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Cover Artwork: *Sunset Over Half Dome* by Cui Jian

This original artwork was inspired by the artist's visit to Yosemite National Park and Monterey, California, with a delegation of traditional Chinese landscape painters arranged by the National Committee on U.S.-China Relations in October 2013. The resulting works of art combine traditional and contemporary Chinese painting techniques to revisualize some of America's most treasured landscapes.

NCUSCR IN 2015

By the Numbers

In 2015, the National Committee connected with a record number of people through social media, digital media, and events.



1,000,000+
minutes watched on YouTube



18,000+
podcast downloads



80
corporate members



34% increase in
Twitter followers since 2014



839 American members
across the United States and Asia



120 public events,
teleconferences, and
roundtable discussions

By the People

The chart below illustrates the diversity of participants in National Committee programs.



The National Committee on United States-China Relations is a nonprofit educational organization that encourages understanding of China and the United States among citizens of both countries. The Committee focuses its exchange, educational and policy activities on politics and security, education, governance and civil society, economic cooperation, media, and transnational issues, addressing these with respect to mainland China, Hong Kong, and Taiwan. The Committee's programs draw strength from its members, who number more than 800 Americans from all parts of the country, and 80 corporations and professional firms. They represent many viewpoints, but share the belief that productive U.S.-China relations require ongoing public education, face-to-face contact and the forthright exchange of ideas.

HIGHLIGHTS

National Committee Welcomes Chinese President Xi Jinping in Seattle



President Xi Jinping's September 2015 U.S. visit began in Seattle, Washington, with a welcoming dinner co-hosted by the National Committee, the US-China Business Council, and the Washington State/Seattle Welcoming Committee (co-chaired by National Committee director and former U.S. ambassador to China Gary Locke). More than 800 business, policy, media, and academic

leaders heard President Xi's remarks, along with some 3,000 live stream viewers on the Fora.tv web site. Additionally, the event was covered by many major networks and news outlets in the United States and China. This was the second time the Committee hosted Xi Jinping; the first was when NCUSCR co-hosted an event for then Vice President Xi in Washington, D.C., in February, 2012.

Nationwide 75-Venue CHINA Town Hall Explores China's U.S. Investments



The National Committee's *New Neighbors* report on China's rapidly growing investments in the United States was the focus of the ninth annual *CHINA Town Hall: Local Connections, National Reflections*, held at 75 venues across the country on October 5, 2015. Featured speakers for the nationwide web-cast included former Treasury Secretary Robert Rubin; Mayor Sheldon Day of Thomasville, Alabama; and National Committee Director Daniel Rosen, founding partner of the Rhodium Group, which co-released the report; National Committee President Stephen Orlins served as the moderator. The report, which was widely covered in the national media (see page 10), sparked a lively discussion on the growing U.S.-China economic ties that benefit citizens of both countries.

Blackstone and Pfizer, Inc. Honored at Gala Dinner



At the annual Gala Dinner on October 14, 2015, held at New York's Plaza Hotel, more than 500 business leaders, public officials, academics, and Chinese diplomats joined the National Committee in honoring Blackstone and Pfizer, Inc., for their contributions to productive Sino-American

relations. Stephen A. Schwarzman and Ian C. Read, respective chairmen and CEO's of Blackstone and Pfizer, Inc., accepted the awards on behalf of their companies. The dinner is an important source of support for the National Committee's work and provides an opportunity for leaders in the field of Sino-American relations to gather in celebration of our shared mission of promoting constructive relations.

10th Annual Barnett-Oksenberg Lecture on Sino-American Relations



David M. Lampton was the featured speaker at the tenth annual Barnett-Oksenberg Lecture on Sino-American Relations in Shanghai on November 23, 2015. This is the first and only ongoing lecture series on the subject that takes place in Mainland China. It is co-sponsored by the Shanghai

Association of American Studies and is carried out with the support of the American Chamber of Commerce in Shanghai. Dr. Lampton, one of America's leading China specialists, is the George and Sadie Hyman Professor and

director of SAIS China and China Studies at The Johns Hopkins School of Advanced International Studies. He is also a director and former president of the National Committee.

National Committee President Rings NYSE Opening Bell

National Committee President Stephen Orlins was joined by board directors, sponsors, and staff as he rang the Opening Bell at the New York Stock Exchange on October 14, 2015. The National Committee was granted the honor in celebration of the annual Gala Dinner, which took place that evening.



LETTER FROM THE CHAIR AND PRESIDENT

President Xi Jinping's September 2015 visit to the United States marked the year's most important moment for both the National Committee and the U.S.-China relationship. Continuing a long tradition of welcoming every senior Chinese leader since Deng Xiaoping, the National Committee co-hosted a dinner honoring President Xi in Seattle, where he recognized the National Committee's unique role, and mentioned that we had hosted his father's 18-day trip to the United States 35 years ago. President Xi's visit brought progress in several areas of the relationship, including the Joint Announcement on Climate Change, a crucial example of how the two countries can lead the world by cooperating to address critical global issues.

In spite of President Xi's successful visit, the past year also saw increasing friction in the South China Sea, on trade issues, and in the treatment of foreign businesses and NGOs in China. Political rhetoric in the United States on China has been particularly harsh. In this environment, the National Committee's role to promote constructive relations remains more important than ever before. Our work with Congress and the military helps senior leaders in these important institutions to better understand China. Our track II dialogues on strategic, economic, energy, maritime and rule of law issues demonstrate that, even in sensitive areas, the two countries can find common ground. Our initiatives for emerging leaders are laying the groundwork for stronger ties in the next generation. And our array of public programs and online materials provide students, journalists and the public with resources to better understand the complex Sino-American relationship.

