



NATIONAL  
COMMITTEE ON  
U.S.  
CHINA  
RELATIONS



2014 ANNUAL REPORT

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*May 2014 - May 2015*

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# NATIONAL COMMITTEE ON U.S. CHINA RELATIONS



The National Committee on United States-China Relations is a nonprofit educational organization that encourages understanding of China and the United States among citizens of both countries. The Committee focuses its exchange, educational and policy activities on politics and security, education, governance and civil society, economic cooperation, media and transnational issues, addressing these with respect to mainland China, Hong Kong, and Taiwan. The Committee's programs draw strength from its members, who number more than 800 Americans from all parts of the country and nearly 100 corporations and professional firms. They represent many viewpoints, but share the belief that productive U.S.-China relations require ongoing public education, face-to-face contact and the forthright exchange of ideas.



## SPECIAL EVENTS

*Highlights from 2014*



### NCUSCR Rings NYSE Opening & Closing Bells

*To celebrate 35 years of U.S.-China diplomatic relations, the National Committee was invited to ring both the opening and closing bells at the New York Stock Exchange in 2014. The opening bell was rung by Chair Carla Hills and President Stephen Orlins, along with Ambassador Cui Tiankai and leading economists from Peking University's China Center for Economic Research, in conjunction with our annual Forecast for China's Economy in January. The closing bell was rung by Chair Carla Hills, President Stephen Orlins and Vice President Jan Berris, along with former U.S. Ambassadors to China Winston Lord, J. Stapleton Roy, Joseph Prueher, Jon M. Huntsman, Jr., and Gary Locke, in conjunction with the Annual Members Program in May.*

### CHINA Town Hall and Barnett-Oksenberg Lecture Features President Jimmy Carter

*Thirty-five years after normalizing relations between our two countries, President Jimmy Carter reflected on his long history with China and U.S.-China relations by talking with National Committee President Stephen Orlins and taking questions from the nationwide CHINA Town Hall audience. The program, run in partnership with The Carter Center at 74 venues across the nation in October, combined a live webcast interview with President Carter, with on-site presentations by China specialists addressing topics of interest to the local community. Just a month earlier, in Shanghai, President Carter gave the ninth Barnett-Oksenberg Lecture, the only annual lecture series on U.S.-China relations that takes place in the PRC.*



### Gala Dinner Honors ADM and Hershey

*The Plaza Hotel's Grand Ballroom was filled for our annual black tie Gala Dinner honoring Archer Daniels Midland Company and The Hershey Company for their contributions to U.S.-China relations. Archer Daniels Midland Company Chairman & CEO Patricia A. Woertz and The Hershey Company President & CEO John P. Bilbrey accepted the honors on behalf of their respective companies. In addition to the award presentations, guests enjoyed speeches and remarks from Dr. Henry Kissinger, Governor Tom Kean, Ambassador Lu Kang, and National Committee President Stephen Orlins, as well as a performance by Sixwire Project.*

## Five former U.S. Ambassadors to China at NCUSCR Annual Members Program

*At the National Committee's 48th Annual Members Program, held at the New York Stock Exchange, former U.S. Ambassadors to China J. Stapleton Roy, Jon M. Huntsman, Jr., Gary Locke, Winston Lord and Joseph Prueher (seen here with National Committee President Stephen Orlins and Chair Carla A. Hills) compared their experiences as ambassadors as well as their current outlooks for the U.S.-China relationship. The event continued the National Committee's tradition of holding such a program every five years in celebration of the establishment of diplomatic relations with China: this year marked the 35th anniversary.*



### Author Evan Osnos

*At a National Committee event in June, The New Yorker journalist Evan Osnos discussed his new book, Age of Ambition: Chasing Fortune, Truth, and Faith in the New China. The thoughtful, illuminating and nuanced book, which won the 2014 National Book Award for nonfiction, examines the ever-changing and complex relationships of ordinary, as well as not so ordinary, Chinese to each other, as well as to the government.*

## Annual Forum on China's Economy at NYSE

*At the start of the year, several of China's leading economists gathered at the New York Stock Exchange to make their predictions for China's economy in 2014. The half-day forum, jointly organized by the National Committee and Peking University's China Center for Economic Research (CCER), featured panel discussions and keynote addresses from Justin Lin Yifu, one of China's most influential economists and former chief economist and senior vice president of the World Bank, and Qin Xiao, chairman of the Boyuan Foundation. The Forum is held every year in conjunction with the Track II Economic Dialogue, jointly sponsored by the National Committee and CCER.*





## LETTER FROM THE CHAIR AND PRESIDENT

Two thousand and fourteen marked the 35th anniversary of the establishment of diplomatic relations between the United States and the People's Republic of China. For 35 years we have seen a peaceful and prosperous Asia-Pacific with a constructive U.S.-China relationship serving as its foundation. Yet while the economic relationship prospers through growing bilateral investment and trade, and our leaders are engaging at unprecedented levels, contentious issues around the margins are hurting the relationship and mutual distrust is growing.

The United States and China are confronted with the same common threats, including terrorism, climate change and economic disruption. It is a strategic imperative for both countries to deal with these threats and look for ways to cooperate with each other to do so. Over the past year, we at the National Committee have been working hard to enhance cooperation in a variety of ways, from track II dialogues — on issues such as energy, economics and maritime issues — to seminars that help our military leaders communicate with their Chinese counterparts, to Congressional member and staff delegations to China. We are committed to ensuring that the U.S.-China relationship prospers for another 35 years and beyond.

The National Committee is grateful to its membership and supporters, vital partners as we work towards a more durable Sino-American relationship built on mutual trust and understanding.



Carla A. Hills  
*Chair*



Stephen A. Orlins  
*President*

## EXCHANGES & CONFERENCES

The foundation of the National Committee's half-century of promoting constructive Sino-American relations rests on a history of exchanges and conferences that have brought together thousands of individuals from the two countries. These programs have included policy makers, corporate leaders, academics, entrepreneurs, professionals and students from both sides of the Pacific who come together, face to face, to exchange ideas, forge personal connections and create enduring relations built on mutual understanding.



### *Policy Makers*



### *Dialogue & Cooperation*



### *Next Generation*



### *Education*

## POLICY MAKERS

*Informing Policy Leaders on both sides of the Pacific*

**T**he education of senior policy makers, including military leaders, senators, congressmen and their staff members, about the realities of Sino-American relations is central to the National Committee's mission. Delegations and programs in this area provide opportunities to interact with key officials, to learn firsthand about China's successes and challenges and to develop fruitful working relationships that promote informed decision-making.

### CONGRESSIONAL MEMBERS DELEGATION

March 16-23, 2014

Beijing, Xi'an, Guangzhou, Hong Kong

Partner: National People's Congress Foreign Affairs Office

The National Committee took a bipartisan delegation of four U.S. Representatives to China: Congressional U.S.-China Working Group co-chairs Rick Larsen (D-WA) and Charles Boustany (R-LA), Representatives Kenny Marchant (R-TX) and Mike Quigley (D-IL). The delegation was accompanied by National Committee President Stephen Orlins; Fordham Law School professor Carl Minzner (Public Intellectuals Program III fellow, serving as scholar escort); and two Working Group staffers, Terra Sabag, legislative director for Congressman Larsen, and Florie Knauf, policy advisor for Congressman Charles Boustany.

The goal of the weeklong visit to Beijing, Xi'an, Guangzhou and Hong Kong in March 2014 was to educate the Congressmen about China through personal introductions to senior Chinese leaders and a range of informative site visits and meetings.

In Beijing, the delegation gained valuable insights from Chinese policy makers, including National People's Congress (NPC) Chairman Zhang Dejiang, NPC Foreign Affairs Committee Chair Fu Ying, Vice Foreign Minister Zhang Yesui, and senior officials from the Ministries of Commerce and Defense; prominent academics such as Peking University economist Huang Yiping; American business leaders; and journalists representing a range of media outlets, both Chinese and foreign. Meetings with the American Ambassador and members of his staff, along with the Consuls General in Guangzhou and Hong Kong and their staffs, also provided very helpful information.

Officials in Xi'an and Guangzhou discussed the workings of provincial and local government; visits to industrial sites, including successful American-Chinese joint ventures, provided first-hand opportunities to see China's manufacturing engine at work; and the Congressmen were very pleased to have the rare opportunity of going to the PLA Navy Warship Command College and meeting its top officials.

