can learn from one another. The National Committee remains committed to the belief that education is the path to improved relations and new opportunities.

Today, our focus is on four critical areas of cross-cultural education:

- Programs to educate the general public in an effort to foster mutual understanding, eliminate misconceptions and promote greater interest in future cooperation.
- Exchange programs to give more people the opportunity to experience another culture firsthand and bring this experience back home to share with others.
- Efforts to provide our government leaders with data and a framework within which to consider the pros and cons of issues on the bilateral agenda.
- Exchange programs to invest in the next generation of leaders in both countries, through our Public Intellectuals Program and Young Leaders Forum, Foreign Policy Colloquium and other initiatives.

We value the many partners who make our work possible: the organizations and individuals in the United States and China who serve as our project partners and participants; the government agencies, private philanthropies, and corporations who generously support our programs; our directors and members who respond enthusiastically to our
requests for intellectual guidance and hands-on assistance; and the dedicated and capable members of the National Committee staff. The National Committee stands ready for the next stage of U.S.-China relations, confident that the strong network it has built over the past 40 years in both the United States and China will continue to help in designing and implementing innovative programs that advance a strong and positive Sino-American relationship.

Carla A. Hills
Chair

Stephen A. Orlins
President

The past year marks a transition in the National Committee’s leadership. After seven years as president, John Holden returned to the corporate sector at the end of April 2005. His successor, Steve Orlins, took the helm on May 1, 2005. We are grateful for John’s years of service to the Committee and his commitment to productive U.S.-China relations. We welcome Steve and are confident that, under his leadership, the National Committee will continue to play a leading role in engaging citizens of China and the United States in dialogue on issues of mutual interest and concern.

— Carla A. Hills
Exchange programs and conferences remain at the heart of the National Committee’s work, providing a channel for Americans and Chinese to exchange views and enhance their understanding of each other. For some participants, this may be a first opportunity to interact with their peers in the other country; for others, it may add a new dimension to their perspective on complex issues in the bilateral relationship. In many cases, participating in a brief exchange program or attending a conference opens the door to continuing collaboration between individuals and institutions, expanding the impact of the National Committee’s work to additional colleagues and community members.

These programs would not succeed without the support of our funders and the generous contributions of time and resources from our network of directors, members, friends and specialists. We extend our gratitude to all of these partners, who have helped us in our work of promoting understanding and cooperation between the United States and China.

Politics and Security

National Committee dialogues on political and security issues take many forms. When senior Chinese leaders are in the United States, the Committee often provides a platform for them to speak to American audiences on Sino-American relations. We convene Track II discussions that give Chinese policy specialists opportunities for frank exchange with their American counterparts on cross-Strait, Korean peninsula and other regional security issues. National Committee exchanges in this sensitive arena are not expected to provide solutions but rather create an environment in which differences can be productively explored and areas of common concern can be identified.

Taiwan’s presidential election in March 2004 and legislative elections in December 2004 were the backdrop for two exchange programs that focused on relations between Beijing and Taipei.

The first was a small group of specialists who constituted a subset of a diverse group that had participated in the Committee’s August 2003 conference on “New Challenges and Opportunities in Cross-Strait Relations.” They spent time in Taipei and Beijing in January 2004, conveying American interests and perspectives on cross-Strait matters.

In January 2005, the National Committee continued its collaboration with the Preventive Defense Project (PDP), a joint program of Stanford University and Harvard’s Kennedy School of Government. Off-the-record meetings with government officials, military officers, policy-makers and academics in Taipei, Beijing and Shanghai, provided venues for frank discussions on growing American concern about the potential for conflict in Northeast Asia brought on by miscalculations on the part of one or more of the actors.

Much of the success of these programs is due to the generous contribution of time and expertise by leading American and Chinese specialists, whose perspectives are informed by awareness of the broader international environment and by domestic political dynamics within the two countries.

CROSS-STRAIT STUDY TEAM
January 4-20, 2004
Funder: Ford Foundation
Hosts: Foundation on International and Cross-Strait Studies (Taipei); China Foundation for International Strategic Studies (Beijing)

STRATEGIC SECURITY DIALOGUE
January 22-29, 2005
In cooperation with Harvard-Stanford Preventive Defense Project
Hosts: Ministry of Foreign Affairs (Taipei); China Foundation for International and Strategic Studies (Beijing)
Governance and Civil Society

The scale and pace of change underway in Chinese society is dramatic. Economic expansion has lifted the standard of living for hundreds of millions of people, while telecommunications, the media and other factors have raised the expectations of hundreds of millions more in both rural and urban populations. National Committee exchanges in the fields of governance and civil society have focused on the “nuts and bolts” of social construction, with particular emphasis on the development of a strong legal foundation and the expansion of roles for non-governmental actors. It has engaged judges, lawyers, current and former government officials and representatives of non-governmental organizations (NGOs) in these programs.

The U.S. Department of Labor and the Chinese Ministry of Labor and Social Security (MOLSS) have launched a collaborative multi-year effort to strengthen the protection of workers’ rights in compliance with internationally recognized labor standards. The National Committee is part of a three-member consortium (along with the Asia Foundation and Worldwide Strategies Inc.) that has been awarded a grant by the Department of Labor to carry out some aspects of the program.