We hope this report will help you better understand the National Committee's mission and its work to promote a constructive U.S.-China relationship—one that is a force for global peace and prosperity.

The National Committee is grateful to its members and supporters. Each of you is a vital partner as we work toward a more durable Sino-American relationship built on mutual trust and understanding.



Carla A. Hills
Chair



Stephen A. Orlins
President

EXCHANGES & CONFERENCES

For fifty years, the National Committee has been a leader in promoting constructive Sino-American relations through its exchanges and conferences that bring together individuals from the two countries to share perspectives, learn from one another, and forge mutual understanding and cooperation. The National Committee's ongoing dialogues, exchanges, and delegations educate and inform a wide range of policy makers, corporate leaders, academics, entrepreneurs, professionals, and students. The National Committee's influence continues to foster enduring relationships across the Pacific that benefit both countries and the global community. Each of the next four sections features a list of 2015 programs in that category, followed by two program highlights that go into greater detail.



Jordan Dawson, Atlanta regional director for the state office of Senator Johnny Isakson (R-GA), visits with students at Hangzhou High School as part of the Congressional Staff Delegation, December 2015

POLICYMAKERS

Informing Policy Leaders on Both Sides of the Pacific

2015 Programs

U.S. Pacific Command Officers Briefing

March 16–19, 2015
Honolulu, Hawaii

PARTNER: U.S. Pacific Command

New Neighbors Report Launch Events

May 18 and 19, 2015
Washington, D.C.; New York, New York

FUNDERS: The Starr Foundation, Perfect World, ACE Group, EY, Rhodium Group

PARTNER: Rhodium Group

Congressional Staff Delegation to China

Washington, D.C.-based congressional staff
August 10–20, 2015

Beijing, Nanjing, Jiangyin, Shanghai

PARTNER: National People's Congress Foreign Affairs Committee

U.S. Pacific Command Delegation to China

Delegation of officers from the U.S. Pacific Command

November 10–17, 2015

Beijing, Chengdu, Sichuan, Anren

FUNDERS: U.S. Pacific Command, The Starr Foundation

Congressional Staff Delegation to China

District-based congressional staff
December 5–15, 2015

Beijing, Hangzhou, Nanjing

PARTNER: National People's Congress

The education of senior policymakers—including military leaders, senators, congressmen, and their staff members—about the realities of Sino-American relations is central to the National Committee's mission. Delegations and programs in this area provide opportunities to interact with key officials, learn firsthand about China's successes and challenges, and develop fruitful working relationships that promote informed decision-making.

U.S. Pacific Command Officers Learn about China Beyond the Military Realm

Since 2007, the National Committee has run a series of D.C.-based multi-day briefings for mid-career officers in the U.S. Navy, Air Force, Army, and Marines designed to provide participants with a more holistic view of China by focusing on issues not conventionally covered in their military training. In 2013, the United States Pacific Command (PACOM) invited the Committee to hold similar briefings for mid-career and senior officers working on China at its headquarters in Hawaii. Following that successful program, a second briefing was held in March 2015, with ten prominent China experts (including four current or former National Committee directors) providing on-site and videoconference sessions on a range



U.S. Pacific Command officers and analysts visit with students at Shi Shi High School in Chengdu, November 2015

of topics over the course of three days, followed by a half-day roundtable session with 25 senior officers from each of PACOM's major divisions.

For an even deeper exposure, the Committee took the first group of active-duty U.S. military officers to China outside the government-to-government military exchange process. This very successful program was replicated in November 2015, when a second group of twelve PACOM officers traveled to Beijing and several places in Sichuan, meeting with national, provincial, and local level leaders; visiting factories, farms, and schools; talking to the heads of NGOs, businesses, and cultural institutions; and hearing from officials at the American embassy and the American and Australian consulates in Chengdu. ■

“It cannot be stressed enough that for those of us studying China, we need non-military opportunities like these to understand China on a more well-rounded basis.”

— PACOM Officer on China trip



U.S. Pacific Command officers and analysts meet with a family in Danling County, Sichuan Province, November 2015

Congressional Staff Delegations to China



Bryan Blom, staff director at the Senate Subcommittee on National Security, International Trade and Finance, and Todd Washam, senior legislative assistant for the D.C. office of Rep. Jim Sensenbrenner (R-WI-5), meet with Cao Kebo, chairman and president of Jiangyin Mould & Plastic Technology Co. (and Young Leaders Forum fellow), August 2015



District-based congressional staff visit Alibaba headquarters in Hangzhou, December 2015

