







Promoting Constructive Engagement

2010 Annual Report

BOARD OF DIRECTORS

May 2010 - May 2011

CHAIR

Carla A. Hills

VICE CHAIRMEN

Maurice R. Greenberg Lee H. Hamilton Thomas H. Kean Nicholas R. Lardy Joseph W. Prueher William R. Rhodes J. Stapleton Roy James R. Sasser

TREASURER

Keith W. Abell

SECRETARY

I. Peter Wolff

Madeleine K. Albright
Dennis C. Blair
Ray Bracy
Mary Brown Bullock
Lincoln Chen
Thomas J. Christensen
Kathryn D. Christopherson
Peter M. Cleveland
Jerome A. Cohen
Lorne W. Craner
Nelson G. Dong
Michael L. Ducker
Richard Edelman
Martin S. Feldstein
Thomas Fingar

Charles W. Freeman III
Louis V. Gerstner, Jr.
Thomas B. Gold
Evan G. Greenberg
Herbert J. Hansell
Harry Harding
Jimmy Hexter
Clifford E. Holland
David A. Jones, Jr.
Timothy J. Keating
Muhtar Kent
Henry A. Kissinger
Geraldine S. Kunstadter
Richard C. Levin
Robert A. Levinson

Cheng Li
Kenneth Lieberthal
David R. Malpass
D. Bruce McMahan
Ken Miller
Douglas H. Paal
Clark T. Randt, Jr.
Shelley Rigger
Charles S. Robb
Daniel H. Rosen
David L. Shambaugh
Edward S. Steinfeld
John L. Thornton
Kellee S. Tsai
Jeffrey N. Wasserstrom



The National Committee on United States - China Relations is a nonprofit educational organization that encourages understanding of China and the United States among citizens of both countries. The Committee focuses on politics and security, governance and civil society, economics, rule of law, media, education and transnational issues, addressing these with respect to mainland China, Hong Kong, and Taiwan via exchanges, conferences, Track II dialogues and its web site. The Committee's programs draw strength from its members, who number more than 740 Americans from all parts of the country and over 80 corporations and professional firms. They represent many viewpoints, but share the belief that productive U.S. - China relations require ongoing public education, face-to-face contact and the forthright exchange of ideas.

SPECIAL EVENTS



National Committee Welcomes Premier Wen Jiabao

National Committee Chair Carla A. Hills welcomed Premier Wen Jiabao at a New York City luncheon held in his honor on September 22. Premier Wen delivered the only speech on the U.S.-China relationship of his visit. The program, which was attended by 450 guests and more than 70 journalists, also included remarks by U.S. Secretary of Commerce Gary Locke.





Annual Forecast on China's Economy at the New York Stock Exchange

The second annual forecast on China's economy brought the perspectives of leading Chinese economists to the U.S. financial community. The half-day program, attended by more than 300 guests and three dozen journalists, was conducted in cooperation with the China Center for Economic Research (CCER) at Peking University. Speakers and panelists included China Merchant Group Chairman Qin Xiao (pictured at left with National Committee President Stephen Orlins); Justin Lin Yifu, chief economist and vice president of the World Bank (pictured at right); Yao Yang, deputy director of CCER; and CCER economist Huang Yiping. (Details on the forecast and the related Track II Economic Dialogue may be found on page 6).



CHINA Town Hall: A Nationwide Discussion

The fourth annual CHINA Town Hall: National Reflections, Local Connections on October 18 featured a nationwide webcast with U.S. Ambassador to China Jon M. Huntsman, Jr., moderated by National Committee President Stephen Orlins and seen by audiences in forty-seven U.S. cities and towns and six in Greater China. The webcast was followed by China experts at each venue discussing topics of concern to the local community.



Annual Gala Dinner in New York

James W. Owens, chairman of Catepillar Inc. (l, with National Committee Chair Carla A. Hills and President Stephen Orlins) and Jeffrey R. Immelt, chairman and CEO of GE, were the honorees at the National Committee's Gala Dinner on November 11 in New York.



Roach and Wolff at Annual Members Meting

Stephen Roach, chairman of Morgan Stanley Asia (1), and Martin Wolf, chief economics commentator for the Financial Times (r) with National Committee President Stephen Orlins at the annual members meeting on May 25, debated whether a large renminbi revaluation would make the world economy healthier.



Barnett-Oksenberg Lecture in Shanghai

National Committee Chair Carla A. Hills delivered the keynote address to an audience of 300 at the fifth annual Barnett-Oksenberg Lecture on Sino-American Relations on March 2 in Shanghai. This is the first and only ongoing lecture series on U.S.-China relations that takes place in the PRC.

LETTER FROM THE CHAIR & PRESIDENT

In 2010, the National Committee celebrated its forty-fourth year with a series of successful programs and initiatives that furthered its ongoing mission to promote constructive relations between the United States and China. These programs, which touched lives on both sides of the Pacific across many segments of society, included a dinner event introducing Chinese Premier Wen Jiabao to business and policy leaders in New York; American and Chinese educators spending a year teaching in the other country; three bipartisan delegations of key staffers from forty Congressional offices meeting with leaders and officials in China; leading Chinese and American economists, military and legal experts conducting highly influential Track II dialogues in the United States and Greater China; exchanges of experts sharing best practices, including NGO and government leaders from New Orleans and earthquake-affected Sichuan; and the fifty-three-city nationwide CHINA Town Hall and other public programs throughout the year that educated thousands of attendees and online viewers about the U.S.-China relationship.

The myriad challenges facing today's world—from the economic crisis and global warming to nuclear proliferation and energy security—will require ever closer cooperation between the United States and China to promote the peace and stability that will benefit both countries. In the changing dynamics of America's role in the globalized world, the unique mission and work of the National Committee is more important than ever.

The National Committee is grateful to its membership and supporters, all of whom are vital partners as we work to ensure a fruitful Sino-American relationship built on mutual trust and understanding.

Carla A. Hills

Chair

Stephen A. Orlins

President

EXCHANGES & CONFERENCES

or more than forty years, the National Committee has been working at the forefront of the dynamic relationship between the United States and China, conducting exchanges and conferences that bring together policy makers, corporate leaders, academics, entrepreneurs, professionals and students from both sides of the Pacific to share ideas and form strong personal connections that promote durable and productive Sino-American relations.









Clockwise from top left: Congressional District Staff Delegation visiting Inner Mongolia; National Committee Chair Carla A. Hills, Director Nicholas Lardy and President Stephen Orlins briefing U.S. Secretary of Commerce Gary Locke; Secondary School Science Education Delegation visiting Bishop O'Dowd High School in Oakland, California; Teachers Exchange Program educator Robyn Crispe with students in Shijiazhuang

Dialogue & Cooperation

Fostering dialogue and cooperation on cutting edge issues

The National Committee is the leader in the field of U.S.-China exchanges and dialogues by virtue of its capacity to conduct innovative programs and its flexibility to respond to new and emerging needs and opportunities. These noteworthy programs provide resources that help specialists from the United States and Greater China consider, discuss and engage one another on a wide range of shared interests.