The first major activity under the project was a workshop on labor inspection regulations, held in May 2004 in Qingdao. The workshop brought together representatives from MOLSS and the State Council, directors of key provincial and municipal labor inspectorates, and Chinese labor lawyers and academics with a team of three American labor inspection regulations to review draft regulations. A 2005 workshop in Beijing, focusing on labor contract law, followed the same model. Additional activities under the project have included U.S. study tours for Chinese labor inspectors and for labor contract law specialists, as well as month-long internships at U.S. institutions for legislative drafters.

National Committee programs also addressed governance and civil society issues at the grassroots level. An exchange program brought staff from seven Chinese legal services organizations to the United States for month-long internships, designed to give them exposure to organizational management, fundraising and resource allocation, recruitment and use of pro bono expertise and outreach to target populations. The National Committee also arranged workshops on volunteerism in several Chinese cities, designed to strengthen the capacity of non-governmental organizations to incorporate volunteer resources into their work.

In addition, the National Committee often incorporates elements of civil society development into its other program themes. For instance, exchanges on workforce development, education and other topics have provided examples of the contributions of NGOs in formulating, implementing and enforcing policy.
Economic Cooperation

Economic issues are often a source of friction in U.S.-China relations, driven by the trade imbalance, intellectual property rights violations, and concerns about market access, among others. Despite this friction, and the difference in levels of economic development, there is much scope in the economic arena for cooperation and exploration of common interests. For instance, both countries are concerned about workforce development and the need to prepare workers for jobs in the rapidly changing globalized economy. And both recognize that weaknesses in an economic system’s structure can facilitate corruption and crime.

Because the economic arena has also been a precursor for change in other sectors of Chinese society, economic exchange programs have been an important focal point for the National Committee. The economic need for a sound legal framework, institutional transparency and accountability, and access to information has helped expand Chinese citizens’ rights in other areas. The National Committee has been able to incorporate its expertise and contacts in law, social services, media and other issues into the substance of its economic exchange programs.

To help generate policy prescriptions to deal with worker displacement in China, the National
Committee developed a program in 2004 to facilitate an exchange of information between Chinese and American labor specialists. The first part of the program featured month-long study placements at leading American labor studies institutions for Chinese researchers; in the second phase, three American labor specialists — two of whom had hosted Chinese research fellows — traveled to China to lead workshops on employment and worker displacement issues.

The National Committee complemented these policy-related labor exchanges with a study tour for representatives of China’s central and provincial-level governments that spotlighted practical models for retraining workers for new careers. Delegation members noted that, in contrast to China, training in the United States is generally viewed as an investment, rather than a cost, and that best practices for workforce development are more rapidly disseminated.

As China becomes increasingly integrated with the global economy, it is taking steps to strengthen its anti-money laundering framework. To support these efforts, the National Committee organized a program of training sessions in China in July 2004, led by a delegation of U.S. government and private sector specialists.

American and Chinese labor studies specialists exchanged ideas during a workshop in China on worker displacement issues.

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**WORKER DISPLACEMENT POLICY FELLOWS RESEARCH PLACEMENTS IN THE UNITED STATES**
March 11-April 7, 2004
Funder: U.S. Department of State, Bureau of Cultural and Educational Affairs
Hosts: Association of Joint Labor/Management Educational Programs; Center for Urban and Regional Policy, Northeastern University; Institute of Labor and Industrial Relations, University of Michigan; Urban Institute.

**WORKER DISPLACEMENT POLICY DELEGATION WORKSHOPS IN CHINA**
May 31-June 9, 2004
Funder: U.S. Department of State, Bureau of Cultural and Educational Affairs
Host: Chinese Academy of Labor and Social Security

**ANTI-MONEY LAUNDERING SPECIALISTS DELEGATION WORKSHOPS IN CHINA**
July 16-27, 2004
Funder: U.S. Department of State, Bureau of Cultural and Educational Affairs
Host: People’s Bank of China

**WORKER RETRAINING DELEGATION STUDY TOUR OF THE UNITED STATES**
December 4-17, 2004
Funder: U.S. Department of State, Bureau of Cultural and Educational Affairs
Education

Much of the National Committee’s institutional expertise in this field has been developed over the course of 25 years of implementing programs on behalf of the U.S. Department of Education and China’s Ministry of Education under the Memorandum of Understanding (MOU) signed by the two countries. One key component of this partnership has been the annual Fulbright-Hays Summer Seminar, a month-long summer seminar designed to improve American teaching about China. A total of 48 teachers took part in the Fulbright-Hays program in the summers of 2004 and 2005, representing 25 states, the District of Columbia and the Marshall Islands. (As the 2003 program was postponed due to SARS, two cohorts participated in 2004.) Each group took part in lectures and visits to historical sites in several Chinese cities under the theme of “China: Tradition and Transformation.”

The Committee was asked by the Department of Education to run a special summer seminar in 2004 for the leaders of 13 minority-serving institutions of higher learning in the United States. For all but two, it was the first visit to a country and culture that their institutions wish to teach about and to form partnerships with; this was an excellent initial step that has, indeed, resulted in establishing both courses and institutional links.

Reciprocal study programs under the education MOU bring two delegations of Chinese educators to the United States each year. Programs in 2004 and 2005 addressed significant topics related to educational reform, such as the relationship between higher education and economic development and improving administration of higher education, as well as strengthening pre-school education and finding ways to incorporate international understanding into curricula.