New Neighbors: Chinese Investment in the United States by Congressional District

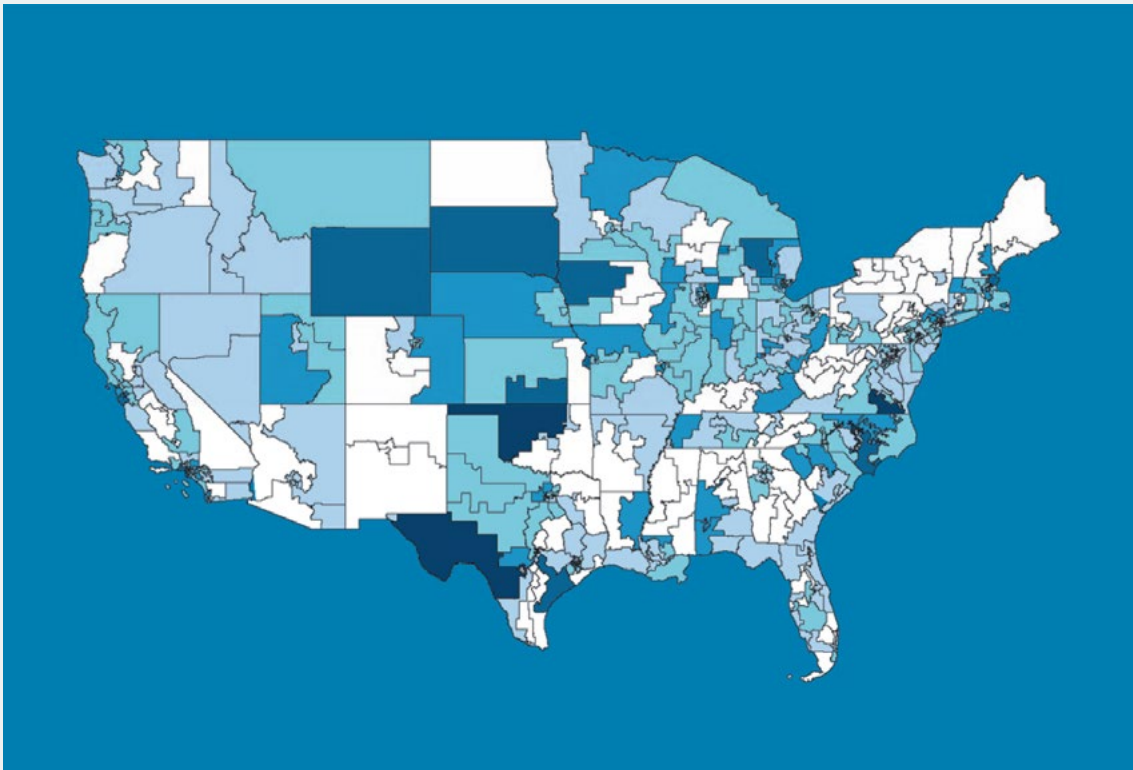
Chinese foreign direct investment into the United States has taken off in recent years, bringing a growing number of firms from China face-to-face with American communities. In May 2015, the National Committee and Rhodium Group published *New Neighbors*, a groundbreaking report that documents the new corporate neighbors who are moving into towns across America, and details—for the first time—Chinese commercial investment in the United States by congressional district. The study provides

cumulative investment values, numbers of operations, and jobs provision by region, state, and each of the 435 U.S. congressional districts; discusses investment trends; and identifies areas of the U.S. economy with potential to attract additional Chinese investment.

From 2000 to 2014, Chinese firms spent nearly \$46 billion on new establishments and acquisitions in the United States, nearly \$12 billion of which was invested in 2014 alone. By the end of 2014, Chinese companies employed more than 80,000 Americans across the country, a number that is poised to quadruple over the next five years.

The study, previewed for congressional staff in Washington, D.C., and launched at events in New York and Beijing, garnered national attention in both the United States and China. American print and television outlets—including [Bloomberg](#), [CNBC](#), the [Financial Times](#), [Los Angeles Times](#), [The New York Times](#), and [The Washington Post](#)—covered the report, and China’s vice premier, Wang Yang, referenced it in his [Wall Street Journal](#) op-ed and public appearances.

By issuing this report annually and facilitating ongoing discussions on the topic, the National Committee is making a major contribution to public discourse on Chinese investment in the United States, providing accurate data and objective analysis of the local impacts. In doing so, *New Neighbors* serves as a valuable resource for national and sub-national U.S. officials and those in the policy community who have influence over our nation’s receptiveness to FDI. ■



DIALOGUE & COOPERATION

Fostering Dialogue and Cooperation on Cutting Edge Issues

2015 Programs

Track II Economic Dialogue

January 6–10, 2015

New York, New York; Washington, D.C.

June 5–8, 2015

Beijing

FUNDERS: Xcoal Energy & Resources, Van Eck Global, The Starr Foundation

PARTNER: China Center for Economic Research

U.S.-China Track II Dialogue on Maritime Issues & International Law

April 16–18, 2015

Washington, D.C.

FUNDER: The Starr Foundation

PARTNER: National Institute for South China Sea Studies

Sino-American Dialogue on the Rule of Law & Human Rights

December 6–10, 2015

Beijing

FUNDER: The Starr Foundation

PARTNER: China Foundation for Human Rights Development

The National Committee is a leader in the field of U.S.-China exchanges and dialogues by virtue of its capacity to conduct innovative programs and its ability to respond quickly and flexibly to new and emerging needs and issues. These noteworthy programs provide opportunities for specialists from the United States and Greater China to engage with one another on a wide range of shared interests.

Managing Disputes on the High Seas

With tensions escalating between China and its neighbors over sovereignty, resources, and security in the East and South China Seas in 2012, the National Committee pioneered the U.S.-China Track II Dialogue on Maritime Issues and International Law with the objective of fostering constructive dialogue on these challenging issues. The first ongoing dialogue of its kind, this track II brings together a group of American and Chinese legal experts for an in-depth discussion on China's maritime and territorial disputes, their impact on regional relations and the U.S.-China relationship, and how to improve management and settlement going forward.

