

NATIONAL COMMITTEE ON UNITED STATES - CHINA RELATIONS

PROMOTING

CONSTRUCTIVE

ENGAGEMENT



2013 Annual Report

Board of Directors

May 2013 - May 2014

CHAIR

Carla A. Hills

VICE CHAIRS

Maurice R. Greenberg Thomas H. Kean Henry A. Kissinger Nicholas R. Lardy Joseph W. Prueher William R. Rhodes J. Stapleton Roy James R. Sasser

TREASURER

Keith W. Abell

SECRETARY

I. Peter Wolff

Madeleine K. Albright Humberto P. Alfonso Jeffrey Bader Andrew Bird Dennis C. Blair David L. Boren Ray Bracy Olivier Brandicourt Mary Brown Bullock Kurt M. Campbell John S. Chen Peter M. Cleveland Daniel Cruise David L. Cunningham, Jr. Nelson G. Dong Richard Edelman Martin S. Feldstein Thomas Fingar Barbara H. Franklin Charles W. Freeman III Peter F. Geithner Evan G. Greenberg Herbert J. Hansell Harry Harding Jimmy Hexter Jon M. Huntsman, Jr. Muhtar Kent David M. Lampton Terrill E. Lautz Robert A. Levinson Cheng Li Kenneth Lieberthal Andrew N. Liveris D. Bruce McMahan Douglas H. Paal Clark T. Randt, Jr. Shelley Rigger Daniel H. Rosen David L. Shambaugh Jerry I. Speyer James B. Steinberg Ernie L. Thrasher Jan F. van Eck Jeffrey N. Wasserstrom John Young



NATIONAL COMMITTEE ON UNITED STATES - CHINA RELATIONS

The National Committee on United States - China Relations is a nonprofit educational organization that encourages understanding of China and the United States among citizens of both countries. The Committee focuses its exchange, educational and policy activities on politics and security, education, governance and civil society, economic cooperation, media and transnational issues, addressing these with respect to mainland China, Hong Kong, and Taiwan. The Committee's programs draw strength from its members, who number more than 800 Americans from all parts of the country and nearly 100 corporations and professional firms. They represent many viewpoints, but share the belief that productive U.S. - China relations require ongoing public education, face-to-face contact and the forthright exchange of ideas.

Special Events

Highlights from 2013



Strategic & Economic Dialogue Event

The National Committee welcomed Chinese Vice Premier Wang Yang, State Councilor Yang Jiechi, U.S. Secretary of Commerce Penny Pritzker and U.S. Secretary of Agriculture Tom Vilsack to a co-hosted dinner in honor of the Strategic and Economic Dialogue in Washington, D.C., in July. More than 400 guests, 50 journalists and some 400 viewers of an online live stream video heard remarks from the vice premier, state councilor and cabinet members. Attendees, who included corporate, academic, think tank and government leaders, shared a memorable evening dedicated to strengthening U.S.-China ties.

Book Event for Former Premier Zhu Rongji

In 1991, NCUSCR hosted a delegation of Chinese mayors led by then Shanghai Mayor Zhu Rongji, and in 2000 co-hosted a major dinner for then Premier Zhu in Washington, D.C., when he came to negotiate China's entry into the WTO. So it was a natural fit when he published his newest book, Zhu Rongji on the Record, for the National Committee to join the publishers – the China International Publishing Group and the Brookings Institution – and the PRC's New York Consulate General to co-host a special book launch event in September. American attendees, many of them old friends of Mr. Zhu, included NCUSCR Vice Chairmen Maurice R. Greenberg and Dr. Henry A. Kissinger. National Committee Vice President Jan Berris emceed the successful event, which included a video greeting from Mr. Zhu, and was followed by a small luncheon hosted by the Consulate.





Alcoa and IMAX Honored at Gala Dinner

The National Committee's most successful Gala Dinner to date recognized Alcoa, Inc., Chairman and CEO Klaus Kleinfeld and IMAX CEO Richard Gelfond for the contributions made by their companies to the U.S.-China relationship. The October event drew 600 attendees to the Plaza ballroom where the evening's speakers included China's Ambassador to the United States Cui Tiankai, National Committee Chair Carla A. Hills, Emmy-winning broadcaster and entrepreneur Yue-Sai Kan, National Committee Director Dr. Henry A. Kissinger and President Stephen Orlins. The record \$1.8 million raised by the Gala helps support the National Committee's many programs and initiatives.