Track II Economic Dialogue

The ongoing Track II Economic Dialogue brings together leading American and Chinese economic thinkers to discuss important issues affecting bilateral economic relations. The fruitful Dialogue meetings also provide opportunities to educate policy makers and financial professionals on these critical issues.

The initial two-day Dialogue, in January 2010, was conducted in New York City. Prominent American economists met with experts from Peking University's influential China Center for Economic Research (CCER) and other leaders in the field, including Dr. Qin Xiao, chairman of the China Merchants Group. Discussions focused on a range of topics including the rebalancing of the two economies, the yuan-dollar exchange rate, the trade deficit and the economics of global climate change and energy policy. The CCER economists also participated in a well-received National Committee-sponsored forum held at the New York Stock Exchange that provided a forecast of China's economy in 2010 (see page 2).

Participants agreed to a set of principles that the two countries should adhere to in managing economic ties.



Participants in the U.S.-China Track II Economic Dialogue

This consensus was shared with both governments as they prepared for the next round of the Strategic & Economic Dialogue (S&ED). In April, Secretary of Commerce Gary Locke invited several American participants to Washington, D.C., for a briefing on the discussions before he departed for China for the S&ED. A subsequent Dialogue session, held in Beijing in June 2010, produced a second set of recommendations that were given to both governments. During that trip, American participants also met with China Investment Corporation Chairman Lou Jiwei and Yi Gang, deputy governor of the People's Bank of China and director of the State Administration for Foreign Exchange. The Track II Economic Dialogue is conducted with the generous support of The Starr Foundation.

Second Sino-American Dialogue on Rule of Law and Human Rights

The Sino-American Dialogue on Rule of Law and Human Rights fosters intensive discussion on rule of law and human rights issues among prominent jurists and legal experts from the United States and China. Building on the success of the ground-breaking December 2009 Dialogue, held in Nantong, a second round was convened in December 2010 in Xiamen. During the two-day program, participants discussed relevant legal practices in the two countries, shared their experiences in legal reform and exchanged views and ideas on how the rule of law can be used to protect human rights and address social problems.

Experts attending the dialogue represented a variety of government and private institutions (China's National People's Congress, State Council, Supreme People's Court, Supreme People's Procuratorate, Ministry of Justice, as well as provincial and local justice bureaus; the U.S. federal judiciary and Departments of Commerce and Justice; and defense bars and academia of both countries). The discussions were candid and wideranging, and provided participants with valuable insights into one another's legal systems and legal frameworks around the concepts of rule of law and human rights.

Funding for the Dialogue was provided by The Starr Foundation.

Strategic Security Issues Dialogue

This was the twelfth year that the National Committee has collaborated with the Preventive Defense Project (PDP), headed by former Secretary of Defense William Perry, to conduct a series of Track II dialogues among senior leaders from the United States, mainland China and Taiwan on cross-Strait issues, Sino-American relations and northeast Asian security.

Many participants in the January 2010 meeting had been Dialogue participants for several years, and their familiarity with each other made for frank and productive discussions. The three main topics addressed were world power trends and their implications, prospects for Sino-American cooperation on security issues, and potential paths to partnership, including cooperation on nuclear nonproliferation.

In addition to National Committee Chair Carla Hills, five board members were part of the American delegation: Dr. Thomas Christensen, Dr. Thomas Fingar, Dr. David M. Lampton, Ambassador Joseph Prueher and Dr. Ed Steinfeld. They were joined by National Committee President Stephen Orlins, Vice President Jan Berris, Committee Member Arnie Kanter and several other specialists.

Following the Dialogue, the Chinese delegation attended several meetings at think tanks and with Asia specialists, as well as a series of high-level meetings with U.S. government officials, including the State Department's Deputy Secretary Jim Steinberg and Assistant Secretary of State for East Asian and Pacific Affairs Kurt Campbell, as well as Special Assistant to the President and NSC Senior Director for Asian Affairs Jeffrey Bader and the head of the NSC's China desk, Dr. Evan Medeiros.

The Dialogue was generously funded by the Stanford Preventive Defense Project and The Starr Foundation.

Environmental Sustainability in Post-Disaster Reconstruction

Hurricane Katrina in the United States and the Sichuan earthquake in China were devastating national disasters that had profound effects on disaster preparedness and post-disaster recovery efforts in both countries. Believing that valuable



Dialogue on the Rule of Law and Human Rights partcipants Bian Jianlin, Director, Procedural Law Institute, China University of Political Science and Law, and Margaret K. Lewis, Associate Professor, Seton Hall University Law School

lessons could be learned in the wake of these catastrophes, the National Committee collaborated with the Institute for Sustainable Communities to create a two-part exchange focusing on post-disaster reconstruction and sustainable development for American and Chinese specialists from local governments and non-governmental organizations (NGOs) in the two affected areas.

The first portion of the exchange brought two government officials and six NGO leaders from Sichuan for meetings in Washington, D.C., New Orleans, the Mississippi coast and San Francisco for two weeks in April and May. After the Sichuan earthquake, when many local government agencies were overwhelmed with the scope of the disaster, there was unprecedented openness to assistance from NGOs, whose presence was sustained into the reconstruction period that followed. Chinese NGO participants in the exchange were leaders of several of these organizations, and thus were well-positioned to implement and share best practices among their own organizations and with other colleagues upon their return home.

Throughout its intensive schedule, the group met with a diverse range of people, including NGO leaders; academics; federal, regional and local government officials; and community activists and leaders. In Washington, D.C., the focus was on the role of the federal government and larger NGOs in disaster recovery. In the Gulf Coast region, a lot of time was spent with grass-roots organizations, and

these left a profound impression on the Chinese participants. Perhaps the most important outcome of the project for the Chinese was the nuanced understanding of the interactions between government and NGOs in the United States.

The China segment of the exchange was conducted over two weeks in October and November in Beijing and several earthquake



Chinese participants from the Sustainability in Post-Disaster Reconstruction Program visit HOPE Community Development Agency and the Gulf Coast Design Studio in Biloxi, Mississippi

affected areas in Sichuan. Among the American participants were executive directors of NGOs and a foundation, a community planner and a government official – all Gulf Coast and New Orleans-based veterans of Katrina. After two days in Beijing, meeting with the country's leading experts on the work of civil society groups in China, the delegation spent the rest of its time visiting project sites and NGOs in rural Sichuan, including a micro-credit project, a green planning program, an incubator for small NGOs, and organizations that played crucial roles after the earthquake. Of particular interest was the New Hometown Project, a four-NGO collaboration that provides outstanding services and produced a bestpractices manual for other civil society groups in the area. The visit concluded with a two-day conference in Chengdu attended by the American participants and nearly the entire Chinese group that visited the United States.

The National Committee is grateful to the U.S. Department of State Bureau of Educational and Cultural Affairs for funding the program.