This year's dialogue featured frank and constructive discussions on a range of topics, including territorial sovereignty, security issues, the legal and strategic meaning of China's land reclamation efforts in the South China Sea,



The April 2015 Track II Dialogue on Maritime Issues and International Law in Washington, D.C., included (l to r) Dr. Zou Keyuan, adjunct professor at the National Institute for South China Sea Studies; Major General Qian Lihua, former director-general, Foreign Affairs Office, Chinese Ministry of National Defense; NCUSCR President Stephen Orlins; and Dr. Song Yann-Huei, research fellow at Taiwan's Academia Sinica

maritime jurisdiction, the Philippines' UNCLOS arbitration against China, and international and institutionalized dispute resolution approaches. The day and a half meeting, provided participants

a greater understanding of the many players involved in the disputes and their motivations in the regions. Most importantly, the group discussed creative recommendations for possible ways to manage these disputes that could inform future American and Chinese official decision-making. Both sides felt the dialogue was quite productive in advancing understanding of the issues and their impact on China's relations with its neighbors and the United States. ■

“Although I have been privileged to take part in several of the National Committee’s valuable track II dialogues with China, for me the ongoing South China Sea discussions are the most satisfying yet. There are, to be sure, major disagreements among the participating experts, but the quality of the arguments and the warmth of their tone among people who respect and increasingly like each other make these frank and informal exchanges not only useful but also encouraging about prospects for eventually improving Sino-American relations concerning this critical challenge.”

– Jerome A. Cohen, Professor, NYU School of Law; Co-Director, NYU U.S.-Asia Law Institute

Strengthening the Foundation of the Bilateral Relationship



Participants in the January 2015 meeting of the biannual U.S.-China Track II Economic Dialogue in New York included (l to r) Stephen Roach, senior fellow at Yale University’s Jackson Institute for Global Affairs and senior lecturer at Yale School of Management; Dino Kos, head of global regulatory affairs at CLS Group Holdings AG; and Lu Feng, professor at the National School of Development and director of the China Macroeconomic Research Center at Peking University

As the world’s two largest economies, a stable and prosperous U.S.-China economic and trade relationship is crucial not only for sustained domestic growth, but for the global economic system as a whole. Two ongoing National Committee programs convene top American and Chinese economists and business leaders to discuss macroeconomic growth trends in both countries and identify areas of mutual concern and potential cooperation.

At the start of the year, several of China’s leading economists from Peking University’s China Center for Economic Research made their predictions and shared their latest research at the Committee’s Forecast of China’s Economy

“The economic dialogue conducted by the National Committee and its Chinese counterparts provides great value because both sides have outstanding participants — well-informed and thoughtful — and the discussion is substantially more open and candid than it tends to be in other venues. Also, the participants have strong relationships with their respective governments, so the substantive content of the discussions helps inform the policy processes of the two governments.”

– Robert E. Rubin, Former Secretary of the Treasury



NCUSCR President Stephen Orlins moderates a panel with economists from Peking University's China Center for Economic Research at the annual Forecast of China's Economy, held in conjunction with the ongoing Track II Economic Dialogue, January 2015. Pictures on the right are also from the Dialogue and Forecast.

for 2015, held at the New York Stock Exchange in front of an audience of more than 200 corporate members; economic scholars; and policy, finance, and business leaders. The Forecast provides a rare and valuable opportunity to hear from Chinese experts about what to expect in the year ahead.

Candid and lively discussions marked the two sessions of the Committee's biannual Track II Economic Dialogue (in January and June). The structural and cyclical factors slowing China's economy, the prospects for long-term economic growth in both countries, as well as the implications of ratifying a Free Trade Agreement and pushing forward a Bilateral Investment Treaty were the key topics. At the conclusion of both of these dialogues, the participants (all of whom are prominent American and Chinese economists and business leaders) drafted a consensus document with points of agreement and recommendations that was shared with top policymakers in Washington and Beijing. ■



NEXT GENERATION

Developing the Capacity of Next Generation Leaders

2015 Programs

Public Intellectuals Program IV

April 23–26, 2015; San Francisco, California
June 19–July 3, 2015; Hong Kong, Sichuan,
Chongqing, Beijing
October 22–25, 2015; Washington, D.C.
FUNDER: Carnegie Corporation of New York

U.S. Foreign Policy Colloquium

May 27–29, 2015; Washington, D.C.
FUNDERS: Tishman Speyer, Perfect World,
ACE Charitable Foundation, The Hershey Company
PARTNER: Sigur Center for Asian Studies,
Elliot School of International Affairs,
The George Washington University

Professional Fellows Program

April 28–June 5, 2015; Chinese and Mongolian
fellows' placements at American institutions
August 16–29, 2015; American fellows' placements
at Chinese and Mongolian institutions
October 6–November 13, 2015; Chinese and
Mongolian fellows' placements at American
institutions
FUNDER: Bureau of Educational and Cultural
Affairs, U.S. Department of State
PARTNERS: China Philanthropy Research Institute,
Zorig Foundation

Student Leaders Exchange to China

July 6–23, 2015; Beijing, Beichuan, Chengdu
FUNDER: Yihai Education Group
PARTNER: China Education Association for
International Exchange

Young Leaders Forum

November 16–20, 2015; White Castle, Louisiana
FUNDERS: ACE, Xcoal Energy & Resources, Amgen,
KKR
PARTNER: Chinese People's Institute of Foreign Affairs

The National Committee's leadership development initiatives are an investment in the future by educating the next generation of Americans and Chinese about each other and about the other country. These programs cultivate potential leaders early in their careers and help set the stage for a future of positive and constructive U.S.-China relations.

Reaching Beyond Academia to Policymakers and the Public

Now in its fourth round, the Public Intellectuals Program (PIP) identifies and nurtures the young generation of American China specialists who have the interest and potential to venture outside of academia to engage with the public and the policy community. Through a varied set of activities spread over two years, the program helps twenty young scholars and specialists working in various disciplines to expand their knowledge of China beyond their own areas. This year's activities featured meetings in Washington, D.C. and San Francisco, and a

study tour of China and Hong Kong, providing the fellows access to senior policymakers and experts in both countries and introducing them to a range of individuals and institutions they might not otherwise encounter.