CHINA Town Hall Features Secretary Madeleine Albright

The seventh annual CHINA Town Hall: Local Connections, National Reflections brought together audiences across the nation and beyond to learn about and discuss U.S.-China relations and their growing importance for every American. The October 29th program featured former Secretary of State Madeleine Albright in a conversation with NCUSCR President Stephen Orlins, connected by live webcast with thousands of viewers at 66 venues. This was followed by presentations by China specialists at each of the venues addressing topics of interest to the local communities.





Event for Vice Premier Liu Yandong

The National Committee welcomed Vice Premier Liu Yandong to a cultural symposium and luncheon with a diverse group of American leaders in the fields of the arts and education at Carnegie Hall in November. The event, co-hosted by the Chinese Consulate General in New York, included a symposium on Sino-American cultural exchange and cooperation, featuring the signing of five cultural cooperation agreements witnessed by leaders from prominent American cultural institutions. In her warm remarks at the 120-guest luncheon that followed, Madame Liu encouraged cultural and personal connections between the two countries, noting: "As long as we work together and build a bridge that can cross the Pacific Ocean and connect the hearts and minds of the two peoples, we can deepen mutual understanding and friendship."

Annual Forum on China's Economy at NYSE

Several of China's leading economists and policy specialists joined the National Committee at the New York Stock Exchange in January for the fourth annual Forum on China's Economy. An audience of more than 250, including three dozen journalists, heard keynote addresses from former World Bank Chief Economist Justin Lin and Boyuan Foundation Chairman Qin Xiao, and economic sector overviews from economists from the China Center for Economic Research at Peking University, which co-organized the event. The speakers also met with U.S. counterparts as part of an ongoing Track II economic dialogue (details on page 6).



Not since President Nixon met Chairman Mao in 1972 have the top leaders from the United States and China engaged in such extended informal discussions as President Obama and President Xi did at Sunnylands in June 2013. The relaxed atmosphere provided a model for ways that our two countries can work together to establish a new paradigm for major power relations. While the bilateral relationship witnessed unprecedented levels of cooperation in 2013, a number of issues subsequently threatened to strain it, from cyber security to territorial disputes in the Pacific.

These complex issues require a platform for engagement and sustained dialogue, and there has never been a more critical time for the National Committee to provide such a forum. We are committed to promoting constructive U.S.-China relations and do so in a variety of ways, from track II dialogues — on issues such as rule of law, human rights, energy, and economics — to Congressional member and staff delegations to China, to seminars that help our military leaders communicate with their Chinese counterparts. As the United States and China work to establish more productive relations, the National Committee's convening power is more important than ever.

The National Committee is grateful to its members and supporters, all of whom are vital partners, as we work to ensure a durable Sino-American relationship built on mutual trust and understanding.

la sthes

Carla A. Hills *Chair*

1. MAI

Stephen A. Orlins *President*

t the core of the National Committee's nearly fifty-year history of promoting constructive Sino-American relations is a record of exchanges and conferences that have brought together thousands of policy makers, corporate leaders, academics, entrepreneurs, professionals and students from both sides of the Pacific. These interactions promote the exchange of ideas and viewpoints, forge lasting personal connections and create a foundation for understanding that fosters a durable and productive Sino-American relationship.

Dialogue & Cooperation

Policy Makers

Next Generation

Education

Dialogue & Cooperation

Fostering Dialogue and Cooperation on Cutting Edge Issues

The National Committee is a leader in the field of U.S.-China exchanges and dialogues by virtue of its capacity to conduct innovative programs and its flexibility to respond to new and emerging needs and issues. These noteworthy programs provide opportunities for specialists from the United States and Greater China to consider, discuss and engage with one another on a wide range of shared interests

U.S.-CHINA TRACK II ECONOMIC DIALOGUE

January 8-11, 2013 New York City and Washington, D.C. U.S. Funders: The Starr Foundation, Xcoal Energy and Resources Partner: China Center for Economic Research

June 17-20, 2013 Beijing U.S. Funder: The Starr Foundation Partner: China Center for Economic Research

The sixth and seventh rounds of the very successful U.S.-China Track II Economic Dialogue brought together economists and trade specialists to discuss bilateral economic relations, reforms needed, and recommendations for collaborative efforts to improve trust between the two countries. The talks, which were held in New York City in