Dialogue & Cooperation - 2010 programs

Strategic Security Issues Dialogue

Washington, D.C. January 22 - 27

U.S. Funders: Stanford Preventative Defense

Project; The Starr Foundation

Partner: China Foundation for International

and Strategic Studies

U.S.-China Track II Economic Dialogue

New York, January 7 - 8 Beijing, June 17 - 21

U.S. Funder: The Starr Foundation

Partner: China Center for Economic Research,

Peking University

Environmental Sustainability in Post-Disaster Reconstruction

Washington, D.C.; Gulfport, Biloxi, Moss Point, Mississippi; New Orleans; San Francisco

April 24 - May 7

Beijing, Chengdu, and Luoshui County

October 21 - November 5

U.S. Funder: U.S. Department of State Bureau of Educational and Cultural Affairs Partner: Institute for Sustainable Communities

Second Sino-American Dialogue on the Rule of Law and Human Rights

Xiamen, Beijing December 6 - 9

U.S. Funder: The Starr Foundation Partner: China Foundation for Human Rights Development

Policy Makers

Informing Policy Leaders & Opinion Shapers

Programs in politics and security are central to the National Committee's role as the premier American organization dedicated to building constructive relations between the United States and China. They enable policy makers, elected officials and military leaders to meet, develop working relationships and discuss critical issues.

Congressional Staff Delegations to China

The National Committee has long engaged with Members of Congress and Congressional staff to promote informed decision making in areas affecting Sino-American relations. The National Committee organized the first Congressional staff delegation to China in 1976 and sent additional Member and staff delegations in 1988 and 1996. In 2006, the National Committee began a fruitful collaboration with the Congressional U.S.-China Working Group (USCWG) to ensure that Members and staff receive balanced and accurate information about China. This ongoing collaboration has resulted in nine Member and staff delegations thus far.

In 2010 the National Committee sent three Congressional staff delegations to China: the first was a ten-member delegation of district staff members from the offices of USCWG members (including co-chairs Rick Larsen [D-WA] and Charles Boustany [R-LA]) and the offices of House leaders, including Secretary of the House Republican Conference John Carter; House Majority Leader Steny Hoyer; and John Lewis, the senior chief deputy whip in the Democratic caucus. The delegation, which focused on the major issues of the U.S.-China relationship and China's renewable energy sector, visited Beijing, Inner Mongolia (Xilinhot and Hohhot), and Jiangsu (Nanjing and Wuxi) for one week in April 2010.

Meetings with officials at the national, provincial and municipal levels of government were supplemented by informal meetings with Beijing-based American journalists and several National Committee friends. Other highlights included visits to a wind farm, the home of a prosperous local herdsman and one of China's largest dairy products manufacturing companies in Inner Mongolia, and the Research Institute of Biomass Energy and SunTech Power's world-class solar

panel manufacturing facility, both in Jiangsu Province.

A second district staff delegation, consisting of twelve participants evenly divided by party, visited Beijing, Jiangsu and Yunnan for one week in December. The group covered some similar ground as the previous district staff delegation, but focused on economics, trade, energy and the environment. As with the April delegation, meetings at all levels of government were supplemented with formal and informal discussions that provided a broad view of Chinese society.

A delegation of eleven Washington, D.C.-based staff members visited Beijing, Chongqing and Shanghai for one week in May and June, led by National Committee President Stephen Orlins. The focus was on economic development and the challenges American businesses face in China. Beijing meetings emphasized economic and financial institutions, and included discussions with the chair of the supervisory board of the China Investment Corporation and several American businessmen.

The Chongqing visit also included revolutionary sites, accompanied by Peng Fang, son of the head of the World War II-era Communist underground there, and two American companies: a Ford Motor Company plant and an impressively-sized Walmart store. Shanghai afforded interesting discussions with several Young Leaders Forum alums, including Fang Xinghai, the director general of Shanghai's office of financial services, as well as a visit to the American Pavilion at the Shanghai Expo.



Congressional District Staff Delegation members tour Wuxi SunTech Power Co, Ltd., a leading solar panel manufacturer headquartered in Jiangsu Province

Briefing for Admiral Robert Willard

The National Committee arranged a series of meetings and briefings for the commander of the U.S. Pacific Command (PACOM), Admiral Robert F. Willard, during a visit he made to New York in May 2010. (Admiral Willard's position as head of PACOM was previously held by National Committee directors Joseph Prueher and Timothy Keating.) The briefings were an opportunity for Admiral Willard to hear perspectives on aspects of China that he might not otherwise be exposed to. The series included meetings with National Committee Vice-Chair Maurice Greenberg and directors Keith Abell (who hosted a dinner for the group), Richard Edelman, Henry A. Kissinger and Dan Rosen; foreign policy expert Les Gelb; National Committee members Trevor Houser and Rengiu Yu; and members of the editorial board of The New York Times.

China Briefing for Mid-Career Army Officers

The National Committee conducted the third in a series of briefings for U.S. military personnel with a three-day program for mid-career Army officers held near Washington, D.C., in July 2010. Previous briefings were conducted for officers of the Navy (in 2007) and the Air Force (in 2008). The program brings together leading experts on a wide range of



Former U.S. Ambassador to China J. Stapeleton Roy briefs mid-career Army officers on China issues

topics, from economics to health to environment to culture—topics that are not usually part of military consideration but that are important to an overall understanding of China.

The briefing provided a more comprehensive framework for viewing China and developments in the U.S.-China relationship that participants found very worthwhile and which will inform their decision-making in future dealings with the region.

Funding for the program was generously provided by The Starr Foundation.

Policy Makers - 2010 programs

Congressional District Staff Delegation to China

April 19 - 28

Partners: U.S.-China Working Group,

National People's Congress

Briefing for Admiral Robert Willard

New York May 17

Congressional Staff Delegation to China

May 29 - June 5

Partners: U.S.-China Working Group,

National People's Congress

China Briefing for Mid-Career Army Officers

Warrenton, Virginia

July 27 - 30

Funder: The Starr Foundation

Congressional D.C. Staff Delegation to China

December 11 - 19

Partners: U.S.-China Working Group,

Chinese People's Institute of Foreign Affairs

Next Generation

Developing the capacity of next generation leaders

ational Committee leadership development programs represent an investment in the future of U.S.-China relations through the education of next generation leaders from the United States and China about one another's country and the importance of the Sino-American relationship. These programs cultivate potential leaders at an early stage in their careers, promoting a positive impact on the future of U.S.-China relations.

Public Intellectuals Program

The Public Intellectuals Program (PIP) is designed to nurture the next generation of China specialists to be public intellectuals who inform policy and public opinion and thereby enhance the quality of the American public's understanding of China. Through a series of activities over a two and one-half year period, the program helps twenty young American China scholars and specialists deepen and broaden their knowledge about China beyond their own discipline, while providing a wide range of introductions and contacts in the United States and China that they would not otherwise encounter.