By requiring each of the fellows to organize a public outreach program, PIP also encourages them to use their knowledge to inform public opinion and policy. Timothy Webster worked with his home institution, Case Western Reserve University School of Law, and the Cleveland Council on World Affairs to organize a panel

titled, "Civil Society and Rights Activism in China." The panel, attended by 50 members of Cleveland's professional, educational, and business communities, featured three of China's leading human rights activists who spoke about their experiences advocating for a range of rights in China. Jeremy Wallace, opting to educate

"Each of us is, in our own way, a China expert. But China is big, old, and changing faster than any of us can fathom. The chance to learn from young leaders across various academic fields has deeply enriched my understanding of China, and will continue to do so."

– Timothy Webster, Assistant Professor of Law,
Director of Asian Legal Studies, Case Western Reserve University



Public Intellectuals Program fellows meet with Geoffrey Ma Tao-li, chief justice of the Hong Kong Court of Final Appeal, June 2015

“PIP is a mind-opening and career-expanding experience of the highest order. I have gained a whole new perspective on the field of China studies and the possibilities for using scholarship to impact public debate and policy decision-making.”

– John Delury, Associate Professor of Chinese Studies,
Yonsei University Graduate School of International Studies

a digital audience, launched the “ChinaLab Podcast,” a series of interviews with other scholars designed to present current research on China to an audience of general listeners. PIP fellows often appear in the media, both as authors and interviewees. In 2015 their articles and op-eds appeared in publications such as the *Los Angeles Times*, *Foreign Affairs*, *The Washington Post* *Monkey Cage* blog, *Al Jazeera*, *The Los Angeles Review of Books*, *The National Interest*, and *ChinaFile*. ■

Developing the NGO Leaders of Tomorrow

In late 2014, the National Committee was awarded a grant from the U.S. State Department’s Bureau of Educational and Cultural Affairs to conduct the Professional Fellows Program (PFP) with China and Mongolia. The project is part of a multi-year initiative to build capacity in legislative process and governance, civic engagement, NGO management, economic empowerment and entrepreneurship, and journalism in approximately 45 countries around the world. The National Committee focuses on NGO development and management in the important fields of environment, legal

aid, philanthropy, and community building among marginalized populations. Participants complete four-week placements at NGOs across the United States, learning best practices in their fields, sharing their experiences, and devising projects to be completed upon their return home based on what they learned. The Committee works on the program with leading institutions in China and Mongolia, the China Global Philanthropy Institute in Beijing and the Zorig Foundation in Ulaanbaatar, respectively.

“I am very grateful to Sue Sherbrooke of YWCA, for her decision to have me in high-level meetings, confidential budget meetings and including me in every part of her organization and operation. My weeks here were [filled with] so much enjoying, learning, and I made some good friends.”

– Gantuya Sainkhuu, Fall 2015 Professional Fellows Program,
Host organization: YWCA of Seattle, King, and Snohomish Counties (Seattle)

In 2015, two cohorts of Chinese and Mongolian PFP fellows travelled to the United States. At the end of each round, the fellows gathered in Washington, D.C., for a three-day Professional Fellows Congress during which they had the opportunity to meet with approximately 250 other fellows from around the world, to participate in leadership training, and to hear presentations by leading governmental and non-governmental officials. In the reciprocal component of the program, American host organizations have the opportunity to send staff members to China and Mongolia to work with the fellows they welcomed on their individual projects, and to gain a better understanding



Mei Lan, a Professional Fellows Program participant from the Joint US-China Collaboration on Clean Energy with Monica Rhodes, Associate Director of the HOPE Crew Program, during Mei's month-long fellowship at the National Trust for Historic Preservation in Washington, D.C., May 2015

of Chinese or Mongolian civil society. A total of 22 Asian fellows and approximately 14 American counterparts participate during each year of the three-year cycle.

The placements reflect the diversity of fields in which the fellows work and the much appreciated generosity of the host organizations that are willing to open their doors to share their experiences, insights, and expertise. In spring 2015, Ms. Chen Cheng, a social worker in Huizhou, Guangdong, traveled to Wichita, Kansas, where she spent four weeks at the Wichita Children's Home seeing how a private organization works with local and state agencies to help troubled children. Ms. Mei Lan, a specialist in green preservation originally from rural Guizhou, had a totally different experience when she divided her time between the National Trust for Historic Preservation in Washington, D.C., and Preservation Green Lab in Seattle, seeing how very different organizations work at the nexus of preservation and green technology. Several fall 2015 fellows were in Massachusetts: Ms. Lu Fei, founder and head of

the Able Development Institute in Beijing, an organization that promotes disability rights, was welcomed by CLASS/The Arc of Greater Lawrence, which works with people with disabilities, their families and their caregivers to promote inclusion in the community, providing, among other things, skills training so that people may find and keep meaningful work; Ms. Tong Ning of the China Philanthropy Research Institute, also in Beijing, went to Harvard University's Ash Center where she improved her knowledge of the American philanthropic sector and how training and professional development are carried out in the United States; and Ms. Wang Yongmei, a lawyer with the Global Network for Public Interest Law, who works on children's rights and domestic violence, was hosted by the Massachusetts Law Reform Institute in Boston. In all cases, hosts and visitors learned a tremendous amount, professionally and personally, and had a good time, as well.