National Committee Vice Chair Maurice R. Greenberg; Justin Lin Yifu, Professor and Honorary Dean, National School of Development, Peking University; and Robert E. Rubin, Co-Chair, Council on Foreign Relations and former U.S. Treasury Secretary at the U.S.-China Track II Economic Dialogue in New York (I to r)

January and Beijing in June, were led by National Committee Chair Carla Hills and Vice Chairman Maurice Greenberg, and Boyuan Foundation Chair Qin Xiao. Some of the specific topics included the economic effects of advances in the energy and technology sectors, the U.S. economic recovery, China's reform agenda, and the Trans Pacific Partnership.

Following both meetings, consensus documents were produced and sent to senior officials in the two governments. After the New York meeting the Chinese delegation went to Washington, D.C., for meetings with the deputy assistant to the president and national security advisor for international economics; the undersecretary of the treasury for international affairs; the undersecretary of state for economic growth, energy and the environment; and the acting secretary of commerce. While in China, the American delegation met with the director of the Central Committee's Office of the Leading Group of Economics and Finance, a deputy minister at the Ministry of Commerce and deputy governor of the People's Bank of China.

TRACK II DIALOGUE ON HUMAN RIGHTS AND THE RULE OF LAW

September 8-13, 2013 Glen Cove, New York Funder: The Starr Foundation Partner: China Foundation for Human Rights Development

The fifth round of the productive Track II Dialogue on Human Rights and the Rule of Law brought judges, legal scholars and advocates to Glen Cove, Long Island, for frank discussions of legal areas that included open government and disclosure of information, the concept of guiding cases and legal precedent, implementation of China's new Criminal Procedural Law, and the reeducation through labor system in China.

The Dialogue, conducted in partnership with the China Foundation for Human Rights Development, included informative visits for the 12-member Chinese delegation to the New York City Bar Association, a community justice center, a correctional facility and to observe a range of hearings at a federal district court.



Participants in the Sino-American Dialogue on the Rule of Law and Human Rights in Glen Cove, New York

NEW AMERICAN ENERGY OUTLOOK: IMPLICATIONS FOR U.S.-CHINA RELATIONS

September 17-18, 2013 New York U.S. Funder: The Starr Foundation Partners: China Energy Fund Committee, International Energy Research Center at Shanghai Jiaotong University

The National Committee launched a new initiative on energy with a Track II dialogue focused on the economic, political and security ramifications of the U.S. shale oil/gas extraction boom. Leading experts met in New York for productive talks and the development of groundbreaking consensus points for energy sector



Energy Dialogue participants Lin Boqiang, Director, China Center for Energy Economics Research, Xiamen University, and Edward Cunningham, Assistant Professor, Department of Earth and Environment, Boston University, and Director of the Harvard Kennedy School Asia Energy and Sustainability Initiative

development and cooperation on related economic, environmental and security policies. We plan to continue this initiative with a Track II dialogue series and related meetings, digital materials and reports. Given increasing world attention on global energy issues, the launch of this initiative to help coordinate leadership of the two highest energyconsuming and greenhouse-gas-emitting countries to establish cooperative solutions is extremely timely.

A New Type of Major Power Relationship Conference

October 17-18, 2013 Washington, D.C. U.S. Funder & Partner: School of Advanced International Studies, Johns Hopkins University Partner: Institute of American Studies, Chinese Academy of Social Sciences

This conference focused on the ramifications of the "new major country relationship" concept advanced by China. Participating academics and policy analysts explored ideas for collaborative solutions to global issues in an effort to avoid conflicts that some believe are inevitable between rising and established powers. Topics of discussion included key domestic considerations that affect each country's foreign policy, economic and political issues integral to the bilateral relationship, security and diplomatic dimensions, and practical steps to move the two countries toward more constructive relations. The conference's keynote address was given by Jeff Prescott, Vice President Biden's deputy national security advisor.

Policy Makers

Informing Policy Leaders

The education of congressmen and senators and their staff members, members of the military and other policy makers about the realities of the U.S.-China relationship is central to the National Committee's mission. Programs in this area promote informed decision-making by providing opportunities to interact with key officials and learn firsthand about accomplishments and challenges, and to develop fruitful working relationships with each other.