Conversations in Hong Kong with Chief Executive C.Y. Leung, former Chief Executive C.H. Tung, and others leaders of the community were highly informative, and made up the bulk of the less than 24-hour stay there.



*The March Congressional Members Delegation at the National People's Congress with Madame Fu Ying, chair of the NPC Foreign Affairs Committee, March 2014*





*Washington, D.C.-based Congressional Staff Delegation members visiting the Lishan Neighborhood Committee in Jinan City, Shandong*

### CONGRESSIONAL STAFF DELEGATIONS

Washington, D.C. Congressional Staff Delegation

May 10-19, 2014

Beijing, Jinan, Dezhou

Partner: Chinese People's Institute of Foreign Affairs

Congressional District Staff Delegation

December 6-16, 2014

Beijing, Chengdu and environs, Sichuan Province

Partner: Chinese People's Institute of Foreign Affairs

*Continuing a decades-long initiative to educate Congressional staff members about China and Sino-American relations, the National Committee organized two bi-partisan delegations of 12 staffers each in 2014. Both of these intensive nine-day itineraries introduced aides of key Congressional members to aspects of Chinese society, history, governance and economy, thus providing information and context to help inform their interactions with constituents and the decision making of their offices on issues affecting U.S.-China relations.*

The May delegation, for Washington, D.C.-based staff, focused on governance and policy making, renewable energy initiatives, and economic and business matters during stops in Beijing, Shandong Province's Jinan and Dezhou cities, and nearby rural areas. In Beijing, the delegation members discussed U.S.-China relations and cyber security at the Ministry of Foreign Affairs, were briefed on business relations by the American Chamber of Commerce and the US-China Business Council, and learned about China's economy and reform initiatives with the director of the China

Macroeconomic Research Center at Peking University. Additional meetings covered China's healthcare system, environment, media and public affairs.

The time in Jinan and Dezhou provided a broader look at China: some of the highlights were the innovative Jinan National Super-computing Center, a military training base south of Shandong, two solar power facilities (Linuo Group and Himin Solar), a local high school, Shandong University and a rural village.

In December, a dozen senior Congressional district staff members went to China, focusing on economic ties, governance, environmental concerns, and media and the Internet. As with all of our Congressional groups, Beijing included briefings at the Ministry of Foreign Affairs and the U.S. Embassy, as well as discussions on the business climate with American Chamber of Commerce and US-China Business Council representatives. Media, the Internet and pop culture were a focus at China's biggest web portal Baidu, the highly regarded business magazine Caixin, and with a group of American journalists. Activities in and near Chengdu provided a look at the vitality of China's seventh largest city, as well as the chance to get out into the countryside — always a highlight for those hoping to obtain a broad understanding of China.

## SENATE STAFF DELEGATION

August 5-13, 2014

Beijing, Shenyang, Benxi and

Dandong (Liaoning Province)

Partner: National People's Congress Foreign  
Affairs Office

Over the past few years, the National Committee has enhanced its Congressional education initiatives to increase interaction with Senate staff. In response to growing interest, the Committee sent an eleven-member delegation of Washington, D.C.-based Senate staff to Shenyang, Benxi, Dandong (all in Liaoning Province) and Beijing from August 5 to 13. Local governance was a theme throughout Liaoning, while Shenyang, and the border town of Dandong, provided the opportunity to focus on China's North Korea policy, and Benxi, the site of one of China's largest steel companies and a major pharmaceutical enterprise development area, provided a look at efforts to balance economic development with environmental responsibility through sustainable practices.

In Beijing, a mix of meetings with Chinese government officials (including the vice chair of the NPC Foreign Affairs Committee), the American Embassy, an environmental NGO, and media and Internet outlets, helped give the staff members (all but one of whom was a first time visitor), a well-

rounded view of China and its domestic challenges. The delegation also attended a special event hosted by the Chinese People's Institute of Foreign Affairs celebrating decades of activity with the U.S. Congress, including its hosting of the first delegation of Congressional staff members to China in 1976 — organized by the National Committee.

## U.S. PACIFIC COMMAND DELEGATION TO CHINA

September 15-23, 2014

Beijing, Chengdu and environs (Sichuan Province)

Funders: Pacific Command, The Starr Foundation

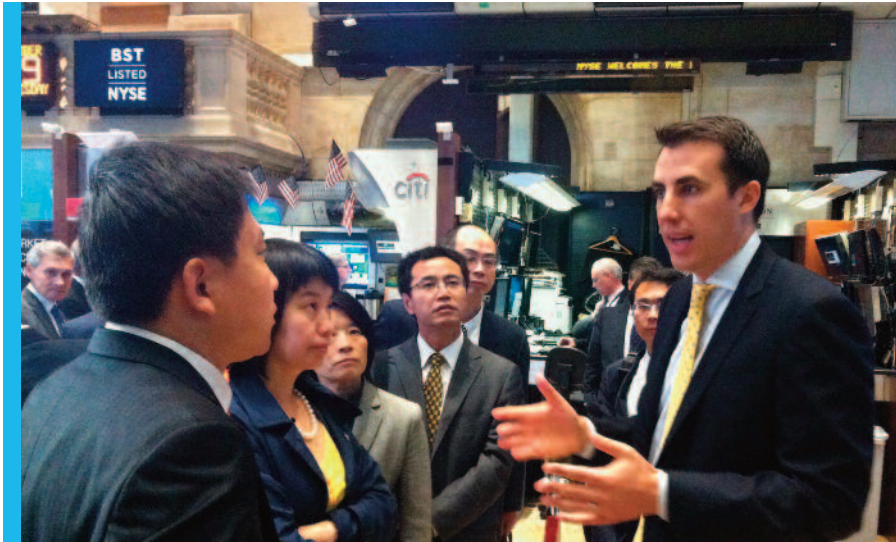
Partners: China Foundation for International and  
Strategic Studies

The National Committee has provided very well-received briefings for U.S. military officers since 2007. These have all focused on aspects of China outside the strategic and security areas (the day-to-day concern of most of the participants), in an effort to provide a more holistic context for their work. In September 2014, the Committee took the next step in that process by arranging an intensive week-long visit to China for an 11-member group.

This was the first time active-duty U.S. military officers visited China outside the government-to-government military exchange process. The group's meetings in Beijing and Chengdu and its environs provided a broad and informative range of perspectives on China's domestic challenges — looking at, among other things, national and local governance; economic, financial, business and trade policies; civil society growth; rule of law development; environmental concerns; rural/urban differences; educational development; the media and Internet cultures; and preservation of cultural, historic, and natural treasures. It was an eye-opening experience for everyone involved — Americans and Chinese alike.



*The Pacific Command's Major Michelle Toyofuku, Strategic Partnership Planner, and Ms. Alexandra Langley, Senior China Country Director, Strategic Planning and Policy, talking with student from Shi Shi High School in Chengdu*



*Diplomat Orientation Program participants on the trading floor of the New York Stock Exchange with John Tuttle, Managing Director of Global Affairs and Government Relations*

### **DIPLOMAT ORIENTATION PROGRAM**

*October 19-November 1, 2014*

*Williamsburg, Virginia; Washington, D.C.;*

*Harrisburg, Hershey and Hummelstown, Pennsylvania; New York City*

*Funder: The Starr Foundation*

The Diplomat Orientation Program is one of the National Committee's longest-running initiatives (under different names over the years) and presents an in-depth introduction to American society, history and culture for rising Chinese policy makers at the Chinese Embassy, Mission to the UN and Consulates General. While some of the participants have jobs that enable them to interact with Americans, such associations are often limited and focused on their professional spheres. This program's intensive two-week schedule provides a range of perspectives and personal interactions that expands the participants' experiences in and about the United States...albeit the slice they can experience in Virginia, Washington, D.C., Pennsylvania and New York.

Lectures and site visits in Colonial Williamsburg and the Jamestown settlement give insights into America's historical foundations, including America's history vis-à-vis both Native Americans and African-Americans.

In Washington, D.C., the focus is primarily on the structure and work of the federal government, with briefings and discussions with a range of officials in the three branches, along with think tanks and NGOs. As important as those are, what probably stays with participants the longest are the warm connections forged during a four-night

homestay with local families, a highlight of the program for many participants.

Activities in Pennsylvania introduce local government, corporate social responsibility and education (at the Hershey Company and the Milton Hershey School), and enable participants to spend time in a rural area, including farm visits, the local National Guard, and a Sunday church service.