Wherever possible, the fellows stay with host families, thus gaining insights into how American families live. The Committee is very grateful to its members and friends who have invited fellows into their homes and communities. ■



Professional Fellows Program participant Bi Xinxin, from the China Association for NGO Cooperation, speaks at a Wilson Center event while in Washington, D.C., for a month-long fellowship at the World Wildlife Fund, November 2015



2015 Young Leaders Forum fellows (l to r) Rashida Tlaib, community partnerships and development director at Sugar Law Center for Social & Economic Justice; Ai Cheng (Gloria), founder of and anchor at iAsk Media; and Mara Force, managing director at JPMorgan Chase & Co., at the November forum in White Castle, LA



Student Leaders Exchange participants and host siblings take a group picture together in Beijing at the Forbidden City, July 2015



National Committee Chair Carla A. Hills with participant Hilary He at the U.S. Foreign Policy Colloquium in Washington, D.C., May 2015



Student Leaders Exchange participant Mira Yousef (r) bonding with her Beijing host sibling at a recreational boating lake, July 2015

EDUCATION

Educational Exchanges

2015 Programs

Education Delegation on Vocational Education

April 29 – May 8, 2015

Madison and Milwaukee, Wisconsin;
San Francisco, California

FUNDER: U.S. Department of Education,
Chinese Ministry of Education

PARTNER: China Education Association for
International Exchange

Education Delegation on Innovation & Entrepreneurship

December 6 – 18, 2015

Atlanta and Athens, Georgia; Seattle, Washington

FUNDER: U.S. Department of Education, Chinese
Ministry of Education

PARTNER: China Education Association for
International Exchange

Fulbright-Hays Seminars Abroad in China

June 30 – July 30, 2015

Beijing, Xi'an, Chongqing, Shanghai

FUNDER: U.S. Department of Education, Chinese
Ministry of Education

PARTNER: China Education Association for
International Exchange

July 30 – August 3, 2015

Hong Kong (optional extension)

FUNDER: Hong Kong Economic and Trade Office
of New York

The National Committee's exchange programs for educators have provided more than a thousand participants direct exposure to the education system of the other country (including their professional counterparts), as well as the opportunity to experience firsthand another culture and society. The many benefits of these exchanges are realized in the educators' teaching, and in their professional interactions throughout their careers. As a result, these teachers are in a position to shape the perspectives of tens of thousands of their students and fellow faculty members, and influence the future of Sino-American relations.

Strengthening Educational Ties for More Than Three Decades

The year 2015 marked the end of two programs the National Committee has been administering on behalf of the U.S. Department of Education since 1981: Education Delegations to the United States and the Fulbright-Hays Seminars Abroad Program to China. These long-standing programs helped to strengthen educational ties between the United States and China and had a profound impact on a myriad of educators and students over the years.

In 2015, the National Committee brought the final two delegations in this long running program to the United States. Each was comprised of ten educators and educational administrators from

Chinese universities and the Chinese Ministry of Education. The intensive two-week study trips gave participants an opportunity to learn about the strengths, challenges, and best practices of various aspects of the American education system, its institutions, and its organizations.

The spring delegation focused on vocational education, with the Committee arranging site visits to a range of academic institutions, including vocational high schools, technical and community colleges, skills training centers, think tanks, and federal and state government offices involved in vocational education, and more. Delegation members greatly expanded their

"It was our privilege to host the delegation at McFarland High School. What a wonderful group of educators! Our world would be a much better place with more [NCUSCR] professionals like you and the programs that you facilitate."

– Dr. James Hickey, Principal, McFarland High School,
McFarland, WI, Education Delegation Spring 2015 (Host Organization)

understanding of American vocational training; how it differs by state; the sophisticated system for academic credit transfer; the role of adult education programs and apprenticeships; government services that support vocational training, especially for low-income communities; and how local businesses help inform vocational and technical training.

Innovation and entrepreneurship in American higher education were the themes of the fall delegation, with briefings from U.S. Department of Education officials, state and city government agencies, and related non-governmental organizations. The delegation also visited public universities, incubator labs, primary and secondary school entrepreneurship programs, social enterprises, and funding institutions. Delegation members learned about social entrepreneurship; how to foster a spirit of innovation in

academic environments and encourage entrepreneurship through on-campus incubators, technology centers, and innovation research institutes; the importance of relationships among schools, local businesses, governments, and NGOs in supporting innovation; innovative product and patent transfer mechanisms between professors and universities; and the role of angel investors, venture capitalists, and philanthropic networks in supporting entrepreneurial efforts. As one participant wrote afterwards, “Our [China’s] universities should strive to cooperate with more innovative companies and recruit talent and faculty who have experience in innovation management.” Another noted that, “When conducting the second round of [my university’s] entrepreneurship competition, I want social entrepreneurship to be one of the categories by which the students’ business ideas are judged.”



Educators and administrators in the May 2015 Education Delegation, focused on vocational education, at McFarland High School in California



Educators and administrators in the May 2015 Education Delegation, focused on vocational education, at Madison Area Technical College in Wisconsin



Cholehna Weaver, sixth grade social studies world geography teacher at Ocean City Intermediate School in Ocean City, New Jersey, learns how to make dumplings with a family in Chongqing while on the Fulbright-Hays Seminars Abroad to China trip, July 2015



Angela Fremont-Appel, art teacher at PS 69 Vincent D. Grippo School in Brooklyn, speaks with students while on the Fulbright-Hays Seminars Abroad to China trip, July 2015

Since the early 1980s, the Fulbright-Hays Seminars Abroad Program has been introducing pre-collegiate and college-level American educators to China’s history, culture, and society. This long running program enabled the American participants to incorporate China into their classrooms based on first-hand knowledge. The summer 2015 group consisted of 16 K-12 administrators and teachers of art and music, social studies, language arts, library media, literacy, French, and English as a Second Language. They came from urban, rural, and suburban schools across the country. Their month-long study tour to China (with an optional extension in Hong Kong) included a rich variety of meetings, site visits, and cultural activities. The opportunity to spend time with local families in multiple cities made a deep impression on many of the participants, with one commenting that it “fostered positive exchanges among people and created a safe space to ask questions about daily life in China and answer questions for the Chinese families.” The visit

to Tongliang Middle School on the outskirts of Chongqing “provided interesting insights on study habits, teacher instruction, and classroom culture.” Following their return to the United States, the participants created curricula based on their experiences, which are available as a resource for other educators around the globe on the [National Committee](#) and U.S. Department of Education websites. ■

“My dear students and fellow teachers will be the ones to benefit from my experiences [in China] as I share what I have heard and seen and tasted. My teaching units will grow from my collaborations with the other teachers on this trip.”