CONGRESSIONAL MEMBERS DELEGATION

January 24-31, 2013 Shanghai, Beijing, Hong Kong Funder: NCUSCR Partner: National People's Congress Foreign Affairs Office

The National Committee took a bipartisan delegation of five U.S. Representatives to Shanghai, Beijing and Hong Kong in January for meetings with senior Chinese policy makers and American diplomats, journalists and business leaders to better understand China's leadership, economic reforms, regional security issues and domestic challenges, and to learn more about trade, U.S. businesses in China; and Hong Kong's relations with the United States and with China.

The delegation had discussions with a range of senior officials including Vice Premier Wang Qishan, Foreign Minister Yang Jiechi, Hong Kong Chief Executive C.Y. Leung and a senior People's Liberation Army official; were briefed by U.S. Ambassador Gary Locke; visited with American Chamber of Commerce and US-China Business Council corporate members; met several Beijingbased journalists from major U.S. news outlets; and met with a range of interlocutors from the business, academic, NGO and policy sectors.

The delegation, led by Congressman Rick Larsen (D-WA), co-founder and co-chair of the U.S.-China Working Group, included Congressmen Jim Costa (D-CA), Leonard Lance (R-NJ), Billy Long (R-MO) and Mike Turner (R-OH). NCUSCR President Steve Orlins accompanied the group with Mary Gallagher, University of Michigan professor of political science, who served as scholar escort.



Congressional Delegation at the U.S. Embassy, Beijing

U.S. NAVY AND PACIFIC COMMAND CHINA BRIEFING

February 11-14, 2013 Honolulu and Fort Smith, Hawaii Partner: U.S. Pacific Command

After conducting four very informative seminars on China for U.S. Navy, Air Force and Army officers between 2007 and 2012, the National Committee was invited by the office of the commander of the U.S. Pacific Command (PACOM) to hold a three-day briefing for senior officers in Hawaii in February 2013. Thirteen prominent China experts (including five National Committee directors) provided on-site and videoconference sessions on a range of non-military topics, in addition to a special half-day session for PACOM Commander Admiral Samuel Locklear and sixty of his most senior staff from all PACOM service branches. In connection with the program, former U.S. Ambassador to China J. Stapleton Roy also gave a public lecture on U.S.-China relations at the East-West Center in Honolulu. The National Committee plans to expand programming for the Armed Forces to provide a more informed context for the U.S. military's management of the complexities of the Sino-American military and security relationship.

POLICY LEADERS ORIENTATION PROGRAM

February 24-March 10, 2013 Williamsburg, Virginia; Washington, D.C.; Harrisburg, Hershey and Philadelphia, Pennsyvlania; West Point and New York, New York Funder: The Starr Foundation

One of the National Committee's longestrunning initiatives, the Policy Leaders Orientation Program, provides a rich introduction to American history, society and culture for rising members of China's policy community whose experience of the United States and its people is generally confined to their own professional spheres. For two weeks in February/March 2013, a dozen officials from a range of institutions, including five different ministries, the National Development and Reform Commission, the Industrial and Commercial Bank of China and the CCP Central Committee, visited Williamsburg, Virginia; Washington, D.C.; Hershey, Harrisburg and Philadelphia, Pennsylvania; West Point and New York City. The intensive itinerary included visits to historic sites, meetings with Washington officials and think tank experts, a memorable homestay experience, a tour of a Pennsylvania farm, briefings on state governance in Harrisburg, perspectives on the military at West Point and an exploration of New York that included the New York Stock Exchange and an overview of the financial crisis with National Committee Director Keith Abell.



Policy Leaders Orientation Program participants from China on the New York Stock Exchange trading floor

The Policy Leaders Orientation Program provides mid-career officials with a foundation about this country from which they can draw in their future work, while introducing the National Committee to an accomplished group of officials.

CONGRESSIONAL DISTRICT AND STATE STAFF DELEGATIONS

Congressional District and State Staff Delegation April 16-25, 2013 Beijing, Shenyang, Dalian Funder: Mutual Education and Cultural Exchange Act Partner: Chinese People's Institute of Foreign Affairs Congressional Washington, D.C., Staff Delegation August 14-2, 2013 Paiiing View Yor'an Yulin

Beijing, Xi'an, Yan'an, Yulin Funder: Mutual Education and Cultural Exchange Act Partner: National People's Congress Foreign Affairs Committee

Congressional District and State Staff Delegation December 7-16, 2013 Beijing, Kunming, Xishuangbanna Funder: Mutual Education and Cultural Exchange Act Partner: Chinese People's Institute of Foreign Affairs

As part of an ongoing initiative to educate Congress about China and the Sino-American relationship, the National Committee took 34 Congressional staff members to China in 2013 in three bi-partisan delegations. Each one provided an intensive introduction to various aspects of the People's Republic.