New York City includes programs at financial, arts and cultural, legal, media, and education institutions — along with a bike tour of Manhattan and Brooklyn.

The Diplomat Orientation Program creates relationships between the National Committee and these young Chinese diplomats, while at the same time expanding their views of American society and their range of personal interactions that we hope deepens their understanding of both the United States and of Sino-American relations.



## DIALOGUE & COOPERATION

*Fostering Dialogue and Cooperation on Cutting Edge Issues*

**T**he National Committee is a leader in the field of U.S.-China exchanges and dialogues by virtue of its capacity to conduct innovative programs and its ability to respond quickly and flexibly to new and emerging needs and issues. These noteworthy programs provide opportunities for specialists from the United States and Greater China to engage with one another on a wide range of shared interests.

### U.S.-CHINA STRATEGIC SECURITY TRACK II DIALOGUE

January 17-20, 2014

Rancho Mirage, California

Funder: Stanford Preventive Defense Project

Partners: China Foundation for International and Strategic Studies, Annenberg Foundation Trust at Sunnylands

October 29-31, 2014

Beijing

Funder: The Starr Foundation

Partner: China Foundation for International and Strategic Studies

Since 1998, the Committee has collaborated with the Preventive Defense Project, headed by former Secretary of Defense William Perry (and, for many years, with current Secretary of Defense Ashton Carter), on track II dialogues focused on strategic security issues in northeast Asia, including U.S.-China bilateral relations, cross-Straits relations, military-to-military relations, and North Korea. The discussions expanded at the January meeting, addressing the geopolitical strategic issues surrounding America's growing energy independence and China's increasing dependence on



*U.S.-China Track II Economic Dialogue participants (l to r) Yao Yang, dean of the National School of Development (NSD) at Peking University (PKU); National Committee Vice Chair Maurice R. Greenberg, chairman and CEO, C.V. Starr & Co. Inc.; and former World Bank Chief Economist Justin Yifu Lin, professor and honorary dean, NSD, PKU, in New York, January 2014*

Middle Eastern oil, Afghanistan after the U.S. withdrawal, and crisis avoidance under the new major power relationship, as well. All topics were considered in the context of the implications of the trends for both U.S. and Chinese strategic postures, and how these changes might lead to increased Sino-American cooperation.

The American delegation, composed of retired U.S. government civilian and military officials and academics and specialists, all drawn from the Committee's roster of directors, members and PIP fellows (most of whom are multi-year veterans of the program), met with their Chinese counterparts in closed-door sessions that proved both candid and substantive. The Chinese delegation was led by former State Councilor Dai Bingguo.

The Chinese delegation was pleased with the dialogue venue, since theirs was the first Chinese group to visit Sunnylands since the historic Xi Jinping-Barack Obama summit there seven months before; both sides were impressed by the setting, which was ideally suited for the talks.



*At the U.S.-China Strategic Security Dialogue, held at Sunnylands in January 2014: (l to r) Admiral Dennis Blair, former director of national intelligence; Cui Liru, senior advisor to the China Institutes of Contemporary International Relations; and Geoffrey Cowan, president of the Annenberg Foundation Trust at Sunnylands*

In October, a follow-up meeting took place in Beijing with a smaller group of Dialogue participants: the focus was on Japan, the Middle East, and military-to-military relations.

#### **U.S.-CHINA TRACK II ECONOMIC DIALOGUE**

*January 7-8, 2014*

*New York, NY; Washington, D.C.*

*Funders: The Starr Foundation, Xcoal Energy and Resources*

*Partner: China Center for Economic Research*

*July 18-22, 2014*

*Beijing and Shanghai*

*Funders: The Starr Foundation, Xcoal Energy and Resources, Van Eck Global*

*Partner: China Center for Economic Research*

The eighth and ninth rounds of the U.S.-China Track II Economic Dialogue brought together economists and business leaders from both countries to discuss the reform agenda laid out at the Third Plenum of the 18<sup>th</sup> Party Congress, bilateral economic relations, and trade liberalization. The talks were held in New York City, Beijing and Shanghai, led by National Committee Chair Carla Hills (in New York) and Vice Chairman Maurice Greenberg on the American side, and former World Bank Chief Economist Justin Lin and Boyuan Foundation Chair Qin Xiao on the Chinese side. At the conclusion of both meetings, the participants drew up a consensus agreement that laid out a set of principles the two countries should adhere to in managing their economic relations. These



*Huang Haizhou, managing director of China International Capital Corporation with NCUSCR Director Daniel Rosen, founding partner of the Rhodium Group, U.S.-China Track II Economic Dialogue in Beijing, July 2014*

documents were shared with both governments (and can be found online at: [www.ncuscr.org/econ-dialogue](http://www.ncuscr.org/econ-dialogue))

Both sides were able to meet senior officials in the other country. After the New York meeting, the Chinese delegation went to Washington, D.C., for meetings with the deputy national security advisor for economic affairs and the senior director for Asian affairs at the National Security Council; the assistant secretary for Asia at the Treasury Department; the assistant secretary for East Asian and Pacific affairs at the State Department; and the undersecretary for economic affairs at Commerce. While in Beijing, the American delegation met with an assistant minister at the Ministry of Commerce and the director of the Department of Fiscal and Financial Affairs of the National Development and Reform Commission. In Shanghai, the group met with the deputy secretary-general of administration of the Shanghai Free Trade Zone (SHFTZ); Shanghai economists who specialize in studying SHFTZ and China's trade, finance and monetary policy issues; and the vice president at the Shanghai Pilot Free Trade Zone. The delegation also visited SHFTZ's soon-to-be-operational Energy Futures Exchange and the two banks designated to provide special services there.

#### **U.S.-CHINA ENERGY TRACK II DIALOGUE**

*September 11-12, 2014*

*New York, New York*

*Funders: The Starr Foundation, Chevron*

*Partners: China Energy Fund Committee,*

*Columbia University's Center on Global Energy Policy, International Energy Research Center at Shanghai Jiaotong University*

The second annual U.S.-China Energy Track II Dialogue brought together twenty Chinese and American former government officials and experts from industry and academia to seek new areas for Sino-American energy cooperation. The group, brought together by the National Committee and its partners, the China Energy Fund Committee (CEFC), Columbia University's Center on Global Energy Policy and the International Energy Research Center at Shanghai Jiaotong University, assessed the energy outlook for both countries for the rest of the decade in light of significant energy and climate change developments over the previous year. The 2013 Dialogue focused on the

implications for Sino-American relations of North America's shale revolution, and it became clear to the 2014 Dialogue participants that the unconventional energy boom creates important opportunities for Sino-American cooperation.

Following the Dialogue, a consensus document was widely circulated to policymakers in both countries who follow energy and climate issues, receiving responses from Secretary of State John Kerry (who commended the group's hard work and interesting recommendations) and the International Trade Administration of the Department of Commerce.

The closed-door Dialogue was supplemented by a forum open to the public, China Energy 2020, held on September 11. Co-hosted by the National Committee, CEFC and Columbia University's Center on Global Energy Policy, the forum featured American and Chinese Dialogue members discussing China's economic rebalance; environmental and energy goals; and what China's planned reforms mean for global energy markets, climate change goals and geopolitics. Keynote remarks were delivered by NDRC vice chairman and former head of China's National Energy Administration, Vice Minister Zhang Guobao, and former Assistant Secretary of Energy David Sandalow, the inaugural fellow at the Center on Global Energy Policy.

#### **U.S.-CHINA TRACK II DIALOGUE ON MARITIME AFFAIRS AND INTERNATIONAL LAW**

*October 25-28, 2014*

*Sanya, Hainan Province*

*Funder: The Starr Foundation*

*Partner: National Institute for South China Sea Studies*

Established in 2012, the purpose of the U.S.-China Track II Dialogue on Maritime Affairs and International Law is to convene American and Chinese legal experts to explore issues surrounding China's recent maritime disputes and escalating tensions in the East and South China Seas, better understand their impact on China's relationships with its neighbors and U.S.-China relations, and provide suggestions for improving management and exploring settlement of the current maritime disputes.

This year's Dialogue, held in Sanya, Hainan, China, featured a group of accomplished experts

on international law and maritime disputes on both sides. The American delegation was led by National Committee President Stephen Orlins and Peter Dutton, professor and director of the China Maritime Studies Institute at the U.S. Naval War College. The Chinese side was chaired by Wu Shicun, president of the National Institute for South China Sea Studies, and Gao Zhiguo, judge of the International Tribunal for the Law of the Sea.