A core program of the National Committee is the U.S.-China Teachers Exchange Program (TEP), now in its tenth year, which brings Chinese teachers to American classrooms to teach Chinese language and culture and sends American teachers to China to teach English. Benefits of the program extend well beyond the participating teachers and their students, to colleagues and host families and their communities.

National Committee education programs engage teachers from many backgrounds, reflecting the intent of school districts and tertiary education institutions to incorporate learning about other cultures into a range of curricula. Educators see these programs as opportunities to strengthen language learning, social studies, history and other subjects, as well as to increase cultural awareness in the classroom. These education programs often draw from a broad geographical base in China and the United States.
United States, providing an effective means for the National Committee to expand the impact of its work. And alumni of these education exchanges, including TEP, often serve as a continuing resource for other National Committee programs, as these educators are eager to accommodate our requests for school visits, other site visits and home hospitality.

U.S.-CHINA TEACHERS EXCHANGE PROGRAM
2004 AND 2005 ACADEMIC YEARS
Funder: Freeman Foundation
Hosts: China Education Association for International Exchange (CEAIE); 73 schools in 27 Chinese and American cities and towns

PRE-SCHOOL EDUCATORS DELEGATION
STUDY TOUR OF THE UNITED STATES
April 24-May 8, 2004
Funder: U.S. Department of Education

MINORITY-SERVING EDUCATIONAL INSTITUTION LEADERS DELEGATION
STUDY TOUR OF CHINA
June 11-26, 2004
Funder: U.S. Department of Education
Host: CEAIE

FULBRIGHT HAYS-SUMMER SEMINAR IN CHINA
June 28-July 28, 2004; Hong Kong Extension, July 28-August 1, 2004
June 27-July 27, 2005; Hong Kong Extension, July 27-July 31, 2005
Funder: U.S. Department of Education
Hosts: Ministry of Education and CEAIE

TEACHING INTERNATIONAL UNDERSTANDING DELEGATION
STUDY TOUR OF THE UNITED STATES
October 3-16, 2004
Funder: U.S. Department of Education

HIGHER EDUCATION INSTITUTIONS AND ECONOMIC DEVELOPMENT DELEGATION
STUDY TOUR OF THE UNITED STATES
June 4-18, 2005
Funder: U.S. Department of Education

HIGHER EDUCATION ADMINISTRATION DELEGATION
STUDY TOUR OF THE UNITED STATES
October 17-29, 2005
Funder: U.S. Department of Education
**Transnational Issues**

Successful resolution to transnational issues requires cooperation across borders. In the environmental and public health spheres, for instance, sound policy and infrastructure in one jurisdiction is weakened by lack of vigilance in another. Yet sensitivities — and often political repercussions — associated with the cause or extent of a problem, can constrain governments’ willingness to be forthcoming or engage in bilateral or multilateral cooperative initiatives.

The National Committee has found that exchanges on transnational issues have been especially welcomed by American and Chinese professionals working at the local levels. They share strong interests in identifying practical means to raise awareness of problems, educating key populations and contributing their experience to the policy-making process.

Recently, China’s government has signaled greater openness to foreign cooperation in responding to the immense challenge of HIV/AIDS. National Committee programs in this field have focused on engaging different stakeholders in HIV/AIDS education and prevention. An October 2004 program brought eight specialists from Beijing and Yunnan to the United States for a two-week observation program that focused on the community planning model developed by the U.S. Centers for Disease Control and Prevention. The delegation included a mix of central government policy researchers and local government health officials, as well as representatives of non-governmental organizations. A reciprocal study tour sent several American public health specialists to China to lead workshops on the key principles and methods of a participatory planning model, including assessment of needs and available resources, strategies for changing behaviors of at-risk populations, public-private partnerships, capacity building and case studies.

Foreign aid has been a means for countries to influence events beyond its borders, by providing humanitarian and development assistance. As China assumes a greater role on the international stage, and as its economic growth continues, it is taking initial steps to redefine the objectives of its foreign aid policy. The National Committee and the China Institutes for Contemporary International Relations convened a two-day conference in December 2005 to provide a comparative look at structuring, implementing and evaluating foreign aid.

*HIV/AIDS educators from China attended a briefing at a Providence, RI community health clinic.*

*Chinese and international specialists exchanged views at a two-day conference on foreign aid.*
COMMUNITY PLANNING FOR HIV/AIDS PREVENTION AND TREATMENT DELEGATION STUDY TOUR OF THE UNITED STATES
October 31-November 13, 2004
Funder: U.S. Department of State, Bureau of Educational & Cultural Affairs

COMMUNITY PLANNING FOR HIV/AIDS PREVENTION AND TREATMENT DELEGATION WORKSHOPS IN CHINA
May 21-June 1, 2005
Funder: U.S. Department of State, Bureau of Educational & Cultural Affairs
Hosts: China Centers for Disease Control (Beijing) and Yunnan Reproductive Health Research Association (Yunnan)

FOREIGN AID POLICY DELEGATION WORKSHOP IN CHINA
November 26-December 3, 2005
Funder: Ford Foundation
Host: China Institutes for Contemporary International Relations

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**Media**

The media plays a significant role in the way that American and Chinese citizens view each other. The tenor of the bilateral relationship is amplified in news reports on political, economic and social issues. Perceptions of popular culture in the other country are formed, in large part, by movies, television and music. And the development of the Internet has enabled Americans and Chinese to convey information about and to each other easily and rapidly.