The April delegation of district and state staff members visited Beijing, Shenyang and Dalian, with a focus on U.S. businesses in China, trade and energy innovation. Among other activities the schedule included meetings with senior executives at Internet search provider Baidu, Inc.; the China Railway Construction Corporation; two wind farms near Shenyang; the Institute of Public and Environmental Affairs; the Port of Dalian; and the Top-Eastern Group, which owns a large tool manufacturer in South Carolina. Agriculture and engineering were the focus for state and district staff members on the December delegation. In Beijing and Yunnan they met with the National Development and Reform Commission's Energy Research Institute leaders; the Ministry of Agriculture's International Cooperation Department; the president of Sunway Foods, which invests in the United States; and the director of the Yunnan University Asian International Rivers Center, where the focus was on hydropower and renewable energy initiatives.

The August delegation of Washington, D.C.based Congressional staffers met in Beijing with government officials including the vice chair of the China Reform Forum, the chairwoman of the National People's Congress Foreign Affairs Committee and a deputy director of the Ministry of Foreign Affairs; the CEO of SOHO China, Beijing's largest commercial real estate developer; and the chief U.S. representative for Huawei Technologies, a privately-held Chinese multinational and the world's largest telecom equipment maker. The three cities visited in Shaanxi Province provided widely different experiences, including a visit to Micron Semiconductor's Xi'an assembly facility; Xi'an's Muslim Ouarter; the Yushuwan Coal Mine in Yulin; and an agricultural demonstration zone with model vineyard, egg production facility and almond milk processing plant.

All three Congressional staff delegations were briefed at the U.S. Embassy in Beijing; met with Chinese officials at the central, regional and local levels; and talked with American journalists covering China for prominent national news outlets.



The Congressional State/District Staff Delegation at Internet services provider Baidu's Beijing campus with Director of International Communications Kaiser Kuo



Congressional State/District Staff Delegation discusses local politics with village leaders in Yunnan Province

The key congressional staff members on these trips come to know China firsthand and gain insight into the U.S.-China relationship that influences the members of Congress for whom they work, as well as the constituents in their districts.

BRIEFING FOR U.S. CONGRESSIONAL MEMBERS

March 19, 2013 Washington, D.C.

For the fourth consecutive election cycle of the U.S. House of Representatives, the National Committee organized a dinner discussion with newly-elected House members and Congressional U.S.-China Working Group members to provide them with an overview of essential issues in Sino-American relations. National Committee Director and former U.S. Ambassador to China Jon M. Huntsman, Jr. gave a characteristically balanced, informative briefing and thoughtful answers to questions from the bipartisan group of fourteen House Members at the March 19 program. Past briefers for this well-received series include Secretary Henry Kissinger, Secretary Madeleine Albright, former National Security Advisor Brent Scowcroft and former U.S. Ambassador to China J. Stapleton Roy. Such overviews of key areas of the Sino-American relationship help prepare the members for future debates related to China.

Next Generation

Developing the Capacity of Next Generation Leaders

The National Committee's leadership development initiatives are an investment in the future by educating the next generation of Americans and Chinese about each other and about the other country. These programs cultivate potential leaders early in their careers and help set the stage for a future of positive and constructive U.S.-China relations.

PUBLIC INTELLECTUALS PROGRAM III

China Visit June 14-25, 2013 Beijing, Shenyang, Dalian, Hong Kong Partner: China Foreign Affairs University Funders: Henry Luce Foundation, The Starr Foundation

Washington Workshop October 3-6, 2013 Washington, D.C. Funders: Henry Luce Foundation, The Starr Foundation

The Public Intellectuals Program (PIP) identifies and nurtures a new generation of China specialists who have the interest and the potential to play significant roles as public intellectuals. The twoyear enrichment opportunity complements the fellows' primary academic or professional positions, and includes meetings in Washington and San Francisco, trips to Greater China, participation in National Committee programs as scholarescorts, media training, and a requirement that fellows organize local public education programs.