The second round of PIP concluded in December 2010 after a rich two and a half years of gatherings in Washington, D.C., to meet members of the D.C.-based China community and for media training; a conference in San Francisco to get to know West Coast China specialists, organizations and entrepreneurs; a study visit to either the Mainland and Taiwan or the Mainland and Hong Kong (in cohorts of ten fellows each); opportunities to travel with National Committee delegations to or from China; and fulfilling their requirements to organize and run a public education program.

The National Committee is very pleased that The Henry Luce Foundation and The Starr Foundation have agreed to fund a third round of this important program; it will run from 2011 to 2013.

Young Leaders Forum

Since its inception in 2002, the Young Leaders Forum (YLF) has brought together under-forty-year-old Chinese and American leaders from various fields to increase understanding of the

other country and foster productive networks and interactions among fellows. The annual forum alternates between the United States and China: the five-day 2010 forum, attended by more than thirty fellows, was held at a seaside inn in Sonoma County, California, in October.

To stimulate discussion and interaction, each forum has a specific theme: 2010's was "Artifacts of Life." Participants were asked to develop a presentation about objects that had significance to them and provided insights into who they are. One Chinese fellow brought a copy of his childhood hukou (household registration booklet) listing his residence in the countryside, which prevented him from attending kindergarten when his family moved to the city; an American displayed her birth certificate and described how her adoption as an infant had shaped her; a Chinese fellow showed a replica of a "Three Good" student certificate that his father had returned to the school after he caught his son taking money from his own piggy bank to treat other children to ice cream. The very personal presentations brought up larger themes that sparked lively discussions among the fellows.

In addition to scheduled sessions, this year's YLF provided opportunities for informal activities including wine blending with a local vintner, kayaking on the Russian River and guest speakers on topics ranging from photographer Ansel Adams's local connections to ways of promoting



Public Intellectuals Program fellows in Guang'an, Deng Xiaoping's birthplace, with scholar-escort and Deng biographer Dr. Ezra Vogel (l)



Young Leaders Forum Fellows at the 2010 Forum in Sonoma, California

increased cooperation in the U.S.-China relationship.

The 2010 YLF was made possible with the support of the ACE Charitable Foundation and additional funding from Aetos Capital.

U.S. Foreign Policy Colloquium

The seventh U.S. Foreign Policy Colloquium (FPC), held in June in Washington, D.C., provided an insider's view of the creation and implementation of American foreign policy to 150 students from the People's Republic of China studying in graduate programs at seventy American universities. During the three-day Colloquium, participants attended sessions, panels and site visits where they learned about and discussed topics with specialists from several fields relating to U.S. foreign policy, including scholars, administration officials, military personnel, business people and the press.

A perennial highlight of FPC is a series of small-group site visits to key organizations dealing with U.S. foreign policy. Participants then report back to their peers on the meetings. The visits included the Carnegie Endowment for International Peace, the Center for Strategic and International Studies, the U.S. House of Representatives Committee on Foreign Affairs, the U.S. Senate Foreign Relations Committee, Human Rights Watch, the National Security Council, and the U.S. Departments of Commerce, State and

Treasury.

Affording the accomplished students and future leaders who participate in FPC with insights into how America perceives and deals with the rest of the world will promote understanding and cooperation in the U.S.-China relationship as it grows in the twenty-first century. The National Committee is grateful for the assistance of the Elliott School of International Affairs at The George Washington University, and for the generous financial support of the Coca-Cola Company and the ACE Charitable Foundation for this program.

Student Leaders Exchange

The seventh annual Student Leaders Exchange to China took twelve recently graduated Presidential Scholars (a designation conferred on 141 of America's most outstanding high school seniors nationwide by the U.S. Department of Education) to Changsha, Zhengzhou and Beijing for an intensive two-week study tour from June 24 to July 9, 2010. The Student Leaders Exchange is perennially hailed by participants as a "lifechanging experience" that brings China into focus for these future leaders and frequently leads to study about and engagement with China in college and beyond.

After a two-day orientation in Washington, D.C., the intensive schedule in China included a



Strobe Talbott, Brookings Institution president and former deputy secretary of state, with Foreign Policy Colloquium participants in Washington, D.C., in June

homestay (participants are paired with families with "host siblings"), martial arts and dance performances, museum visits, calligraphy and painting lessons and a Chinese cooking class in Changsha, Hunan Province; an exploration of China's healthcare system, visits to a rural school and ancient historical sites, including Longmen Grottoes and White Horse Temple, in Henan Province; and in and around Beijing, a second homestay, briefings at the Ministries of Education and Foreign Affairs, a tour of avant-garde art galleries, a visit to the Dandelion School for migrant children and many cultural activities.

The opportunity to see and learn about China, meet their peers there and engage with Chinese society sparked several participants to take up China-related activities in the first semester following their trip: one student pitched an article to the Yale Globalist about the demolition of hutongs in Beijing; another applied to the Forum for American/Chinese Exchange at Stanford University (FACES), which would send her to China for a conference during her sophomore year; and another welcomed his host sibling from Zhengzhou – who was by then studying at Washington University in St. Louis — to his home in Texas over the Thanksgiving holiday. If participants in exchanges past are any measure, the SLE experience will continue to inspire and have a profound impact on the lives of these lively and accomplished young Americans.

The National Committee is grateful to the Pearson Foundation and Laureate Education for their financial support of the Student Leaders Exchange.



Student Leaders Exchange participants bid an emotional farewell to homestay host siblings in Beijing

Next Generation - 2010 programs

Public Intellectuals Program Fellows China Trip II

Beijing, Chongqing, Guang'an, Chengdu, Hong Kong June 18 - 29

U.S. Funders: The Henry Luce Foundation,

The Starr Foundation

Public Intellectuals Program Fellows Conference

Washington, D.C. November 11 - 14

U.S. Funders: The Henry Luce Foundation,

The Starr Foundation

U.S. Foreign Policy Colloquium

Washington, D.C.

June 2 - 5

U.S. Funders: The Coca-Cola Company,

The ACE Charitable Foundation

Student Leaders Exchange

Changsha, Zhengzhou, Beijing

June 24 - July 9

U.S. Funders: Pearson Foundation,

Laureate Education

Partner: China Education Association for

International Exchange

Young Leaders Forum

Timber Cove, California

October 13 - 17

U.S. Funders: ACE Charitable Foundation,

Aetos Capital

Partner: Chinese People's Institute of

Foreign Affairs

Educational exchanges and public outreach

s the bilateral relationship expands, American and Chinese citizens benefit from enhanced understanding of the other society. The National Committee facilitates this through exchange programs for educators that enrich their own teaching and their students' knowledge, and through public outreach programs that feature specialists on aspects of China and U.S. - China relations.

U.S. - China Teachers Exchange Program

During the 2009 – 2010 academic year, the Teachers Exchange Program placed ten Chinese teachers in schools throughout the United States and three American teachers in Anqing and Beijing. The 2010 – 2011 academic year program placed twelve Chinese teachers nationwide and six American teachers in Anqing, Hefei and Ma'anshan (Anhui); Luoyang (Henan); and Shijiazhuang (Hebei).