The group met for two days of open and candid discussion on issues relating to territorial sovereignty, maritime jurisdiction, and international and institutionalized dispute resolution approaches, as well as security issues in the East and South China Seas. The meetings enabled the participants to come to a greater understanding of the motivations of the many players involved, providing insights that could inform Chinese and American official decision-making. The discussions also gave the American side an opportunity to hear a clear articulation of China's legal claims, which are often insufficiently understood by those outside China.

Both sides felt the dialogue was fruitful in advancing mutual understanding of the issues regarding maritime disputes, the Sino-American relationship, and regional relations of importance to both the United States and China. A list of key items of common agreement was developed for consideration by senior decision-makers in the United States and China in advance of the APEC Forum and the meeting between Presidents Obama and Xi in November.

#### **STATE OF THE RELATIONSHIP DISCUSSION**

*October 29-31, 2014*

*Beijing*

*Funder: The Starr Foundation*

*Partner: China Institute for International Strategic Studies*

Concerned about the impact of growing mistrust in Sino-American relations, a small group of policy experts convened in Beijing to discuss ways to stem and reverse this downward spiral. The closed-door dialogue included several members of the National Committee board and senior staff. On the Chinese side, the primary interlocutors in the substantive, frank and useful discussions were senior Chinese military officials — both retired and active-duty — as well as academics and think-tank specialists.



# Next Generation

*Developing the Capacity of Next Generation Leaders*

*The National Committee's leadership development initiatives are an investment in the future by educating the next generation of Americans and Chinese about each other and about the other country. These programs cultivate potential leaders early in their careers and help set the stage for a future of positive and constructive U.S.-China relations.*

## PUBLIC INTELLECTUALS PROGRAM

Annual Conference Event for PIP Fellows  
Association for Asian Studies

March 22, 2014

Philadelphia, Pennsylvania

Funders: The Henry Luce Foundation,  
The Starr Foundation

PIP I-III Refresher

August 11-14, 2014

Seattle, Washington

Funders: The Henry Luce Foundation,  
The Starr Foundation

PIP IV Washington, D.C., Meeting

November 20-24, 2014

Washington, D.C.

Funder: Carnegie Corporation of New York

PIP I-III D.C. Refresher December 11-14, 2014

Washington, D.C.

Funders: The Henry Luce Foundation,  
The Starr Foundation

Now in its fourth round, the Public Intellectuals Program (PIP) identifies and nurtures a new generation of American China specialists who have the interest and potential to venture outside of academia to engage with the public and policy community. Through a varied set of activities spread over two and a half years, the program helps twenty young scholars and specialists working in various disciplines to expand their knowledge of China beyond their own interests by introducing them to each other and to other specialists outside of their fields. By requiring each of the fellows to organize a public outreach program, PIP also encourages them to use their knowledge to inform public opinion and policy. The fourth round of PIP is funded by Carnegie Corporation of New York; the first three rounds were funded by The Henry Luce Foundation and The Starr Foundation.

Twenty new fellows for PIP IV were chosen by early September 2014 from 85 applicants. The majority are academics based at universities around the United States and in Asia, but this cohort also includes the founder and head of a cultural exchange organization, a best-seller author, and a nonprofit environmental organization leader.

The PIP IV fellows convened for the first time in Washington, D.C., at the end of November 2014. Over the workshop's four days, they met with China-focused government officials and think tank scholars, developing an understanding of how China policy is made in the halls of government as well as how the fellows might play a larger role in influencing it. To help PIP fellows prepare to become better expert commentators, there was a media training session and a panel discussion on the interaction between academics and the media that featured a trio of experienced journalists.

The 2014 Association for Asian Studies annual meeting in Philadelphia provided an opportunity for PIP fellows from various cohorts to catch up with one another and for those interested in becoming a part of PIP to get a sense of its activities. National Committee board member Jeff Wasserstrom, professor of history at UC Irvine and editor of the *Journal of Asian Studies*, and Kaiser Kuo, the director of communications at Baidu, led a discussion around the theme of "Let 100 Voices



Participants and NCUSCR staff (standing) with (front row, l to r) Henry Yao Wei, Sidney Rittenberg and his wife, Wang Yulin, and Ezra Vogel at a refresher meeting for Public Intellectuals Program I-III fellows in Seattle, August 2014

Bloom” — i.e., how the development of the Internet over the past several years has affected the way social protest occurs in China.

The two refresher meetings brought together fellows from the first three cohorts to share their latest research and get an update on aspects of China and Sino-American relations. In Seattle PIP fellows also became acquainted with those in the community involved with China at the state government, business, academic and civic levels; in Washington, D.C. they reacquainted themselves with those working on China in the public and private sectors whom they had first met during their active PIP years (or, in several cases, with new people in key China-related roles).

### U.S. FOREIGN POLICY COLLOQUIUM

May 28-30, 2014

Washington, D.C.

Funders: Tishman Speyer, Pepsi, ACE Charitable Foundation, The Hershey Company

Partner: Sigur Center for Asian Studies, Elliot School of International Affairs, The George Washington University

One hundred and thirty PRC graduate students and visiting scholars studying at American institutions convened in Washington, D.C. for the eleventh annual U.S. Foreign Policy Colloquium. This three-day conference explores the complex forces that shape American foreign policy and give participants the opportunity to engage with current and former government officials, as well as representatives from academia, the military, think tanks, the media, business, and lobbying groups, among others. The keynote speaker for the 2014 Colloquium was Dr. Steven Sestanovich, George F.



Chinese graduate students studying at U.S. institutions participate in the U.S. Foreign Policy Colloquium in Washington, D.C., in May, 2014

## PUBLIC INTELLECTUALS PROGRAM

### Media Engagement

*The Public Intellectuals Program (PIP) engages the next generation of China specialists to share their expertise and actively use their knowledge to inform policy and public opinion. Among PIP's many activities, fellows undergo media training and have access to an editorial and media consultant to help with the publication of op-eds and articles. A selection of the many publications by PIP fellows in 2014 is below.*

◆ **ChinaFile:** What Must China and Japan Do to Get Along in 2015?

Allen Carlson, Associate Professor of Government, Cornell University

◆ **The Los Angeles Review of Books:** The East (Side) is Red

James Carter, Professor and Acting Chair, History, Saint Joseph's University

◆ **ChinaFile:** The Domestic Politics of the U.S.-China Climate Change Announcement

Alex Wang (co-author), Assistant Professor of Law, UCLA School of Law

◆ **The New York Times:** Jeremy Wallace (Assistant Professor, Political Science, The Ohio State University) interviewed about China's rush to urbanize.

◆ **The National Interest:** Is the Long-Awaited U.S.-China 'Reset' Upon Us?

Allen Carlson, Associate Professor of Government, Cornell University

◆ **The National Interest:** Can the Lessons of SARS Help Stop Ebola?

Elanah Uretsky (co-author), Assistant Professor, Global Health, Anthropology, and International Affairs, The George Washington University

◆ **Los Angeles Times:** China Is Again Slowly Turning in on Itself

Carl Minzner, Professor of Law, Fordham University School of Law

◆ **The Diplomat:** How Much Can China Offer in Africa's Ebola Crisis?

Yanzhong Huang, Associate Professor and Director, Center for Global Health Studies, School of Diplomacy and International Relations, Seton Hall University

◆ **chinadialogue:** U.S.-China Climate Cooperation More Crucial Than Ever

Joanna Lewis, Associate Professor, Science Technology and International Affairs, Edmund A. Walsh School of Foreign Service, Georgetown University



Kennan Senior Fellow for Russian and Eurasian Studies at the Council on Foreign Relations and Kathryn and Shelby Cullom Davis Professor of International Diplomacy at Columbia University.