These factors make the media an important subject for the National Committee. A core program in this area has been the Time Warner Internship Program, which gives students from Shanghai’s Fudan University an introduction to media professions and to daily life in the United States. Each year since 1998, the National Committee has administered this three-month program on behalf of Time Warner, selecting the student participants, facilitating their internships at Time Warner entities and easing their transition to American life.

In both the fall of 2004 and 2005, classes of five interns each gained valuable insights into American media operations during their assignments at Time, Fortune and HBO in New York; CNN in Atlanta; and Warner Bros. in Los Angeles. Near the end of their placements, the interns had opportunities to share their impressions of life in the United States, differences between Americans and Chinese, and U.S.-China relations with community groups and high school classes.

In addition to exchanges and public education programs that address media-related topics, the National Committee serves as a resource to American and Chinese media, speaking with reporters on current issues and providing background information for stories.

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**TIME WARNER INTERNSHIP PROGRAM INTERNSHIPS IN THE UNITED STATES**

*September 7-December 15, 2004
September 9-December 14, 2005*

Funder: Time Warner Inc.
Next Generation

China’s integration into the global economy and its growing influence on the world stage mean that American and Chinese professionals from many different fields now find their businesses and careers affected by developments in the other nation. Recognizing that this trend will only increase over time, the National Committee has developed several programs designed to give young Americans and Chinese an early introduction to the other country and to foster relationships between young citizens of the two.

Four continuing programs exemplify these objectives. The Young Leaders Forum, initiated in 2002, has created a dynamic network of outstanding American and Chinese professionals, under the age of 40, who have already distinguished themselves in their respective disciplines. An annual retreat, held alternately in the United States and China, helps to build relationships across the Pacific. At the 2004 program, held in Sedona, Arizona and the 2005 program, convened in Jiuzhaigou in Sichuan province, participants shared ideas under the broad themes of “Communication in the 21st Century” and “The Next Big Thing,” respectively. Listservs and informal get-togethers throughout the year help solidify connections among the group.

The Foreign Policy Colloquium, convened annually in June, is designed to give Chinese graduate students an in-depth introduction to American foreign policy-making. The students, who are pursuing graduate degrees in a wide range of disciplines at American universities, hear firsthand reports from current and former government officials, academics and journalists; raise questions about policy objectives; and visit government and private sector organizations that play a role in policy development and implementation. Each year since 2002, nearly 200 Chinese students have taken part in the three-day colloquium, held in Washington in partnership with the George Washington University.

The National Committee expanded its programming on youth and leadership development in 2004 with the debut of the U.S.-China Student Leaders Exchange. Working with the Embassy of China, the Ministry of Education and the Jiangsu Provincial Education Bureau, the Committee developed a two-week program to introduce American high school students to China’s history, culture and contemporary society and to their Chinese peers. The American participants — 12 are selected each year — are drawn from the Presidential Scholars Program, which annually recognizes up to 141...
of the country’s top graduating high school seniors for outstanding academic performance, leadership and demonstrated commitment to community service.

In 2005, the National Committee introduced its Public Intellectuals Program, designed to nurture a new generation of American China specialists. A class of 20 Fellows was selected for programs that will help instill greater breadth in their work, increase connections across disciplines, and encourage greater involvement in the development of public policy. The inaugural workshop, held in Washington, included meetings at government agencies and think tanks, media training and opportunities for Fellows to learn from each other.

Deputy Secretary of State Robert B. Zoellick met with fellows in the Public Intellectuals Program.

U.S. FOREIGN POLICY COLLOQUIUM
June 2-5, 2004
June 1-4, 2005

U.S.-CHINA STUDENT LEADERS EXCHANGE
July 16-31, 2004
July 26-August 9, 2005
2004 Funders: Laureate Education, Inc. and Wall Street English

YOUNG LEADERS FORUM
October 9-12, 2004; optional extension,
October 13-15, 2004
October 21-25, 2005; optional extension,
October 26-28, 2005
2004 Funders: Time Warner Inc., UPS, Starr Foundation
2005 Funders: Time Warner Inc., The Thornton Foundation, Shaklee Corporation, UPS

PUBLIC INTELLECTUALS PROGRAM
September 22-27, 2005
Funders: The Henry Luce Foundation, Starr Foundation
Through conferences, seminars, panel programs, publications, e-mail briefings and teleconferences, the National Committee provides information about the major issues in U.S.-China relations directly from policy-makers and opinion leaders on both sides of the Pacific. The Committee’s website, which provides information on our programs and other useful resource material, is another channel for public outreach (www.ncuscr.org). Programs were held in New York City, unless otherwise indicated.