—Ms. Angela Fremont-Appel, Art Teacher,
PS 69 Vincent D. Grippo School, Brooklyn, NY, Fulbright-Hays Seminars Abroad 2015

PUBLIC OUTREACH AND EDUCATION EVENTS

Forecast of China's Economy for 2015

January 7, *New York Stock Exchange*

China 1945: Mao's Revolution and America's Choice

Richard Bernstein, Author and Journalist

January 13, *Dorsey & Whitney*

A Chinaman's Chance: One Family's Journey and the Chinese American Dream

Eric Liu, Author; Founder and CEO, Citizen University

January 29, *Cleary Gottlieb*

Roundtable Discussion with Paul Haenle

Paul Haenle, Director, Carnegie-Tsinghua Center for Global Policy

February 12

Four Decades of Normalizing Relations

Jerome Cohen, Co-Director, U.S.-Asia Law Institute, NYU School of Law

Ezra Vogel, Henry Ford II Professor of the Social Sciences Emeritus,
Harvard University

February 18, *Covington & Burling*

Roundtable Discussion with Bill Bishop

Bill Bishop, Writer, Sinocism China Newsletter

February 20

Roundtable Discussion with Wu Qing

Wu Qing, Retired Professor, Beijing Foreign Studies University

March 11

China's Bid for the 2022 Winter Olympic Games

Susan Brownell, Professor of Anthropology,
University of Missouri-St. Louis;

Visiting Professor, Institute of Sinology, Heidelberg University

March 12, *Dorsey & Whitney*

New Urbanization in China

Hu Biliang, Professor and Dean, School of Development Studies,
Beijing Normal University

March 31, *Cheung Kong Graduate School of Business*

In Manchuria

Michael Meyer, Professor of English, University of Pittsburgh

April 2, *The Henry Luce Foundation*

The Importance of Evidence: Facts, Fiction and the South China Sea

Bill Hayton, Author; Journalist, BBC World News TV

April 7, *Cleary Gottlieb*

Roundtable Discussion with the Chinese Spokesperson Delegation

May 8

Intimate Rivals: Japanese Domestic Politics and a Rising China

Sheila Smith, Senior Fellow for Japan Studies,
Council on Foreign Relations

May 11, *Dorsey & Whitney*

Annual Members Program

New Neighbors: Chinese Investment in the U.S. by Congressional District

Aaron S. Brickman, Senior Vice President,
Organization for International Investment

Cho Tak Wong (Cao Dewang), Chairman and Founder, Fuyao Glass

Sheldon Day, Mayor, Thomasville, Alabama

Thilo Hanemann, Director of Research, Rhodium Group

Daniel H. Rosen, Founding Partner, Rhodium Group

May 20, *Citigroup*

Roundtable Discussion with Ambassador Wu Jianmin

Ambassador Wu Jianmin, Executive Vice Chairman,
China Institute for Innovation and Development Strategy
May 28

June 2015 Strategic & Economic Dialogue: Perspectives of Brookings Institution China Experts

In memory of longtime Board Director and Treasurer Herbert Hansell (1925–2015)

David Dollar, Senior Fellow, Foreign Policy, Global Economy and Development, John L. Thornton China Center, Brookings Institution

Cheng Li, Director and Senior Fellow, John L. Thornton China Center, Brookings Institution

Kenneth Lieberthal, Senior Fellow, Foreign Policy, Global Economy and Development, John L. Thornton China Center, Brookings Institution

June 17, Jones Day

Roundtable Discussion on the Draft Foreign NGO Management Law

Ira Belkin, Executive Director, U.S.-Asia Law Institute, NYU School of Law

Carl Minzner, Professor, Fordham Law School

Shawn Shieh, Deputy Director of Development and Operations, China Labour Bulletin

June 19

Meeting China Halfway: How to Defuse the Emerging U.S.-China Rivalry

Lyle J. Goldstein, Associate Professor, China Maritime Studies Institute, U.S. Naval War College

June 25

Roundtable Discussion with Ambassador Andrew Hsia

Andrew L.Y. Hsia, Minister, Mainland Affairs Council, Deputy Defense Minister, Taiwan

August 18

Roundtable Discussion with Jin Wei: Chinese Policy In Tibet And Xinjiang

Jin Wei, Director, Ethnic and Religious Studies Office, Central Party School

September 17

Teleconference on the Summit Between President Obama and President Xi

Sheena Greitens, Assistant Professor of Political Science, University of Missouri; Non-Resident Senior Fellow, Center for East Asian Policy Studies, Brookings Institution

J. Stapleton Roy, Distinguished Scholar and Founding Director Emeritus, Kissinger Institute on China and the United States, Woodrow Wilson International Center for Scholars

September 28

China, the United States, and the Future of Central Asia

David Denoon, Professor of Politics and Economics, and Director, Center on U.S.-China Relations, New York University

September 29, Dorsey & Whitney

CHINA Town Hall: Local Connections, National Reflections

Robert Rubin, Former Secretary of the Treasury

Sheldon Day, Mayor, Thomasville, Alabama

Daniel Rosen, Founding Partner, Rhodium Group

October 5, 75 venues nationwide and in China

China's Draft Foreign NGO Management Law

Wang Xixin, Vice Dean and Professor, Peking University Law School; Associate Chief Judge, Administrative Division, Supreme People's Court