The U.S. - China Teachers Exchange program, now in its fifteenth year, is the only program in the United States that sends professional American and Chinese teachers to teach in the other country for an academic year. Few programs provide greater opportunity for sustained contact and interaction; the educators live in the host community and teach students in the United States and China while they are on the program, and return to their home country with a wealth of knowledge about the host country that they share throughout their careers. The program is met with enthusiasm from students



John Stark Regional High School students in Weare, New Hampshire, celebrate Chinese New Year with Teachers Exchange Program participant Gao Yang

and administrators in the host communities, and often has a transformative effect on participating educators.

Participants teach their native language and culture while learning about the educational system, society, culture and way of life in the host country. They attend a mid-year conference in the host country, during which they share ideas to enhance their teaching in the host countryand ways to incorporate what they have experienced into their teaching once they return home.

Since the program began, about 300 Chinese and 100 American teachers have each taught hundreds of students in the host country and brought home innovative ideas and broadened perspectives that inform their careers as educators. As they continue in their careers, their experiences in the Teachers Exchange Program will help educate the thousands of students they come into contact with, and have a profound impact on the way the next generation of Chinese and Americans will understand each other.

The Teachers Exchange Program is generously funded by the Freeman Foundation.

Education Delegations

For three decades, the National Committee has conducted exchange programs for American and Chinese educators on behalf of the U.S. Department of Education and China's Ministry of Education, under a Memorandum of Understanding signed by the two countries. These exchanges enable educators to augment their teaching and better serve the academic institutions they work in by sharing ideas and best practices, learning about new methods and exploring successful initiatives in their field. In 2010, the National Committee hosted three study tours: one to China, focusing on history and culture; and two to the United States – one on science education and one on university career counseling. All were funded by the U.S. Department of Education's International Education *Program Service and the Chinese Ministry of Education.*

Fulbright-Hays Seminars Abroad <u>Program to China</u>

Sixteen college educators from across the United States participated in the intensive onemonth Fulbright-Hays Seminars Abroad Program



Fulbright-Hays Seminars Abroad in China participant Laura Amrhein visits with the children of migrant laborers at the Dandelion School in Beijing

to China, focusing on China's society, culture and history, from June 26 to July 26, 2010. The program, administered by the National Committee since 1981, improves teaching about China by providing educators with in-depth and firsthand knowledge that they will use throughout their careers. Participants are required to create a curriculum project based on some aspect of what they have learned, which is then made available for use by educators nationwide The 2010 seminar was conducted in Beijing, Xi'an, Chongqing and Shanghai, with an optional Hong Kong extension (supported each year by an anonymous donor).

In Beijing, participants learned about social issues and reform at Peking University and Beijing Normal University, juvenile rights at the Beijing Adolescent Legal Aid and Research Center, migrant children's education at the Dandelion School for children of migrant workers, as well as the general and higher education systems, the media and contemporary art.

A six-day stay in X'ian included homestays and sessions on the regional economy and traditional Chinese medicine (including a consultation at a traditional clinic). Highlights in and around Chingqing included briefings on the city's role during World War II and contemporary minority and religious issues, as well as a visit to the spectacular Dazu rock carvings. Shanghai provided insights into environmental concerns, women's

issues, the manufacturing sector, China's international relations and optional visits to the Shanghai Expo or a tour of Jewish Shanghai of the 1930s and 1940s.

Visits to a wide range of museums, cultural centers and historic sites throughout the seminar gave participants an overview of China's rich history and vibrant culture.

Education Delegations to the United States: Secondary School Science Education

The National Committee hosted an eightmember delegation of Chinese educators and administrators for an intensive study tour on secondary school science education that went to San Francisco; Sioux Falls and Brookings, South Dakota and Washington, D.C., for two weeks in April 2010. The delegation served as a follow-up to a high-level bilateral conference on the subject held in Beijing in November 2009.

The itinerary reflected the diversity of the education system in the United States by visiting urban centers and a rural state; public, private and parochial universities and high schools; government agencies and non-government organizations; and a range of museums involved in science education. The variety of viewpoints and approaches offered a comprehensive overview of science studies within the American education system and provided ideas for addressing challenges facing science educators in China.

Highlights in San Francisco were the Stanford University School of Education, with an overview of teacher preparation and licensing requirements; the California Academy of Sciences; Intel Foundation; and the Bishop O'Dowd High School, where science teaching is coupled with outdoor field work. South Dakota meetings included the Brookings School Board to discuss education planning, a session on the state's role in education with a state senator, a discussion of K-12 outreach programs at the Earth Resources Observation and Science Center in Sioux Falls, an exploration of science teacher preparation at South Dakota State University, visits to intermediate and high schools, and home-hospitality visits with Brookings families. At the outset of their visit, some delegation members wondered why they were visiting South Dakota, but through their interactions with

local residents, they realized that there was much to be gained by spending time in locations unfamiliar to most Chinese.

The busy Washington, D.C., schedule included visits, briefings and discussions at the National Science Resource Center, U.S. Department of Education, National Academy of Science, National Science Foundation, Academy of Science, National Science Teachers Association, a science and technology high school and the American Association for the Advancement of Science.

Education Delegations to the United States: University Career Counseling

More than six million Chinese students graduate from Chinese universities annually. Until 1994, graduates were assigned jobs by the state; since then, new graduates have had to find employment on their own. To help these students, China is striving to increase its capacity in career counseling and employment placement. Following two successful delegations on this theme in 2009, the National Committee conducted an intensive study tour for an eleven-member delegation to Washington, D.C., Milwaukee, Little Rock and Los Angeles in November 2010.

In Washington, D.C., the group attended meetings at government agencies, including the U.S. Departments of Education and Labor; and at organizations such as the National Association of Colleges and Employers. Site visits and briefings in Milwaukee included several local colleges; SCORE, a non-profit organization that provides volunteer business mentoring services to new entrepreneurs; and a major multinational corporation.

The program in Little Rock included local and state government offices, discussions on workforce development at the Arkansas Department of Career Education, the Little Rock Workforce Investment Board, a One Stop Center for job services, a meeting with business leaders at the Arkansas Economic Development Commission, and an enjoyable home-hospitality evening for informal discussions with Americans.

The final stop, in Los Angeles, included informative meetings with, among others, a Reserve Officer Training Corps (ROTC) representative at the University of Southern California; and the director of the University of California, Los Angeles (UCLA) Career Center.

Education - 2010 programs

U.S.-China Teachers Exchange Program 2009-2010 and 2010-2011 Academic Years

U.S. Funders: Freeman Foundation: American host schools; individual donors Partners 2009 - 2010: CEAIE; two Chinese and thirteen American schools Partners 2010 - 2011: CEAIE; six Chinese and fourteen American schools.