2004 Programs

JANUARY 13
Panel Discussion
Speaker: Andrew Kohut, Pew Research Center for the People and the Press
Discussants: Dan Rosen, Institute for International Economics and Gilbert Rozman, Princeton University
Cosponsored with World Policy Institute

JANUARY 30
Discussion
“China’s Economy: Boom or Bust?”
Speaker: Justin Yifu Lin, China Center for Economic Research
Cosponsored with Asia Society

FEBRUARY 5
Roundtable Discussion
“China in the WTO: A View from Geneva”
Speaker, Huang Rengang, PRC Mission to the World Trade Organization

FEBRUARY 18
Panel Discussion
“A New Look at Dispute Resolution in China”
Speakers: Jerome A. Cohen, New York University School of Law; Nicholas Howson, Paul, Weiss, Rifkind, Wharton & Garrison LLP; Li Hong, Shu Jin Law Firm

MARCH 16
Roundtable Discussion
“Reflections on Chinese Intellectual Thinking: A Personal View”
Zi Zhongyun, Chinese Academy of Social Sciences

MARCH 22
Conference Call Program
“Taiwan’s Election Results: Implications for Domestic Politics, Cross-Strait Relations and U.S. Policy”
Speakers: Huang Jung, Utah State University; Shelley Rigger, Davidson College; J. Stapleton Roy, Kissinger Associates, Inc.

MARCH 29
Book Discussion
Speaker: Ian Johnson, The Wall Street Journal and Author, Wild Grass: Three Stories of Change in Modern China
Cosponsored with Asia Society, Council on Foreign Relations and Overseas Press Club

MARCH 30
Roundtable Discussion
“Recent Political Developments in Hong Kong”
Speaker: Christine Loh, Civic Exchange

Vice Premier Wu Yi spoke on trade issues at an April 2004 Washington dinner.

APRIL 22
Dinner Address
Vice Premier Wu Yi
Cosponsored with US-China Business Council and U.S. Chamber of Commerce
Washington, DC

MAY 12
Luncheon Address
Wang Qishan, Mayor of Beijing
Cosponsored with Asia Society
MAY 14
Discussion
“Current Issues in U.S.-China Relations”
Speakers: Chen Qimao and Zhuan Jianzhong, Shanghai Center of Strategic and International Studies; Tao Wenzhong, Chinese Academy of Social Sciences; Zhu Fang, Peking University
Cosponsored with Weatherhead Institute of East Asian Studies

JUNE 1
Book Discussion
Speaker: James R. Lilley, former U.S. Ambassador to China and Author, China Hands: Nine Decades of Adventure, Espionage and Diplomacy in China
Cosponsored with Asia Society and Council on Foreign Relations

JUNE 30
Conference
“Sustaining Momentum in China’s HIV/AIDS Response: New Directions in Treatment, Prevention and Education”
Cosponsored with Freeman Chair in China Studies, Center for Strategic and International Studies

JULY 13
Roundtable Discussion
“Issues in Cross-Strait Relations”
Speakers: Dr. Joseph Wu, Mainland Affairs Council; Dr. Fang-mei Lin, Coordination Council for North American Affairs

OCTOBER 5
Corporate Members Briefing
Speaker: Clark T. Randt, Jr., U.S. Ambassador to China

OCTOBER 26-27
Conference
“U.S.-China Economic Relations Summit”
Cosponsored with Dorsey & Whitney LLP and Washington State China Relations Council Seattle

NOVEMBER 10
Annual Members Program
“China in Transition: Assessing Recent Political and Economic Developments”
Keynote Speaker: Robert B. Zoellick, U.S. Trade Representative
Panelists: Cheng Li, Hamilton College; Kenneth Lieberthal, The Brookings Institution and University of Michigan; David R. Malpass, Bear, Stearns & Co., Inc.

NOVEMBER 15
Luncheon Discussion
“China in the WTO”
Shanghai WTO Affairs Consultation Center Delegation

NOVEMBER 29
Luncheon Discussion
Speaker: Dai Bingguo, Executive Vice Minister of Foreign Affairs

National Committee vice president Jan Berris greeted Wang Xinkui, head of the Shanghai WTO Affairs Consultation Center.
2005 Programs

JANUARY 10
Roundtable Discussion
“U.S.-China Relations in the Second Bush Term”
Shanghai Institute for International Studies Delegation

FEBRUARY 14
Roundtable Discussion
“Recent Developments in Hong Kong”
Better Hong Kong Foundation Delegation

FEBRUARY 28
Barnett-Oksenberg Lecture on Sino-American Relations
Speaker: J. Stapleton Roy, Kissinger Associates, Inc. and former U.S. Ambassador to China
Shanghai

FEBRUARY 28
Farewell Reception for Yang Jiechi, Ambassador of the People’s Republic of China to the United States

APRIL 4
Roundtable Discussion
“Regional Security Issues”
Visiting Fellows of The Brookings Institution, Center for Northeast Asian Policy Studies

APRIL 5
Roundtable Discussion
“The Outlook for U.S.-China Relations”
China National Association of International Studies Delegation

APRIL 18
E-mail Broadcast
“China’s Anti-Secession Law and Developments Across the Taiwan Strait”
Author: Thomas J. Christensen, Princeton University

APRIL 19
E-mail Broadcast
Author: Joseph A. Massey, Tuck School of Business

APRIL 21
Discussion
“China’s Economy: The Outlook for the Future”
Speaker: Fan Gang, National Economic Research Institute

APRIL 28
E-mail Broadcast
“The Perfect Storm Over IPR/The New China Factor”
Author: Kenneth Lieberthal, The Brookings Institution and University of Michigan