Public Intellectuals Program fellows at a meeting in Shenyang in June 2013

The primary goals are to deepen and broaden their knowledge of China's politics, economics and society; encourage them to use this knowledge to inform policy and public opinion; and provide them the tools to do so.

In June, ten of the fellows went to Beijing, Dalian, Shenyang and Hong Kong. (The first group of 10 fellows went to Beijing; Guiyang, Liupanshui and Zunyi in Guizhou; and Taipei in June 2012.) While all PIP fellows have lived, studied and/or worked in China, these trips enable them to meet people, go to institutions, and visit areas of China they otherwise would not.

The final D.C.-based PIP III workshop took place in October. The three-fold focus was on introductions to those in the government and private sectors working on China, media training, and opportunities for the fellows to share their research with one another.

STUDENT LEADERS EXCHANGE

Student Leaders Exchange to the United States April 22-May 7, 2013 Washington, D.C.; Hershey, Pennsylvania; New York City; Boston; North Sutton, New Hampshire Funder: WorldStrides

Student Leaders Exchange to China June 21-July 5, 2013 Beijing, Xi'an, Changsha Funder: WorldStrides

The Student Leaders Exchange, begun ten years ago, provides outstanding high school students from the United States and China an intensive twoweek introduction to the other country's history, culture and society. In 2013, the National Committee hosted the tenth exchange of American students to China and the third exchange for students from China to the United States.

Student Leaders Exchange to the United States

A dozen of China's most accomplished graduating high school seniors learned firsthand about American history, institutions and diverse society



Chinese Student Leaders Exchange participants at the World Trade Center Tribute Center with firefighter Lee A. Ielpi

on a two-week visit to the east coast in April/May 2013. Among their many activities, the visiting *baosong* students — those exempt from the national college entrance exam due to exemplary grades — did volunteer work and met with Congressional aides in Washington, D.C., learned about social responsibility and bonded with students at the Milton Hershey philanthropic boarding school in Pennsylvania, attended a trial and discussion with a district court judge in lower Manhattan, stayed with host families in Brooklyn, visited Boston and stayed with students in Harvard University dorms, and forged lasting ties with peers and the local community during rural homestays in North Sutton, New Hampshire.

The thoughtful and engaged young people deepened their understanding of America and made lasting personal connections that will influence their future studies and careers as they contribute to the future U.S.-China relationship.

Student Leaders Exchange to China

The tenth annual Student Leaders Exchange to China took twelve Presidential Scholars (an annual designation by the U.S. Department of Education for 141 of the most outstanding high school seniors nationwide) for a life-altering visit to Beijing, Xi'an and Changsha over two weeks in June/July 2013. The enthusiastic and well-informed group learned firsthand about the complexity, challenges and richness of China primarily through homestays with peers and their families in all three cities, a hallmark of this program. The group, like all other National Committee delegations, visited a wide variety of instutions for activities that included meetings at the Ministries of Foreign Affairs and Education in Beijing; bonding with children from migrant families at Beijing's Dandelion School; visiting a clinic for traditional medicine and acupuncture in Xi'an; participating in debates, group activities and student parties at universities in Xi'an and Beijing; and visits to several historic sites.

By bringing China into focus for these future leaders, the National Committee encourages their study and engagement with China in college and beyond. Following the trip, participant Sarah Jacobson noted: "The value of this trip isn't that it turned us all into Sinologists. The trip fostered personal, human connections to Chinese people and culture that will inform our inevitable interactions with China in whatever fields we choose."



American Student Leaders Exchange participants on the Great Wall with host siblings

U.S. FOREIGN POLICY COLLOQUIUM

May 29-31, 2013 Washington, D.C. Funders: Tishman Speyer, ACE Charitable Foundation, Angela Chao, The Hershey Company, The Coca-Cola Company Partner: Elliott School of International Affairs, The George Washington University

The tenth annual United States Foreign Policy Colloquium gave 130 PRC graduate students studying at American institutions an introduction



David Rothkopf, CEO and Editor of The FP Group, answers questions from Foreign Policy Colloquium participants

to the development and implementation of U.S. foreign policy. The colloquium, conducted in cooperation with The George Washington University's Elliott School of International Affairs, provided the accomplished cohort of future leaders insights into the foreign policy process through engagement with scholars, government officials and other opinion makers, and site visits to think tanks, NGOs, government offices, advocacy groups and corporations. In addition to the substantive aspects of FPC, participants also have the opportunity to network with peers and create a lasting bond with the National Committee.