### STUDENT LEADERS EXCHANGE TO CHINA

July 9-24, 2014

Beijing, Beichuan, Chengdu, Xi'an

Funder: Yihai Education Group

Partner: China Education Association for International Exchange

The Student Leaders Exchange, now in its eleventh year, sends twelve exceptional American high school students on an intensive two-week study tour of China. In 2014, the Committee selected a group of four Intel Science Talent Search finalists (the country's most prestigious science competition for graduating high school seniors) and eight Presidential Scholars (an annual designation by the U.S. Department of Education for 141 of the most outstanding high school seniors nationwide). The group traveled to Beijing, Beichuan (the site of the devastating 2008 earthquake), Chengdu, and Xi'an, and stayed with Chinese host siblings and their families in Beijing, Chengdu and Xi'an. The exchange stimulates an interest in China among these future leaders, several of whom have chosen to study China and Chinese in college. Following the trip, participant Anne Merrill noted, "I came away with a profound respect for this ancient country, friends whose life paths I will follow with interest, and a variety of new areas I plan to pursue in college. It was truly a life-changing experience!"



*Young Leaders Forum participants at the October 2014 meeting in Yangzhou, China*

### YOUNG LEADERS FORUM

October 22-26, 2014

Yangzhou, Jiangsu Province

Funders: Xcoal Energy & Resources, KKR, Amgen

Partner: Chinese People's Institute of Foreign Affairs

Established in 2002, the Young Leaders Forum brings together exceptional under-forty-year-old American and Chinese professionals from a variety of fields for a four-day retreat. The annual Forum alternates between the United States and China, and serves to increase mutual understanding and develop enduring friendships among members of the next generation of leaders in both countries. Fifty current and alumni fellows attended the 2014 Forum in Yangzhou. The theme was "(Re)Defining Moments," giving the fellows an opportunity to discuss some of the critical thresholds they have reached and crossed — sometimes on purpose, sometimes accidentally — that have had a profound impact on what has followed for them.



*Student Leaders Exchange to China participant Rohan Sinha with residents at Beijing Sun Village, a model residential program for neglected children whose parents are incarcerated*



### Samuel Galler Student Leaders Exchange to China

Despite his youth, Rhodes Scholar Samuel Galler is already an experienced China Hand. Currently completing a DPhil at the University of Oxford, researching the development of HIV NGOs in China and the way these civil society organizations have been re-framing and re-positioning their activities in response to recent policy and funding changes, Sam has spent extensive time in Hong Kong and the Mainland, and has been active in launching numerous projects and organizations in both. Sam is also the co-founder of the Rhodes China Forum, a group at Oxford that holds discussions and gatherings to discuss a range of China-related issues, including economic development, politics, the environment, social change, and international relations, and he was the organizer and leader of the first-ever official delegation of Rhodes Scholars to China, which coincided with the expansion of Rhodes Scholarships to Chinese citizens.

But China is a relatively new focus for Sam. When he graduated from high school in Boulder, Colorado, in 2008, he had “never thought much about China.” All that would change when Sam, named a Presidential Scholar by the U.S. Department of Education, applied for and was accepted into the National Committee’s 2008 Student Leaders Exchange to China. That’s where his life-altering journey began.

During the two-and-one-half-week orientation and exchange, the group gained a unique introduction to China’s people, culture, society and history through activities and home stays that revealed sides of China that newcomers rarely experience. In each city on the itinerary (Beijing, Xi’an and Luoyang), participants lived with the family of a “host sibling” to learn firsthand about the lives of Chinese students from a variety of backgrounds. “All three of my host siblings were amazing,” wrote an 18-year-old Sam immediately following the trip. “I learned a lot about the expectations put on kids my age in China, how studying is viewed versus socializing, and how they maintain some of the same interests that we do (sports, music, games) in such a different environment. In spending so much time together, I feel like we made meaningful relationships.”

The group’s multifaceted experiences in China included a contemporary art district visit, teaching a class and spending an afternoon in a rural school, a traditional Chinese acupuncture treatment, discussion



*Samuel Galler leading a class at Luoyang No. 2 Foreign Language School during the 2008 Student Leaders Exchange to China*

with senior American journalists covering China, dinner with Beijing Normal University’s party secretary, a briefing on conservation efforts at the Ministry of Environmental Protection, visiting with children at an orphanage, a kung fu lesson with students at a martial arts school, and a host of historic and cultural site visits.

After the Student Leaders Exchange, Sam began courses in Chinese language at Harvard, returned to Beijing the following summer, and began the trajectory of his passionate engagement with China. Sam has maintained warm relationships with all three of his Chinese host siblings. He also stayed in touch with the National Committee, sharing his China insights and occasionally seeking out some advice.

Not every Student Leaders Exchange participant becomes as focused on China as Sam. But the benefits of educating this group of accomplished future leaders about the most important American relationship of the 21<sup>st</sup> century will have a positive effect and inform their interactions and work throughout their careers.

Reflecting on his own experience, Sam offered up simple advice to future Presidential Scholars selected for the Student Leaders Exchange: “Come with an open mind. Things are very different in China and there is no way to appreciate these differences without embracing them and waiting to form opinions.”

“This trip was awesome,” he added. “I’m so glad that it exists and that I got the opportunity to go on it.”

# Education

## Educational Exchanges

**T**he National Committee's long- and short-term exchange programs for educators have given more than a thousand participants direct exposure to professional counterparts, educators, administrators, students and the education system of the other country, in addition to experience of another culture and society. The many benefits of the exchanges are realized in the educators' teaching, professional interactions throughout their careers. This knowledge, shared with thousands of students in the next generation, will shape their perspectives and influence the future of Sino-American relations.

### EDUCATION DELEGATIONS

#### Education Delegations to the United States American Higher Education and International Student Services

*April 19-May 2, 2014*

*Washington, D.C.; Chapel Hill, Greensboro,  
Jamestown, and Raleigh, North Carolina; San  
Francisco, California.*

*Funder: U.S. Department of Education; Chinese  
Ministry of Education*

*Partner: China Education Association for  
International Exchange*

#### American Liberal Arts Education

*Nov 29-Dec 11, 2014*

*Washington, D.C.; Boston, Massachusetts;*

*Houston, Texas; Los Angeles, California*

*Funder: U.S. Department of Education;*

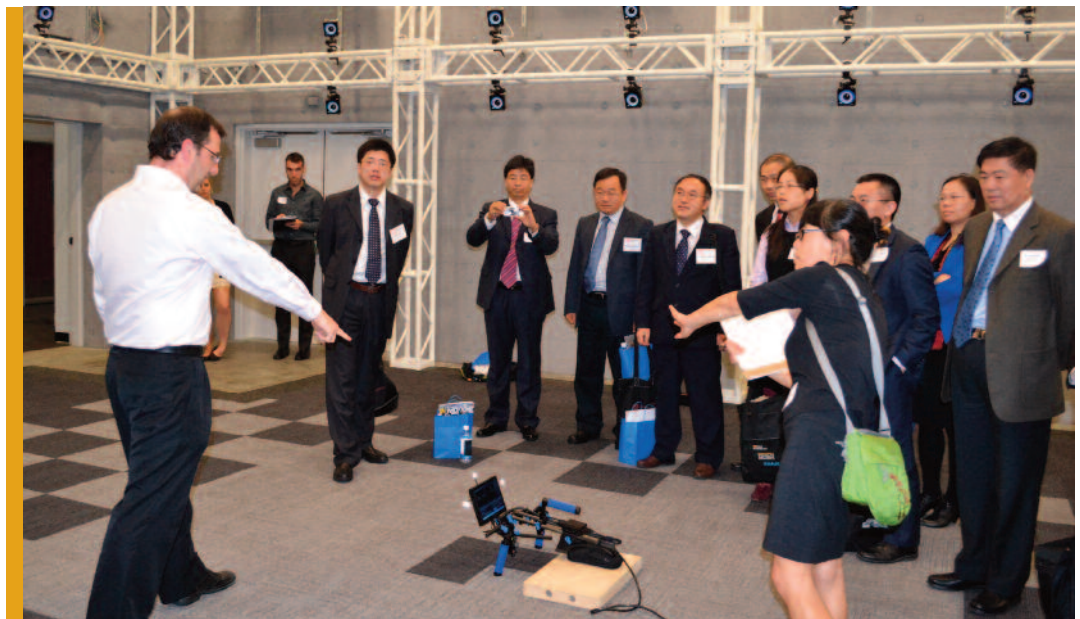
*Chinese Ministry of Education*

*Partner: China Education Association for  
International Exchange*

The National Committee administered two education delegations in 2014: each provided Chinese educators, administrators and education officials with a comprehensive overview of the U.S. education system, while introducing them to a variety of institutions and innovative practices. The first, a 12-member delegation on American higher education and international student services, came to the United States for two weeks in April and May 2014; the second, a group of 12 educators, focused on American liberal arts education during a two-week program in November and December.