MAY 25
Welcome Reception for National Committee President Stephen A. Orlins
Washington, DC

JUNE 2
Dinner Program
Former Mayor of Shanghai Xu Kuangdi

JUNE 28
Welcome Reception for Zhou Wenzhong, Ambassador of the People’s Republic of China to the United States

JULY 18
Roundtable Discussion
“American and Chinese Interests in Northeast Asia”
China Institutes for Contemporary International Relations Delegation

Caption
JULY 27
Luncheon Address
State Councilor Tang Jiaxuan
Cosponsored with US-China Business Council
Washington, DC

AUGUST 4
Conference Call Program
“China’s Military Power: New Developments and Implications for U.S. Policy”
Speakers: Dennis Blair, USN (Retired), Institute for Defense Analyses and James R. Lilley, Former U.S. Ambassador to China

SEPTEMBER 9
Corporate Members Briefing
“U.S.-China Relations”
Speaker: Congressman Mark Kirk

SEPTEMBER 23
Roundtable Discussion
“China’s NGO Sector”
Cosponsored with Maclellan Foundation

SEPTEMBER 28
Conference
“China’s Financial Markets”
Cosponsored with Asia Society

OCTOBER 11
Address
“The Six-Party Talks”
Speaker: Christopher R. Hill, Assistant Secretary of State for East Asian and Pacific Affairs
Cosponsored with Asia Society and Korea Society

OCTOBER 25
Luncheon Address
Speaker: Chief Executive Donald Tsang, Hong Kong Special Administrative Region
Cosponsored with Hong Kong Economic & Trade Office, Hong Kong Association of New York, Hong Kong Trade Development Council, Hong Kong-U.S. Business Council, Asia Society, Business Council for International Understanding, Committee of 100, U.S. Council for International Business

Richard Lawless (left) and Dennis Blair discussed U.S.-China security relations with National Committee members.

NOVEMBER 9
Annual Members Meeting
“A Conversation on U.S.-China Security Relations”
Speakers: Dennis Blair, USN (Retired), Institute for Defense Analyses and Richard Lawless, Deputy Undersecretary of Defense for Asian and Pacific Affairs

DECEMBER 1
E-mail Broadcast
“President Bush’s Visit to Beijing”
Authors: Randall G. Schriver, Armitage International, L.C.; Charles W. Freeman III, Armstrong Teasdale LLP

DECEMBER 9
Corporate Members Briefing
“U.S.-China Relations”
Speaker: Congressman Mark Kirk
More than 500 guests were on hand to honor four leaders in the fields of communications, finance and education for their outstanding contributions to U.S.-China relations at the National Committee’s Gala Dinner on September 21, 2005 in New York City. The honorees were Karen Elliott House, publisher of The Wall Street Journal and senior vice president of Dow Jones & Co., Inc; Liu Chuanzhi, chairman of Legend Holdings Limited and founder of Lenovo; Frederick W. Smith, chairman, president and chief executive officer of FedEx Corporation; and John L. Thornton, director of the Global Leadership Program at Tsinghua University and former president and co-chief operating officer of Goldman Sachs.

Deputy Secretary of State Robert B. Zoellick was the featured dinner speaker. In his foreign policy address, he laid out the Bush Administration’s views on ways to engage with China as a stakeholder in the international system. The evening’s festivities also were enhanced by letters of congratulations that President George W. Bush and President Hu Jintao sent to the Committee on the occasion of the Gala.

This was the National Committee’s most successful Gala Dinner ever, raising nearly $1.3 million in support of the organization. The Committee extends its deep appreciation to honorees, directors, members, sponsors and others who generously contributed their time and resources to the Gala.
2004

The 78th Meeting of the Board of Directors was held in New York City on November 11, 2004. The 38th Annual Members’ Meeting was held on November 10th, 2004. Members present (or by proxy) elected the Board Class of 2007; two individuals were also elected to the Class of 2005. Eight directors left the Board through rotation or retirement as of November 11, 2004: Julia Chang Bloch, Jerome A. Cohen, Charles J. Conroy, Douglas N. Daft, Gary Dirks, Richard H. Matzke, Douglas P. Murray, and Madeleine Zelin. Director Barber B. Conable, Jr. died in December 2003; he served as Chairman of the Board between 1992-2001.

At the 78th session of the Board, Directors elected the following officers of the Committee: Carla A. Hills, chair; William M. Daley, Maurice R. Greenberg, Lee H. Hamilton, Nicholas R. Lardy, William R. Rhodes, J. Stapleton Roy and James R. Sasser, vice chairmen; Herbert J. Hansell, treasurer; Kathryn D. Christopherson, secretary, and John L. Holden, president.

At-large Board Members Michael H. Armacost, Dennis C. Blair, Thomas J. Christensen, Barbara H. Franklin, William E. Frenzel, Thomas H. Kean, David M. Lampton, Robert A. Levinson, Kenneth J. Lieberthal, D. Bruce McMaham, Robert S. McNamara, and Joseph W. Prueher, joined the officers to comprise the Executive Committee.

Herbert J. Hansell was appointed chairman of the Audit & Budget Committee; Carla A. Hills, chair of the Compensation Committee; Edward T. Coogan and D. Bruce McMaham, co-chairmen of the Development Committee; Nicholas R. Lardy, chairman of the Management Committee; Kathryn D. Christopherson, chairwoman of the Nominating Committee; and David M. Lampton, chairman of the Program Committee.