Foreign Policy Colloquium participants with Kin Moy, Deputy Assistant Secretary of State, Bureau of East Asian and Pacific Affairs

YOUNG LEADERS FORUM

December 8-12, 2013 Austin, Texas Funders: Alcoa, Amgen and Xcoal Partner: Chinese People's Institute of Foreign Affairs

The Young Leaders Forum (YLF), established in 2002, brings together under-forty-year-old American and Chinese leaders from various fields to increase mutual understanding and foster productive interactions among fellows. The forum is held annually, alternating between the United States and China. Thirty-six fellows attended the 2013 Forum in Austin, Texas, including eight new Chinese and nine new American fellows.

The diverse participants at this year's forum included entrepreneurs, academics, a composer, a



Young Leaders Forum participants during a teambuilding exercise

business school dean, two CEOs, an architect, an astronaut, a food and wine critic, a U.S. Air Force colonel and an artist. The theme of the forum, appropriate for the highly motivated group, was "Drive," and presentations by fellows, touching on careers, families, challenges and successes sparked a range of thoughtful interactions.

With a growing roster of more than 130 fellows, YLF fosters the development of close connections, mutual understanding and collaborative relationships among members of the next generation of leaders of American and Chinese societies.

Educational Exchanges

s the U.S.-China relationship continues to deepen, American and Chinese mutual understanding has been enhanced by ongoing National Committee long- and short-term exchange programs for educators. These offer participants direct exposure to the other country, thereby enriching their own teaching and the next generation's knowledge. The first such exchange conducted by the National Committee was for a group of American educators sent to China in 1973.

TEACHERS EXCHANGE PROGRAM

2012-2013 Academic Year

- Five American educators in Beijing, Hefei, Luoyang, Ma'anshan and Shijiazhuang Ten Chinese educators in Connecticut, Florida, Massachusetts, New Hampshire, Oklahoma and Wisconsin
- *Funder: Beijing Yihai Education Group/ G2 Foundation, 36 Avenue, Inc. Partner: China Education Association for*
- International Exchange

2013-2014 Academic Year

- *Five American educators in Beijing, Luoyang, Shijiazhuang, and Suzhou*
- Ten Chinese educators in Connecticut, Florida, Massachusetts, New Hampshire, Oklahoma and Wisconsin
- Funder: Beijing Yihai Education Group/G2 Foundation, 36 Avenue Inc. Partner: China Education Association for International Exchange



2012-2013 Teachers Exchange Program participants at the mid-year conference in New York with National Committee staffers Margot Landman, Jan Berris and Hu Di



Da Weina with a class at Grimes Elementary School in Tulsa, Oklahoma (2012-2013)

Now in its eighteenth year, the Teachers Exchange Program (TEP) has placed more than 300 Chinese K-12 educators in U.S. schools and more than 100 Americans at schools in China for an academic year. The program gives teachers an immersive experience of the other culture by teaching in schools, living in the local community, interacting with host families (in U.S. homestays) and developing informed and nuanced perspectives of their host country.

Returned teachers serve as vital bridges between the two countries. As they come into contact with thousands of students during their careers, they help to educate the next generation about their host country and promote the communication and understanding that is so necessary in our increasingly globalized world.



Saige Maddison Teaching about Christmas in Shijiazhuang (2013-2014)

EDUCATION DELEGATIONS

Education Delegations to the United States

University International Student Services January 20-February 2, 2013 Washington, D.C.; Louisville and Lexington, Kentucky; Seattle, Washington Funder: U.S. Department of Education Partner: China Education Association for International Exchange (CEAIE)

American Higher Education

April 20-May 1, 2013 Washington, D.C.; Minneappolis, Minnesota; San Francisco, California Funder: U.S. Department of Education Partner: CEAIE

American Higher Education December 7-20, 2013 Washington, D.C.; Atlanta, Georgia; Albuquerque, New Mexico; Los Angeles, California Funder: U.S. Department of Education Partner: CEAIE