October 20

Roundtable Discussion with the National Development and Reform Commission

Zhang Yansheng, Secretary General, Academic Committee, National Development and Reform Commission

October 27

Hong Kong-Mainland Relations

Rimsky Yuen Kwok-keung, Secretary of Justice, Hong Kong
October 30

The China Challenge

Thomas Christensen, William P. Boswell Professor of World Politics of Peace and War, and Director, China and the World Program, Princeton University
November 10, Jones Day

Annual Barnett-Oksenberg Lecture on Sino-American Relations

David M. Lampton, George and Sadie Hyman Professor and Director, SAIS-China and China Studies, Johns Hopkins School of Advanced International Studies
November 23, Shanghai Association of American Studies; AmCham Shanghai

PACIFIC: Silicon Chips and Surfboards, Coral Reefs and Atom Bombs

Simon Winchester, Author and Journalist
November 23, Covington & Burling

Roundtable Discussion with Jeremy Goldkorn

Jeremy Goldkorn, Founder, Danwei; Co-Host, Sinica Podcast
December 14

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GOVERNANCE AND MEMBERSHIP

The 89th Meeting of the Board of Directors was held in New York City on May 21, 2015. The 49th Annual Members' Meeting was held on May 20, 2015. Members present (or by proxy) elected the Board Class of 2018 as follows:

Jeffrey Bader	Charles W. Freeman III	Ken Miller
Ajay Banga	Maurice R. Greenberg	Howard P. Milstein
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The following directors rotated off the board as of May 20, 2015:

Nelson G. Dong	Herbert J. Hansell	Shelley Rigger
Richard Edelman	Harry Harding	David L. Shambaugh
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Directors also elected the following officers of the Committee: Carla A. Hills, chair; Maurice R. Greenberg, Thomas H. Kean, Henry A. Kissinger, Nicholas R. Lardy, Joseph W. Prueher, William R. Rhodes, J. Stapleton Roy and James R. Sasser, vice chairs; Keith W. Abell, treasurer; I. Peter Wolff, secretary, and Stephen A. Orlins, president. At-large board members Dennis C. Blair, Charles W. Freeman III, Jon M. Huntsman, Jr., David M. Lampton, Cheng Li, Kenneth Lieberthal, Ken Miller, Douglas H. Paal and Ernie L. Thrasher joined the officers to comprise the Executive Committee.

Keith W. Abell was appointed chair of the Audit & Budget Committee; Carla A. Hills, chair of the Compensation Committee; Nelson G. Dong, chair of the Development Committee; David M. Lampton, chair of the Management Committee; I. Peter Wolff, chair of the Nominating Committee; and Mary Brown Bullock, chair of the Program Committee.

The 90th Meeting of the Board of Directors was held in Washington, D.C. on December 3, 2015. Directors appointed the following to the Board:

Deborah Bräutigam	Amy Celico	Sheldon Pang
Milton Brice	Samuel J. Locklear III	Maggie Sans

Thomas H. Kean and I. Peter Wolff were appointed co-chairs of the 50th Anniversary Committee.

STATEMENT OF FINANCIAL POSITION 2015

Condensed Statement of Financial Position January 1 – December 31, 2015

	December 31, 2015	December 31, 2014
ASSETS		
Cash and cash equivalents	\$ 605,485	\$ 652,576
Investments	6,089,925	5,746,071
Grants and contributions receivable, net investments	329,533	1,379,405
Other receivables	593,867	80,533
Program advances, exchanges, other assets	44,236	34,797
Security deposits	—	6,396
Property and equipment	124,745	131,618
TOTAL ASSETS	7,787,791	8,031,396
LIABILITIES		
Accounts payable and accrued expenses	271,252	256,087
Grant payable	254,465	—
Total liabilities	525,717	256,087
NET ASSETS		
Unrestricted		
Undesignated	3,914,015	3,507,910
Board-designated	2,657,018	2,231,434
Total unrestricted	6,571,033	5,739,344
Temporarily restricted	691,041	2,035,965
Total net assets	7,262,074	7,775,309
TOTAL LIABILITIES AND NET ASSETS	\$ 7,787,791	\$ 8,031,396

STATEMENT OF FINANCIAL POSITION 2015

Condensed Statement of Activities for Year Ended December 31, 2015*

			December 31, 2015	December 31, 2014
SUPPORT AND REVENUE	Unrestricted	Temporarily Restricted	Total	Total
U.S. government grants	\$ —	\$ 728,931	\$ 728,931	\$ 425,190
Contributions	407,313	633,508	1,040,821	978,661
Special events (net)	1,964,651	—	1,964,651	1,593,047
Investment income and other	80,349	—	80,349	111,039
Net assets released from restrictions	2,707,363	(2,707,363)	—	—
Total Support and Revenue	5,159,676	(1,344,924)	3,814,752	3,107,937
EXPENSES				
Program services	2,664,178	—	2,664,178	2,065,705
Management and administration	1,314,728	—	1,314,728	1,265,016
Fundraising	349,081	—	349,081	286,241
Total Expenses	4,327,987	—	4,327,987	3,616,962
Change in Net Assets	831,689	(1,344,924)	(513,235)	(509,025)
Net assets beginning of year	5,739,344	2,035,965	7,775,309	8,284,334
Net Assets End of Year	\$ 6,571,033	\$ 691,041	\$ 7,262,074	\$ 7,775,309

* The above information is extracted from the audited financial statements, which are available upon request.

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