Fulbright-Hays Seminars Abroad: History and Culture in China

Beijing, Xi'an, Chongqing, Shanghai, Hong Kong June 26 - July 26 U.S. Funder: U.S. Department of Education Partner: China Education Association for International Exchange

Education Delegation: Secondary School Science Education

San Francisco; Brookings & Sioux Falls, South Dakota; Washington, D.C.

April 17 - 30

U.S. Funder: U.S. Department of Education Partner: China Education Association for International Exchange

Education Delegation: University Career Counseling

Washington, D.C., Milwaukee, Little Rock, Los Angeles November 6 - 19 U.S. Funder: U.S. Department of Education

Partner: China Education Association for International Exchange

PUBLIC EDUCATION & OUTREACH

he National Committee provides current information on Greater China and issues in U.S.-China relations from leading specialists directly to its members and the public through seminars, panel discussions, publications, e-mail newsletters and conference calls. These offerings are coordinated with the National Committee's web site (www.ncuscr.org), which provides video, audio and transcripts from selected programs, as well as updates and publications.









Clockwise from top left: Author and New Yorker staff writer Peter Hessler discusses his recently released book Country Driving; Joseph Kahn, deputy foreign editor of The New York Times (l) and National Committee Director Jeffrey Wasserstrom, professor of history at the University of California, Irvine, discuss media coverage of China; Deborah Brautigam, author and professor of international development at American University, discusses her book The Dragon's Gift: The Real Story of China in Africa; pioneering expert and National Committee Director Jerome Cohen (l, with National Committee President Stephen Orlins) reflects on five decades of studying Chinese legal development

Public Education & Outreach

The following programs were held in New York City unless otherwise indicated.

January 7

Forecast on China's Economy 2010 at the New York Stock Exchange (details on page 2)

January 12

Jones Day China Lecture Series How China's Leaders Think Discussion with author Robert Lawrence Kuhn, Chairman, Kuhn Foundation

February 8

Roundtable discussion with Christine Loh, founder and CEO of the Hong Kong think tank Civil Exchange

February 9

Country Driving: Discussion with author Peter Hessler, staff writer for the *New Yorker*

February 9

Jones Day China Lecture Series

The Dragon's Gift: The Real Story of China in Africa Discussion with author Deborah Bräutigam, Professor of International Development, School of International Service, American University

February 10

Roundtable discussion with Ira Belkin, Program Officer on Law and Rights, Ford Foundation, Beijing

February 19

Conference call on cybersecurity with Charles Freeman III, Freeman Chair in China Studies, Center for Strategic and International Studies, and Denis Simon, faculty member, Pennsylvania State University

March 2

Barnett-Oksenberg Lecture on Sino-American Relations Carla A. Hills, Chair and CEO, Hills & Company; Chair, National Committee on U.S.-China Relations; Shanghai

April 1

Challenges in U.S.-China Economic Relations: Discussion with Timothy Stratford, former Assistant U.S. Trade Representative for China Affairs

April 7

Roundtable discussion with David Zweig, Chair Professor, Division of Social Science, and Director, Center on China's Transnational Relations, Hong Kong University of Science and Technology

April 13

Roundtable Discussion with Zoe Shen, Horizon Research Consultancy Group

April 16

Roundtable Discussion with Ma Zhengang, former Chinese ambassador to the United Kingdom and current president of the China Institute of International Studies (CIIS)

April 20

Jones Day China Lecture Series

Jerome A. Cohen Holds Court: Reflecting on the Last Five Decades of Chinese Legal Development Jerome Cohen is co-director of the U.S.-Asia Law Institute at New York University and adjunct senior fellow for Asian Studies at the Council on Foreign Relations

April 29

Jones Day China Lecture Series

Covering a Fast-Changing China: Discussion with Jeffrey Wasserstrom, Professor of History at the University of California, Irvine, and Joseph Kahn, deputy foreign editor of *The New York Times*

May 25

Annual Members Program

Debate on China's Currency and its Global Effects with Stephen Roach, Chairman, Morgan Stanley Asia, and Martin Wolf, Chief Economics Commentator, *Financial Times*

June 23

Jones Day China Lecture Series

China Boys: How U.S. Relations with the PRC Began and Grew: Discussion with author Nicholas Platt, former president of the Asia Society

October 18

CHINA Town Hall:

Local Connections, National Reflections

- National Speaker: Jon M. Huntsman Jr.,
 U.S. Ambassador to China
- Speakers at venues in each of forty-seven American cities and towns and six venues in Greater China

October 27

Roundtable discussion with Ambassador Jin Yongjian, head of the China Society for People's Friendship Studies

November 2

Jones Day China Lecture Series

Playing Our Game: Why China's Rise Doesn't Threaten the West: Discussion with author Edward Steinfeld, Associate Professor of Political Science, Massachusetts Institute of Technology; Director, MIT China Program; Co-director, MIT Industrial Performance Center's China Energy Group

FINANCES

The activities and programs of the National Committee are made possible through the support of U.S. government agencies (in 2010 the Department of State and the Department of Education), foundations, business firms, members and friends. This support enables the organization to offer services to its members and the public at large and to undertake exchanges and special programs that advance knowledge and strengthen relationships on both sides of the Pacific.

The National Committee is grateful to all those who made financial contributions in 2010. We are also indebted to the many individuals who gave their time, creativity and in-kind assistance. Financial contributions made in calendar year 2010 are listed below and on succeeding pages.

Business and Professional Contributors

Leaders (\$50,000 and above)

ACE Group Caterpillar Inc.

Citi

The Coca-Cola Company

GE

Benefactors (\$25,000 - \$49,999)

Chartis Chevron China Center Continental Airlines

DHL

FedEx Express Goldman Sachs

IBM

Marsh & McLennan Companies, Inc.

Merck & Co., Inc. Morgan Stanley

PricewaterhouseCoopers

Van Eck Global Walmart

Patrons (\$15,000 - \$24,999)

Aetos Capital, LLC

Alcoa

Barclays Capital Best Buy Co., Inc. Dorsey & Whitney LLP

Edelman General Motors

Global Strategic Associates LLC

Hills & Company

Hong Kong Economic & Trade Office, New York

Intel Corporation J.P. Morgan

Johnson & Johnson

Jones Day

Kamsky Associates, Inc. McKinsey & Company McMahan Securities Co. L.P.

NYSE Euronext Peabody Energy

PepsiCo Pfizer Inc.

Tishman Speyer Properties, LP

Verizon

West Legend Corporation

Other Contributors (below \$15,000)

AEA Investors LP

Albright Stonebridge Group

American Apparel & Footwear Association

Archer Daniels Midland Company

AT&T

Battery Park Realty/J&B Investment Co., Ltd

Bechtel Group, Inc.

The Dow Chemical Company

Exxon Mobil

IMAX

Ken Miller Capital, LLC

KPMG LLP

Levcor International

The McGraw-Hill Companies National Basketball Association

The Rhodium Group

Foundations & Special Contributors

The Gerald Abell Foundation ACE Charitable Foundation The Freeman Foundation Gerstner Family Foundation The Maurice R. & Corinne P.