2005

The 79th Meeting of the Board of Directors was held in New York City on November 10, 2005. The 39th Annual Members’ Meeting was held on November 9th, 2005. Members present (or by proxy) elected the Board Class of 2008; three individuals were also elected to the Class of 2006 and two to the Class of 2007. Eleven Directors left the Board through rotation or retirement as of November 10, 2005: Michael H. Armacost, Gerald R. Ford, John H. Foster, William E. Frenzel, Lee H. Hamilton, Kevin J. O’Brien, Henry P. Sailer, James R. Sasser, Nicholas V. Scheele, Nancy Bernkopf Tucker, and I. Peter Wolff.

At the 79th session of the Board, Directors elected the following officers of the Committee: Carla A. Hills, chair; William M. Daley, Maurice R. Greenberg, Thomas H. Kean, Nicholas R. Lardy, William R. Rhodes, and J. Stapleton Roy, vice chairmen; Herbert J. Hansell, treasurer; Kathryn D. Christopherson, secretary, and Stephen A. Orlins, president.

At-large Board Members Dennis C. Blair, Thomas J. Christensen, Barbara H. Franklin, Peter F. Geithner, Thomas H. Kean, David M. Lampton, Robert A. Levinson, Kenneth J. Lieberthal, D. Bruce McMaham, Robert S. McNamara, and Joseph W. Prueher, joined the officers to comprise the Executive Committee.

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The activities of the National Committee are made possible by the support of U.S. government agencies, particularly the United States Department of State, the United States Department of Education, and the United States Department of Labor, foundations, business firms, Members and friends. This support enables the Committee to maintain service to the public at large and to undertake exchanges and special programs that contribute to the advancement of knowledge and strengthening of relationships on both sides of the Pacific.

We are indebted to those who made financial contributions during Fiscal Year 2004 (October 1, 2003 – September 30, 2004) and Fiscal Year 2005 (October 1, 2004 – September 30, 2005) and to the many individuals who gave so much of their time, creativity and in-kind assistance. Financial contributors are listed below and on succeeding pages.

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Major Contributions and Grants to the National Committee

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Madeleine Zelin

* All or a portion of contribution designated for the A. Doak Barnett Memorial Fund

+ All or a portion of contribution designated for the U.S.-China Teachers Exchange Program
Condensed Statement of Financial Position

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>September 30</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2004</td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$1,263,356</td>
</tr>
<tr>
<td>Investments</td>
<td>1,138,623</td>
</tr>
<tr>
<td>Grants and contributions receivable, net</td>
<td>1,388,071</td>
</tr>
<tr>
<td>Other receivables</td>
<td>5,036</td>
</tr>
<tr>
<td>Program advances, exchanges and other assets</td>
<td>50,665</td>
</tr>
<tr>
<td>Security deposits</td>
<td>6,413</td>
</tr>
<tr>
<td>Property and equipment</td>
<td>28,825</td>
</tr>
<tr>
<td>TOTAL ASSETS</td>
<td>$3,881,889</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES &amp; NET ASSETS</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$312,723</td>
<td>$237,281</td>
</tr>
<tr>
<td>Deferred rent</td>
<td>17,929</td>
<td>29,253</td>
</tr>
<tr>
<td>TOTAL LIABILITIES</td>
<td>330,652</td>
<td>266,534</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>NET ASSETS</th>
<th>Unrestricted</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Undesignated</td>
<td>417,018</td>
<td>594,813</td>
</tr>
<tr>
<td>Board-designated</td>
<td>481,550</td>
<td>661,100</td>
</tr>
<tr>
<td>TOTAL NET ASSETS</td>
<td>898,568</td>
<td>1,257,913</td>
</tr>
</tbody>
</table>

| TOTAL LIABILITIES AND NET ASSETS | $3,881,889  | $4,994,340  |

Condensed Statement of Activities for the Year Ended September 30, 2004

<table>
<thead>
<tr>
<th>SUPPORT &amp; REVENUE:</th>
<th>2004</th>
<th>2003</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>Temporarily Restricted</td>
<td>Totals</td>
</tr>
<tr>
<td>U.S. Government grants</td>
<td>$ -</td>
<td>$685,630</td>
</tr>
<tr>
<td>Contributions</td>
<td>294,233</td>
<td>1,173,492</td>
</tr>
<tr>
<td>Special events (net)</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Investment income and other income</td>
<td>79,670</td>
<td>-</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>2,676,346</td>
<td>(2,676,346)</td>
</tr>
<tr>
<td>TOTAL SUPPORT AND REVENUE</td>
<td>3,050,249</td>
<td>(817,224)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENSES:</th>
<th>2004</th>
<th>2003</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program services</td>
<td>2,689,769</td>
<td>-</td>
</tr>
<tr>
<td>Management and administration</td>
<td>616,888</td>
<td>-</td>
</tr>
<tr>
<td>Fund-raising</td>
<td>102,937</td>
<td>-</td>
</tr>
<tr>
<td>TOTAL EXPENSES</td>
<td>3,409,594</td>
<td>-</td>
</tr>
</tbody>
</table>

| Change in net assets | 359,345 | (817,224) | (1,176,869) | 2,055,482 |
| Net assets beginning of year | 1,257,913 | 3,469,893 | 4,727,806 | 2,072,324 |
| Net assets end of year | $898,568 | $2,652,660 | $3,551,237 | $4,727,806 |