Both groups started in Washington, D.C., to give participants a broad overview of the U.S. education system and the federal government's role in higher education. The delegation focusing on higher education and international student services visited a wide range of private and state institutions, including historically black colleges and parochial universities. It also studied state and

*The delegation on  
American liberal  
arts education  
visiting the  
University of  
Southern  
California School  
of Cinematic  
Arts in Los  
Angeles,  
December 2014*





local government roles in education and explored a range of initiatives and approaches to international student services, language instruction, minority education and immigrant integration.

The group focusing on liberal arts education had meetings at a variety of schools that included small liberal arts colleges, a historically black university in Texas, community colleges and state institutions as well as the IMAX and USC School of Cinematic Arts in Los Angeles. That itinerary also included meetings with think tanks and education-related NGOs in Washington, D.C., learning firsthand about Wellesley College's preeminent approach to women's education, and a special tour of NASA's Space Center Houston — thanks to Young Leaders Forum fellow and astronaut Chris Cassidy.

These valuable exchanges teach Chinese educators about the United States and expose them to innovative ideas and best practices in their field. The many meetings and interactions on the trip provided them with a wealth of information and connections.

## **Fulbright-Hays Seminars Abroad in China**

History and Culture in China

June 30-July 30, 2014

Beijing, Xi'an (Shaanxi Province), Chongqing, Shanghai, Hong Kong optional extension (July 30-August 3)

Funders: U.S. Department of Education;  
The Benter Foundation (Hong Kong only);  
Chinese Ministry of Education

Partner: China Education Association for  
International Exchange

Sixteen American educators participated in the 2014 Fulbright-Hays Seminars Abroad in China. This intensive five-week study tour focuses on history and culture, providing participants firsthand experiences that inform their teaching about China to America's next generation. The group of K-12 teachers followed a full schedule of lectures, briefings and related site visits at a range of cultural and historical sites in Beijing, Xi'an, Chongqing and Shanghai, with an optional four-day Hong Kong extension.



*Fulbright-Hays Seminars Abroad in China participant Catherine Christensen, a sixth-grade teacher from Acton, Massachusetts, engages with students at the Dandelion School, a nonprofit education institution for children of low-income migrant families in Beijing*



Meetings and site visits explore, among other things, China's education system, fine arts, media and Internet, environmental issues, politics and foreign policy, the role of religion and the place of traditional medicine in contemporary society. The range of topics covered and the personal connections made enable the educators on their return to give both their students and colleagues a much more comprehensive sense of modern China.

In addition, each participant in the program develops a curriculum project about an aspect of what she or he has learned, which is made available to educators nationwide on the web sites of the National Committee and the Department of Education.

#### TEACHERS EXCHANGE PROGRAM

2013-2014 Academic Year

*Five American educators in Beijing, Luoyang (Henan Province), Shijiazhuang (Hebei Province), and Suzhou (Jiangsu Province)*

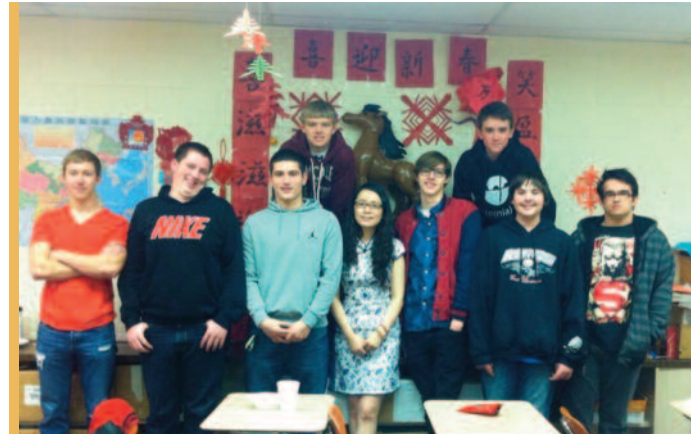
*Ten Chinese educators in Connecticut, Florida, Massachusetts, New Hampshire, Oklahoma and Wisconsin*

*Funder: Beijing Yihai Education Group/G2 Foundation; 36 Avenue Inc.*

*Partner: China Education Association for International Exchange*

The U.S.-China Teachers Exchange Program ended in the summer of 2014, after 18 very productive years. Between 1996 and 2014, the Teachers Exchange Program sent 116 American K-12 teachers to China and brought 332 Chinese secondary school teachers to the United States to teach for an academic year. Established with funding from the Freeman Foundation, the program provided educators with an immersive experience of the other culture by enabling them to teach in schools, live in the local community, interact with host families (in U.S. homestays) and gain a wealth of personal insights and relationships. The exchange program provided the teachers a unique opportunity to improve their own language and teaching skills; deepen their understanding of the other culture; and share inspiring new curriculum, pedagogy, and experiences in their home classrooms upon their return.

During the almost two decades of the program, returned teachers have served as vital bridges between the two countries as they educate thou-



*Teachers Exchange Program participant Zhang Hui sharing holiday traditions with her students in Fort Gibson, Oklahoma, where she taught for the 2013-2014 academic year*

sands of students during their careers. These returned teachers have made a lasting impact on their communities and the future of the U.S.-China relationship.

#### CONFERENCE ON U.S.-CHINA HIGHER EDUCATION

March 6, 2014  
New York City

The National Committee hosted a one-day conference with 14 administrators and specialists working on various aspects of higher education exchange between the United States and China. The huge increase in the numbers of Chinese students, particularly undergraduates, now coming to America, and what that means for them and for the universities and colleges they are attending; the growing propensity/perceived need of American higher education institutions to have joint degree programs with Chinese partners or even open branches of their schools in China; and what all of this means for Sino-American relations is changing the landscape and demands attention. The purpose of the meeting was to share experiences from a range of institutions about these issues and think about possible National Committee projects that would focus on them.

### Yolanda Barham Fulbright-Hays Seminars Abroad to China

*Fulbright-Hays Seminars Abroad to China participant Yolanda Barham, first grade teacher at Millbrook Elementary Magnet School in Raleigh, North Carolina, with students at Yong Cheng Primary School outside Chongqing*



At Millbrook Elementary Magnet School in Raleigh, North Carolina, first grade teacher Yolanda Barham has long aspired to integrate a global perspective into her teaching. A 2013 Grosvenor Teacher Fellow, Yolanda has travelled to the Arctic with National Geographic, to Denmark to explore sustainable energy practices and on study tours of India and Japan. Her experiences abroad have enabled her to share her enthusiasm, curiosity and firsthand perspective of other countries and cultures with her students.

Yolanda's participation in the month-long Fulbright-Hays Seminars Abroad in China in 2014 considerably broadened her understanding in ways that she is eager to share as she strives to give her students a nuanced perspective on China from an early age. The program, administered by the National Committee, explored a range of topics through site visits and briefings, including Sino-American political and economic relations, environmental issues and preservation, traditional Chinese medicine, U.S.-China wartime cooperation, gender and women's issues, modern Chinese art and China's ancient and modern history.

"I left China with a much better picture of this fascinating country," Yolanda explained. "Being granted access that most are not, I gained perspectives from all sides. The most inspiring aspect was the openness of all the people. Their honesty and sincerity reflected both the sense of pride toward their country and their desire to be understood by visitors."

In the thirty-five years the National Committee been running this annual summer program, more than 550 American educators have been part of a unique experience that exposes them to a country about which most of them know very little. These educators have shared their knowledge and newly-informed perspectives about China with thousands of students and colleagues. As Yolanda notes:

"I have been able to share my experiences with my students and dispel stereotypes they had developed based on their limited experiences. The trip invoked in me the desire to learn more about the history, economy and culture of China, to maintain contact with colleagues and contacts I met on the trip, and to connect with resources in my own city."

## Public Education & Outreach

**T**he National Committee provides current information on Greater China and issues in U.S.-China relations from leading specialists directly to its members and the public through public lectures, panel discussions, online videos, publications, e-mail newsletters, podcasts, social media posts and conference calls. These offerings are coordinated with the National Committee's web site ([www.ncuscr.org](http://www.ncuscr.org)).

The following programs were held in New York City unless otherwise indicated.