Greenberg Foundation, Inc.
Heart Sing Foundation
The Henry Luce Foundation, Inc.
Lee & Louis Kuhn Foundation
Pearson Charitable Foundation
Sylvan/Laureate Foundation
The Starr Foundation
Tristan E. Beplat Trust
U.S. Department of Education
U.S. Department of State
Woo's Foundation

Individual Contributors

Benefactor (\$2,500 and above)
Keith W. Abell
Madeleine K. Albright
Ray Bracy
Ronnie Chan
Kathryn D. Christopherson *
Peter M. Cleveland
Nelson G. Dong
Michael L. Ducker
Richard Edelman
Louis V. Gerstner, Jr.
Evan G. Greenberg
Maurice R. Greenberg
Herbert J. Hansell

Jimmy Hexter
Carla A. Hills
Clifford E. Holland
Virginia Kamsky
Muhtar Kent
Robert Lawrence Kuhn
Robert A. Levinson
David R. Malpass
D. Bruce McMahan

Ken Miller William R. Rhodes David Rockefeller J. Stapleton Roy Jan F. van Eck Michael J. Zak

Patron (\$1,000 - \$2,499)

Michael Barbalas

W. Michael Blumenthal Mary Brown Bullock Angela Chen Jerome A. Cohen Lee Cullum Martin S. Feldstein Barbara H. Franklin Charles W. Freeman III Michael Goettl Thomas M. Gorrie Merit E. Janow Thomas H. Kean Henry A. Kissinger David M. Lampton John D. Langlois, Jr. Nicholas R. Lardy Natalie G. Lichtenstein Kenneth Lieberthal Christian & Alfreda Murck A. Kenneth Nilsson Wendy O'Neill Joseph W. Prueher Philip T. Reeker Charles S. Robb Daniel H. Rosen Matthew J. Stover Fred S. Teng Robert C. L. Timpson, Jr. I. Peter Wolff William K. Zinke

Sponsor (\$500 - \$999)

Nathaniel G. Ahrens Cathy Barbash Lucy Wilson Benson Carlos M. Bhola Kay Boulware-Miller Joseph Fewsmith III Peter F. Geithner Joel N. Glassman Thomas D. Gorman David A. Jones, Jr. Arthur Kroeber Geraldine S. Kunstadter Iune Mei David A. Miller Owen D. Nee, Jr. Douglas H. Paal Charles & Roberta Paturick Nicholas Platt Clark T. Randt, Jr. James R. Sasser Richard J. Schager, Jr. Deborah J. Seligsohn

David L. Shambaugh Denis Fred Simon Edward S. Steinfeld Christopher B. Taube Harry E.T. Thayer Savio W. Tung Kathleen A. Walsh Charles Pei Wang Wang Chi Susan Roosevelt Weld Raymond H. Wong

Member (\$100 - \$499)

Donald Anderson Karen I. Anderson Peter H. Antoniou Ann C. Bailey Mark G. Bayuk + Thomas P. Bernstein Dennis C. Blair Richard W. Bodman I. Alan Brewster William Bronski + Davis H. Burbank + **John Burns** Richard C. Bush III Janet A. Cady Peggy & Richard Castle + Patricia Cesario + Mable Chan Beryl Y. Chang Iie Chen Karen Christensen Joan Lebold Cohen Iill M. Considine Lorne W. Craner William J. Cunningham Lawrence Daks Deborah S. Davis David B. H. Denoon David B. Dorman Nicholas W. Fels Thomas Fingar Alton Frye Mark T. Fung Gloria Garfinkel David R. Gergen John Giles Thomas B. Gold Maura Gouck + Sidney L. Greenblatt David L. Grossman Patricia Haas Cleveland Carol Lee Hamrin

Mitchell A. Harwood Robert M. Hathaway Richard G. Heggie

Melinda Herrold-Menzies

Susan Hexter Ruth G. Hinerfeld Samuel Hinton Marcia Wilson Hobbs Martha Holdridge Franklin W. Houn

Nicholas Calcina Howson

Eileen Hsieh Bobby R. Inman James W. Jarrett David E. Jeremiah Robert A. Kapp Virginia Kassel Alison Kaufman Timothy J. Keating Robert L. Keatlev James A. Kelly Susan H. Kelly + William Kirby Jessie Koenig + Helena Kolenda Chris R. Lanzit Herbert Levin Karen Levin + Richard C. Levin Maggie K. Lewis

Cheng Li Ling Li

Benjamin L. Liebman Winston & Bette Bao Lord Stanley B. & Judith Lubman

Richard W. Lyman Laurence J. C. Ma Nancy Yao Maasbach Virginia Magboo + John S. Major Ananda Martin G. Eugene Martin

David & Patricia Maslowski +

Helen McCabe Michael T. McCune Michael A. McDevitt James McGregor Patrick R. McKenna Adrienne Medawar Phil L. Midland Michael M. Mihm June Miles + W Mitchell Hugh H. Mo S. Alice Mong

Dorothy A. Moore Gregory J. Moore Satoru Murase Eugene A. Nojek Diane B. Obenchain Kevin J. O'Brien **Evan Osnos** Virginia L. P'an Todd Parker + Joanne Parkhouse + Ira Perelson + Edward J. Perkins Anne Phelan Krista Piazza +

Gerard A. Postiglione Sheridan T. Prasso Richard E. Radez John M. Regan + Ruth Rhone

Iane Washburn Robinson

Arthur H. Rosen Harriet P. Rosenson Madelyn C. Ross Antonio Rossmann Richard Sanford + Harold H. Saunders Penelope T. Schoyer M. Roy Schwarz **Brent Scowcroft** Richard Seldin

Mervyn W. Adams Seldon

Helen Shaw Roy C. Sheldon

Clare & S. Zachary Sisisky +

Taiya M. Smith Dorothy J. Solinger Nancy L. Spelman Lisa Spivey

Piper Lounsbury Stover Roger W. Sullivan Robert G. Sutter Donald I. Swanz Travis Tanner Frederieke S. Taylor

Jay Taylor

Christopher Thomas Stephen C. Thomas Lorraine Toly Seymour Topping David M. Trebing James Peter Tunkey Peter Van Ness Lyman P. Van Slyke David W. Vikner Jeffrey N. Wasserstrom

Shang-Jin Wei Leon J. Weil Lawrence S. Weiss Stanley & Joan Weiss Lynn T. White III Katherine Whitman Richard L. Williams Margaret S. Wilson Harold Wolchok Lani L. Wong S. B. Woo

Larry M. Wortzel

X11 W11

Michael Yahuda Regina L. Yan

Tsu-Chin Michael Yang

Pamela Yatsko Rengiu Yu Donald S. Zagoria Eric & Andrea Zinn +

Other (below \$100)

William Armbruster David M. Bachman Roy Bergeson +

Gloria Berenson & Irving

Broudy + Emile C. Chi

Robert & Janet Davidson +

Bruce Dickson William Dyson + Karen Fox + Frank Kehl

Oriana Skylar Mastro Scott Menscher + Janet Schoor + Robert T. Snow

Mary Ellen Somerville +

Ronald Suleski Kellee S. Tsai Stephen Uhalley, Jr. Christine Walderhaug + Tobias Watson + Susan H. Whiting

Tseming Yang Yin Xiao-huang Ruobo You

+ All or a portion of contribution designated for the U.S.-China Teachers Exchange Program * All or a portion of contribution designated for the A. Doak Barnett Memorial Fund

GOVERNANCE & MEMBERSHIP

The 84th Meeting of the Board of Directors was held in New York City on May 26, 2010. The 44th Annual Members' Meeting was held on May 25, 2010, also in New York City. Members present (or by proxy) elected the Board Class of 2013, and four individuals to the Class of 2012.