The above information was extracted from the audited financial statements, which are available upon request.
## Condensed Statement of Financial Position

### ASSETS

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$1,032,221</td>
<td>$1,263,356</td>
</tr>
<tr>
<td>Investments</td>
<td>2,054,315</td>
<td>1,138,623</td>
</tr>
<tr>
<td>Grants and contributions receivable, net</td>
<td>372,117</td>
<td>1,388,971</td>
</tr>
<tr>
<td>Other receivables</td>
<td>670,078</td>
<td>5,016</td>
</tr>
<tr>
<td>Program advances, exchanges and other assets</td>
<td>39,356</td>
<td>50,665</td>
</tr>
<tr>
<td>Security deposits</td>
<td>6,413</td>
<td>6,413</td>
</tr>
<tr>
<td>Property and equipment</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$4,200,390</strong></td>
<td><strong>$3,881,889</strong></td>
</tr>
</tbody>
</table>

### LIABILITIES AND NET ASSETS

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$261,725</td>
<td>$312,723</td>
</tr>
<tr>
<td>Deferred rent</td>
<td>6,666</td>
<td>17,929</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td><strong>268,391</strong></td>
<td><strong>330,652</strong></td>
</tr>
</tbody>
</table>

### NET ASSETS

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undesignated</td>
<td>378,821</td>
<td>417,018</td>
</tr>
<tr>
<td>Board-designated</td>
<td>1,204,090</td>
<td>481,550</td>
</tr>
<tr>
<td></td>
<td>1,682,911</td>
<td>898,568</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>2,259,148</td>
<td>2,652,669</td>
</tr>
<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td><strong>3,910,059</strong></td>
<td><strong>3,551,237</strong></td>
</tr>
</tbody>
</table>

### TOTAL LIABILITIES AND NET ASSETS

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td><strong>$4,200,390</strong></td>
<td><strong>$3,881,889</strong></td>
</tr>
</tbody>
</table>

## Condensed Statement of Activities for the Year Ended September 30, 2005

### SUPPORT AND REVENUE:

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>U.S. Government grants</td>
<td>$ -</td>
<td>$754,157</td>
<td>$754,157</td>
<td>$685,630</td>
</tr>
<tr>
<td>Contributions</td>
<td>209,143</td>
<td>1,522,754</td>
<td>1,731,897</td>
<td>1,467,725</td>
</tr>
<tr>
<td>Special events (net)</td>
<td>1,223,523</td>
<td>-</td>
<td>1,223,523</td>
<td>-</td>
</tr>
<tr>
<td>Investment income and other</td>
<td>66,507</td>
<td>-</td>
<td>66,507</td>
<td>79,670</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>2,670,432</td>
<td>(2,670,432)</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>TOTAL SUPPORT AND REVENUE</strong></td>
<td>4,169,605</td>
<td>(393,521)</td>
<td>3,776,084</td>
<td>2,233,025</td>
</tr>
</tbody>
</table>

### EXPENSES:

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program services</td>
<td>2,564,145</td>
<td>2,564,145</td>
</tr>
<tr>
<td>Management and administration</td>
<td>650,130</td>
<td>650,130</td>
</tr>
<tr>
<td>Fund-raising</td>
<td>186,987</td>
<td>186,987</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>3,305,262</strong></td>
<td><strong>3,305,262</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in net assets</td>
<td>774,343</td>
<td>(393,521)</td>
</tr>
<tr>
<td>Net assets beginning of year</td>
<td>808,568</td>
<td>2,652,669</td>
</tr>
<tr>
<td><strong>Net assets end of year</strong></td>
<td><strong>$1,672,911</strong></td>
<td><strong>$2,250,148</strong></td>
</tr>
</tbody>
</table>

The above information was extracted from the audited financial statements, which are available upon request.
STAFF 2004 & 2005

PRESIDENT
John L. Holden (1)
Stephen A. Orlins (2)

VICE PRESIDENT
Jan Carol Berris

VICE PRESIDENT FOR ADMINISTRATION
Rosalind Daly

SENIOR DIRECTOR FOR EDUCATION PROGRAMS
Margot E. Landman

SENIOR DIRECTOR, CORPORATE AND PUBLIC PROGRAMS
Anne Phelan

SENIOR PROGRAM DIRECTOR
Shenyu Belsky

SENIOR PROGRAM OFFICERS
Ling Li
Jonathan Lowet

PROGRAM OFFICERS
Meredith Champlin
Kathryn Gonnerman

PROGRAM ASSISTANTS
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Daniel Greenberg
Jung Hwa Song

VISITING SCHOLAR
Jason Kindopp

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Daya Martin

EXECUTIVE ASSISTANT
Timothy Costello

ACCOUNTANT
Patricia Gilani

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Casey Gallagher
Erin Hoppin
Kody Kness
James Lau
Robyn Lee
Matthew Magliocco
Keely Nelson
Lillian Pascone
Helen Tang
Sam Tyroler-Cooper
Rose Wong
Katherine Zhao

(1) Through April 29, 2005
(2) Effective May 1, 2005