### Forecast for China's Economy in 2014

January 6 (see page 3), *New York Stock Exchange*

### Media Censorship in China

**Huang Shan**, International Desk Chief and Editorial Board member, Caixin Media  
February 4

### Corporate Social Responsibility and Sustainability in China: A View from Beijing

**William Valentino**, Deputy Director, China Institute for Social Responsibility, Beijing Normal University School of Social Development and Public Policy  
February 7

### Unbalanced: The Codependency of America and China

**Stephen Roach**, Senior Fellow, Jackson Institute of Global Affairs, Yale University  
February 13, *Jones Day*

### Panel Discussion: Perspectives on Contemporary China

**Zhou Zhixing**, CEO, Consensus Media Group;  
**Li Weisen**, Vice Dean, School of Economics, Fudan University; **Yang Hengjun**, Editor in chief, World Chinese Weekly; **Mao Shoulong**, Executive Vice Dean, Academy of Public Policy, Renmin University  
February 27, *Sidley Austin LLP*

### Discussion on Northeast Asian Security Issues

**Ma Zhengang**, Former PRC Ambassador to the U.K.  
March 3

### Internationalizing Higher Education

**Mary Bullock**, Executive Vice Chancellor, Duke Kunshan University  
March 6, *Henry Luce Foundation*

### Follow the Leader: Ruling China, from Deng Xiaping to Xi Jinping

**David M. Lampton**, Director of China Studies, Johns Hopkins School of Advanced International Studies  
March 26, *New York Institute of Technology*

### The State of Democracy in Hong Kong

**Anson Chan**, Former Hong Kong Chief Secretary;  
**Martin Lee**, Member, Hong Kong Legislative Council; Former Chairman, Hong Kong Democratic Party  
April 1

### Taiwan Relations Act: 35 Years Later

**Douglas Paal**, Vice President for Studies, Carnegie Endowment for International Peace; Former Director of Asian Affairs and Special Assistant to the President, National Security Council

**Shelley Rigger**, Professor of East Asian Politics and Chair of Political Science, Davidson College

April 16, *Teleconference*

### Discussion With Cui Desheng

**Cui Desheng**, Secretary-General, Liaoning Committee of the Chinese People's Political Consultative Office  
April 16

### Discussion With Ambassador Lu Shumin

**Lu Shumin**, President, China People's Institute for Foreign Affairs, Former PRC Ambassador to Canada and Indonesia  
April 28

### Brothers in Arms: Chinese Aid to the Khmer Rouge, 1975-1979

**Andrew Mertha**, Associate Professor of Government and Director of China and Asia-Pacific Studies, Cornell University.  
April 28, *Henry Luce Foundation*

### The United States and Hong Kong

**Clement C.M. Leung**, Hong Kong Commissioner for Economic and Trade Affairs to the United States  
May 6

### The Life of Tanxu, a Twentieth Century Monk

**James Carter**, Professor of History, Saint Joseph's University  
May 7, *Cleary Gottlieb Steen & Hamilton*

### The Role of American NGOs in China's Modernization

**Norton Wheeler**, Associate Professor, Missouri Southern State University, Institute of International Studies  
May 19

### Annual Members Program: 35 Years of U.S.-China Diplomatic Relations: Perspectives from Former U.S. Ambassadors to China

**Winston Lord**, 1985-1989,  
**J. Stapleton Roy**, 1991-1995,  
**Admiral Joseph W. Prueher**, 1999-2001  
**Governor Jon M. Huntsman, Jr.**, 2009-2011  
**Governor Gary Locke**, 2011-2014  
May 21, *New York Stock Exchange*

### The Landscape of Chinese Philanthropy

**Chen Yimei**, Executive Director, China Development Brief  
June 2



**Age of Ambition: Chasing Fortune, Truth, and Faith in the New China**

**Evan Osnos**, Political and Foreign Affairs Correspondent, The New Yorker  
*June 3, New York Institute of Technology*

**Assignment China: Tiananmen Square**

**Dorinda Elliott**, Former Beijing Economic Correspondent, BusinessWeek 1987-1990

**Jonathan Lowet**, Senior Director of Leadership Initiatives, National Committee on US-China Relations

**Frank Upham**, Director, U.S.-Asia Law Institute, NYU School of Law

Maritime Security in the South China Sea

**Sun Guoxiang**, Consul General, Consulate General of the People's Republic of China in New York

*June 30*

**Energy Security and U.S.-China Relations**

**Zha Daojiong**, Professor of International Political Economy, School of International Studies of Peking University

*July 14*

**'Leftover' Women: The Resurgence of Gender Inequality in China**

**Leta Hong Fincher**, author

*July 21, Institute of International Education*

**Nationalist Protest in China's Foreign Relations**

**Jessica Weiss**, Assistant Professor of Political Science, Yale University

*September 4, The Henry Luce Foundation*

**Annual Barnett-Oksenberg Lecture on Sino-American Relations**

**President Jimmy Carter**, Founder, The Carter Center  
*September 9, Shanghai (see page 2)*

**Roundtable Discussion: Mutual Issues in U.S.-China Relations**

**Jia Qingguo**, Dean, School of International Studies, Peking University

**Wang Dong**, Director, Center for Northeast Asian Strategic Studies, Peking University

**Yu Tiejun**, Assistant President, Institute of International and Strategic Studies, Peking University

**Wu Yibo**, Third Secretary, Department of North American and Oceanic Affairs, Foreign Ministry of the People's Republic of China

*September 11*

**AmCham Shanghai Corporate Lunch**

Hosted by **Robert Pietrzak**, Partner, Sidley Austin  
*September 18*

**Can China Lead? Reaching the Limits of Power and Growth**

**William Kirby**, Professor of China Studies, Harvard University  
*October 2, Jones Day*

**Corporate Luncheon with John Tsang**

Financial Secretary, Hong Kong Special Administrative Region

*October 7*

**CHINA Town Hall: Local Connections, National Reflections**

**President Jimmy Carter**, Founder, the Carter Center  
*October 16, Atlanta, Georgia and 74 venues nationwide and in China (see page 2)*

**China's Second Continent**

**Howard French**, Associate Professor, Columbia University Graduate School of Journalism  
*October 22, Sidley Austin*

**The Fourth Plenum**

**Carl Minzner**, Professor of Chinese Law and Governance, Fordham University  
*November 3, Teleconference*

**Markets over Mao**

**Nicholas Lardy**, Senior Fellow, Peterson Institute for International Economics  
*November 6, Dorsey and Whitney*

**Multilevel Governance and the Next Phase of Tibet Policy Research**

**Tashi Rabgey**, Research Professor of International Affairs, George Washington University  
*November 14*

**Assessing the U.S.-China Climate Change Agreement**

**Joanna Lewis**, Associate Professor in Science and Technology, Georgetown University

**Alex Wang**, Assistant Professor in Environmental Law, University of California at Los Angeles

*November 25, Teleconference*

**LGBT Rights in China**

**Zhou Dan**, Attorney and LGBT Advocate  
*December 15*

**Cities and Stability: Urbanization and Regime Survival in China**

**Jeremy Wallace**, Assistant Professor of Political Science, Ohio State University  
*December 17, Henry Luce Foundation*

# Finances

The activities and programs of the National Committee are made possible through the support of U.S. government agencies (in 2014 the Department of State and the Department of Education), foundations, business firms, members and friends. This support enables the organization to offer services to its members and the public at large and to undertake exchanges and special programs that advance knowledge and strengthen relationships on both sides of the Pacific.

The National Committee is grateful to all those who made financial contributions in 2014. We are also indebted to the many individuals who gave their time, creativity and in-kind assistance. Financial contributions made in calendar year 2014 are listed below and on succeeding pages.