Class of 2013

Mary Brown Bullock Lincoln Chen Kathryn D. Christopherson Peter Cleveland Jerome A. Cohen Thomas B. Gold Evan G. Greenberg Lee H. Hamilton Harry Harding Clifford E. Holland Richard C. Levin Robert A. Levinson Kenneth Lieberthal D. Bruce McMahan Ken Miller Daniel Rosen Edward S. Steinfeld John L. Thornton Kellee Tsai Class of 2012

Jimmy Hexter Timothy J. Keating Shelley Rigger Jeffrey Wasserstrom

Seven Directors left the Board as of May 25, 2010. These were Robert Legget, who retired, and Edward T. Cloonan, Barbara H. Franklin, Peter F. Geithner, Virginia Kamsky, David M. Lampton, and Terrill E. Lautz, who rotated off.

At the 84th Board meeting, Dennis C. Blair and Ray Bracy were approved for appointments to the Board. Directors also elected the following officers of the Committee: Chair, Carla A. Hills; Vice Chairs Maurice R. Greenberg, Lee H. Hamilton, Thomas H. Kean, Nicholas R. Lardy, Joseph W. Prueher, William R. Rhodes, J. Stapleton Roy and James R. Sasser; Treasurer, Keith W. Abell; Secretary, I. Peter Wolff; and President, Stephen A. Orlins.

At-large Board Members Jerome A. Cohen, Nelson Dong, Richard Edelman, Herbert J. Hansell, and Cheng Li joined the officers to comprise the Executive Committee.

Keith W. Abell was appointed chairman of the Audit & Budget Committee; Carla A. Hills, chair of the Compensation Committee; Richard Edelman and Clifford E. Holland, co-chairs of the Development Committee; David M. Lampton, chairman of the Management Committee; I. Peter Wolff and Kathryn D. Christopherson, co-chairs of the Nominating Committee; and Mary B. Bullock and Peter F. Geithner, co-chairs of the Program Committee.

STATEMENT OF FINANCIAL POSITION

Condensed Statement of Financial Position January 1 – December 31, 2010

	December 31, 2010	December 31, 2009
Cash and cash equivalents	\$ 556,872	\$ 580,716
Investments	4,403,957	4,983,584
Grants and contributions receivable, net	2,000,729	3,002,026
Other receivables	754,725	466,321
Program advances, exchanges and other assets	76,472	66,724
Security deposits	5,692	5,692
Property and equipment	30,194	33,804
TOTAL ASSETS	\$ 7,828,641	\$ 9,138,867
LIABILITIES AND NET ASSETS		
Accounts payable and accrued expenses	\$ 165,138	\$ 214,397
TOTAL LIABILITIES	165,138	214,397
NET ASSETS		
Unrestricted		
Undesignated	3,350,225	3,211,745
Board-designated	1,313,163	1,099,448
	4,663,388	4,311,193
Tomporarily rostricted	3,000,115	4,613,277
Temporarily restricted TOTAL NET ASSETS	7,663,503	8,924,470
TOTAL IVLT ASSETS		
TOTAL LIABILITIES AND NET ASSETS	\$ 7,828,641	\$ 9,138,867

Condensed Statement of Activities for Year Ended December 31, 2010

CURRORT AND REVENUE	<u>Unrestricted</u>	Temporarily <u>Restricted</u>	December 31, 2010 <u>Total</u>	December 31, 2009 <u>Total</u>
SUPPORT AND REVENUE:		ф. Б 04 04 Б	ф. Б 04.04 Б	# F 0 F 0FF
U.S. Government grants	\$	\$ 521,215	\$ 521,215	\$ 735,257
Contributions	171,653	385,677	557,330	3,473,671
Special events (net)	959,316		959,316	810,654
Investment income and other	369,392		369,392	155,261
Net assets released from restrictions	2,520,054	(2,520,054)		
TOTAL SUPPORT AND REVENUE	4,020,415	(1,613,162)	2,407,253	5,174,843
EXPENSES:				
Program services	2,483,473		2,483,473	2,352,826
Management and administration	974,853		974,853	987,053
Fund-raising	209,894		209,894	231,895
TOTAL EXPENSES	3,668,220		3,668,220	3,571,774
Change in net assets	352,195	(1,613,162)	(1,260,967)	1,603,069
Net assets beginning of year	4,311,193	4,613,277	8,924,470	7,321,401
Net assets end of year	\$ 4,663,388	\$ 3,000,115	\$ 7,663,503	\$ 8,924,470

The above information was extracted from the audited financial statements, which are available upon request.

STAFF 2010

PRESIDENT Stephen A. Orlins

VICE PRESIDENT Jan Carol Berris

VICE PRESIDENT FOR ADMINISTRATION Rosalind Daly

SENIOR DIRECTOR FOR EDUCATION PROGRAMS Margot E. Landman

DIRECTOR, LEADERSHIP INITIATIVES Jonathan G. Lowet

DIRECTOR OF DEVELOPMENT Diana B. Roggemann

DIRECTOR OF COMMUNICATIONS Joseph J. Weed

COORDINATOR, LAW AND ECONOMIC INITIA-TIVES Ting Wang

PROGRAM OFFICERS Katherine D. Forshay Daniel Murphy

PROGRAM ASSISTANT Sara Gavryck-Ji

PROGRAM AND TRAVEL ASSISTANT Nick McBurney

ADMINISTRATIVE MANAGER Daya Martin

EXECUTIVE ASSISTANT Marc A. Berger

ASSISTANT CONTROLLER Patricia M. Gilani INTERNS
Alison Ashburn
Victoria Chonn Ching
Minghui (Bonnie) Fu
Naili (Ariel) Gu
Caroline Guenther
Julia Holden
Vasiliki (Vicki) Paloympis
Olivia Pei
Yuefei Qin
Peter Sharp Sack
Nicholas Pershing Schwartz
Zhenyi Shi
Kai (Grace) Zhang



NATIONAL COMMITTEE ON UNITED STATES - CHINA RELATIONS

71 West 23rd Street, 19th Floor, New York, NY 10010-4102 (212) 645-9677 • www.ncuscr.org