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 Kevin O'Brien  
 Evan Osnos  
 Joanne Parkhouse +  
 Anne Phelan  
 Nancy Pickford  
 David Pietz  
 Jonathan Pollack  
 Penelope Prime  
 Julie Reinganum  
 Jason Rekate  
 Alan Romberg  
 Daniel Rosen  
 Spencer Griffith & Madelyn Ross  
 Mervyn Seldon  
 David Shambaugh  
 Laura Sherman  
 Howard Smith  
 Carl Spector  
 William Speidel  
 Douglas & Nancy Spelman  
 Anthony Spires  
 Roger Sullivan  
 Robert Sutter  
 Donald Swanz  
 Harry Thayer  
 Ann Tolkoff +  
 Lorraine Toly  
 James Tunkey  
 Cameron Turley

Elanah Uretsky  
 David & Lin Vikner  
 John Wang  
 Jeffrey Wasserstrom  
 Anita Welch  
 Norton Wheeler  
 Katherine Whitman  
 Ralph Winnie  
 Weiping Wu  
 Hong Yang  
 Brewer Stone & Pamela Yatsko  
 David Youtz  
 Renqiu Yu  
 Eric Zinn +

**OTHER (below \$100)**

Bill Armbruster  
 David Bachman  
 Emile Chi  
 Christopher Fray  
 Alison Friedman

Karen Jo +  
 Anthony Kane  
 Alison Kaufman  
 Frank Kehl  
 Sabina Knight  
 Oriana Mastro  
 Helen McCabe  
 Eric & Marshall McVadon  
 Gregory Moore  
 Lucia Pierce  
 Edward Rhoads  
 Scott Seligman  
 Kristin Stapleton  
 Ronald Suleski  
 Timothy Weston  
 Elizabeth Wishnick  
 Roxane Witke

*+ All or a portion of contribution  
 designated for the U.S.-China  
 Teachers Exchange Program*

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## Governance & Membership

The 88th Meeting of the Board of Directors was held in New York City on May 22, 2014. The 48th Annual Members' Meeting was held on May 21, 2014. Members present (or by proxy) elected the Board Class of 2017 as follows:

Humberto P. Alfonso	Carla A. Hills	Gary Locke	James Steinberg
Dennis C. Blair	Henry A. Kissinger	Joseph W. Prueher	Ernie L. Thrasher
Kurt M. Campbell	David M. Lampton	William R. Rhodes	Jan F. van Eck
Daniel Cruise	Terrill E. Lautz	J. Stapleton Roy	I. Peter Wolff
Barbara H. Franklin	Kenneth Lieberthal	Anthony J. Saich	John Young
Richard Gelfond	Andrew N. Liveris	James R. Sasser	

The following Directors rotated off the Board as of May 22, 2014: Madeleine K. Albright, Ray Bracy, Peter Geithner, Douglas H. Paal.

Directors also elected the following officers of the Committee: Carla A. Hills, chair; Maurice R. Greenberg, Thomas H. Kean, Henry A. Kissinger, Nicholas R. Lardy, Joseph W. Prueher, William R. Rhodes, J. Stapleton Roy and James R. Sasser, vice chairs; Keith W. Abell, treasurer, and I. Peter Wolff, secretary, and Stephen A. Orlins, president. At-large Board Members Dennis C. Blair, Nelson G. Dong, Richard Edelman, Thomas Fingar, Herbert J. Hansell, Jimmy Hexter, Jon M. Huntsman, Jr., David M. Lampton, Cheng Li, Kenneth Lieberthal and Ernie L. Thrasher joined the officers to comprise the Executive Committee.

Keith W. Abell was appointed chair of the Audit & Budget Committee; Carla A. Hills, chair of the Compensation Committee; Nelson G. Dong and Richard Edelman, co-chairs of the Development Committee; David M. Lampton, chair of the Management Committee; I. Peter Wolff, chair of the Nominating Committee; and Mary B. Bullock, chair of the Program Committee.

# Statement of Financial Position

## Condensed Statement of Financial Position January 1 - December 31, 2014

	<u>December 31, 2014</u>	<u>December 31, 2013</u>
Cash and cash equivalents	\$ 652,576	\$ 771,994
Investments	5,746,071	5,048,614
Grants and contributions receivable, net	1,379,405	2,182,131
Other receivables	80,533	543,743
Program advances, exchanges and other assets	34,797	36,766
Security deposits	6,396	6,396
Property and equipment	<u>131,618</u>	<u>31,746</u>
<b>TOTAL ASSETS</b>	<u>\$ 8,031,396</u>	<u>\$ 8,621,390</u>
<b>LIABILITIES AND NET ASSETS</b>		
Accounts payable and accrued expenses	\$ 256,087	\$ 337,056
<b>TOTAL LIABILITIES</b>	<u>256,087</u>	<u>337,056</u>
<b>NET ASSETS</b>		
Unrestricted		
Undesignated	3,507,910	3,418,449
Board-designated	<u>2,231,434</u>	<u>2,094,537</u>
	5,739,344	5,512,986
Temporarily restricted	<u>2,035,965</u>	<u>2,771,348</u>
<b>TOTAL NET ASSETS</b>	<u>7,775,309</u>	<u>8,284,334</u>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<u>\$ 8,031,396</u>	<u>\$ 8,621,390</u>

## Condensed Statement of Activities for Year Ended December 31, 2013

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>December 31, 2014 Total</u>	<u>December 31, 2013 Total</u>
<b>SUPPORT AND REVENUE:</b>				
U.S. Government grants	\$ --	\$ 425,190	\$ 425,190	\$ 454,095
Contributions	93,138	885,523	978,661	4,156,416
Special events (net)	1,593,047	--	1,593,047	1,531,327
Investment income and other	111,039	--	111,039	133,311
Net assets released from restrictions	<u>2,046,096</u>	<u>(2,046,096)</u>	<u>--</u>	<u>--</u>
<b>TOTAL SUPPORT AND REVENUE</b>	<u>3,843,320</u>	<u>(735,383)</u>	<u>3,107,937</u>	<u>6,275,149</u>
<b>EXPENSES:</b>				
Program services	2,065,705	--	2,065,705	2,889,344
Management and administration	1,265,016	--	1,265,016	1,284,229
Fund-raising	<u>286,241</u>	<u>--</u>	<u>286,241</u>	<u>246,339</u>
<b>TOTAL EXPENSES</b>	<u>3,616,962</u>	<u>--</u>	<u>3,616,962</u>	<u>4,419,912</u>
Change in net assets	226,358	(735,383)	(509,025)	1,855,237
Net assets beginning of year	<u>5,512,986</u>	<u>2,771,348</u>	<u>8,284,334</u>	<u>6,429,097</u>
Net assets end of year	<u>\$ 5,739,344</u>	<u>\$ 2,035,965</u>	<u>\$ 7,775,309</u>	<u>\$ 8,284,334</u>

The above information was extracted from the audited financial statements, which are available upon request.



# Staff 2014

## PRESIDENT

Stephen A. Orlins

## VICE PRESIDENT

Jan Carol Berris

## DIRECTOR OF ADMINISTRATION

Meredithe Mastrella

## SENIOR DIRECTOR, EDUCATION PROGRAMS

Margot E. Landman

## SENIOR DIRECTOR, LEADERSHIP INITIATIVES

Jonathan G. Lowet

## DIRECTOR, SPECIAL INITIATIVES

Daniel Murphy

## DIRECTOR OF DEVELOPMENT

Diana B. Roggemann

## DIRECTOR OF COMMUNICATIONS

Joseph J. Weed

## SENIOR PROGRAM OFFICER

Haini Guo

## PROGRAM OFFICER

Jessica L. Bissett

Maura Elizabeth Cunningham

Amy Saltzman

## DEVELOPMENT MANAGER

Jaime Earl

## COMMUNICATIONS AND PROGRAM ASSISTANT

Nicholas Young

## TRAVEL AND PROGRAM ASSISTANT

Kate McGinnis

## ADMINISTRATIVE MANAGER

Daya Martin

## INTERNS

Qian Chen

Xinyu Chen

Benjamin Coulson

Fei Gao

Alexander Guido

James Haber

Lingming Kong

Guan Hui (Jared) Lee

Shuo (Henry) Li

Xiangnan Liu

Jiyan (Clare) Qiao

Jonah Robinson

Huiyi Shen

Alisha Sud

Christopher Ustler

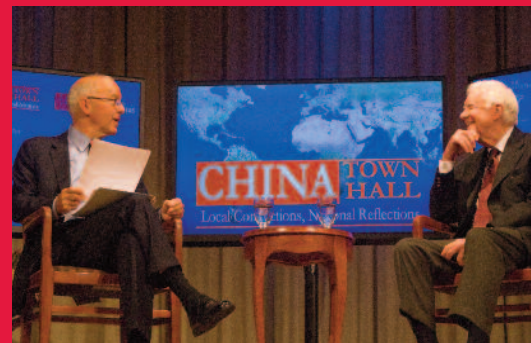
Anqi Wang

Lina Wang

Nikki Weiner

Qianli (Cherry) Zhang

Shuwo (Nicky) Zhou



## NATIONAL COMMITTEE ON UNITED STATES-CHINA RELATIONS

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