April American Higher Education Delegation at Minerva Academy in San Francisco with Robin Goldberg, Chief Marketing Officer

The National Committee has conducted exchanges for American and Chinese educators on behalf of the U.S. Department of Education and China's Ministry of Education for thirty-four years. It administered three education delegations in 2013 to expose Chinese education officials, administrators and educators to the innovations, challenges and successes of the U.S. educational system. Two of these focused on U.S. higher education and a third on international student services at the tertiary level. All three began in Washington, D.C. for an overview of the U.S. education system and then visited a range of colleges, universities, NGOs and companies in the education sector around the country. Participants explored topics that included multicultural education, the role of state and local government, pre-college institutions, the community college system, charter schools, online education programs, higher education initiatives for Native Americans and opportunities for underserved populations.

These exchanges teach educators about the other country and expose them to new ideas and best practices in the field of education, along with a wealth of information, experiences and connections.

Fulbright-Hays Seminars Abroad in China

Social Sciences in China (University Educators) June 19-July 15, 2013 Beijing, Xi'an, Chongqing, Shanghai, Hong Kong optional extension (July 15-18) Funder: U.S. Department of Education, The Benter Foundation (Hong Kong only) Partner: CEAIE

History and Culture in China (K-12 Educators) July 3-29, 2013
Beijing, Xi'an, Chongqing, Shanghai Hong Kong optional extension (July 29-August 2)
Funder: U.S. Department of Education, The Benter Foundation (Hong Kong only)
Partner: CEAIE

In 2013, the National Committee took two groups of American educators to China for intensive four-week study tours as part of the Fulbright-Hays Seminars Abroad Program. Both visited Beijing, Xi'an, Chongqing and Shanghai, with an optional Hong Kong extension. The first delegation, comprised of college and university professors, focused on social sciences; the second, a group of K-12 teachers, explored Chinese history and culture more broadly.

The packed schedules of meetings, site visits and briefings covered a range of topics, including historic sites, traditional arts, China's development and industry, the education system, Internet and media, minority populations, migration, government and environmental issues.

In addition to the wealth of information and perspectives on China that the educators return with, many of them stay in touch with one another and exchange professional information and thoughts on teaching about China. Each participant produces a curriculum project as part of the program, which is made available to educators nationwide through the National Committee's and Department of Education's web sites.



Fulbright-Hays Seminars Abroad history and culture participant Lois Rothman, art teacher at the Potomac School, meets with students at the Dandelion School in Beijing

FULBRIGHT-HAYS SEMINARS ABROAD IN CHINA CURRICULUM PROJECTS

Below is a selection from among the more than thirty curriculum projects created by participants in NCUSCR's Fulbright-Hays month-long study tours to China in 2013. The projects are available to educators nationwide.

History is Your Story, Ms. Arlis Groves Toby Johnson Middle School, Elk Grove, CA

Gender and Migrant Labor in China, Dr. Lynne Wolforth

University of Hawaii-Hilo/Hawaii Community College, Hilo, HI

Women and China's War of Resistance Against Japan, Dr. Febe Pamonag *Western Illinois University, Macomb, IL*

Chinese Poetry Culture: Introducing Poetry into the World History Classroom, Ms. Abbey McNair *Burke High School, Omaha, NE*

China's Demographics: Population Trends and Challenges, Mr. Timothy Evans *The Academy of Urban Planning, Brooklyn, NY*

Fiction and Nonfiction Cinematic Representations of the Cultural Revolution, Dr. Jun Okada *State University of New York Geneseo, Geneseo, NY*

China and the Car, Ms. Melanie Werner Seymour Middle School, Seymour, TN

The Chinese Justice System, Dr. Craig Campbell *St. Edward's University, Austin, TX*

China's Rapid Urbanization Since "Opening Up" Reforms Launched in 1978, Dr. William Pyle Middlebury College, Middlebury, VT

Modern China and Vergennes, Vermont: Finding Commonalities and Breaking Down Stereotypes, Meghan McGrath

Vergennes Union High School, Vergennes, VT

The National Committee provides current information on Greater China and issues in U.S.-China relations from leading specialists directly to its members and the public through lectures, panel discussions, publications, e-mail newsletters, podcasts, social media posts and conference calls. These offerings are coordinated with the National Committee's web site (www.ncuscr.org), which provides video, audio and transcripts of selected programs.

The following programs were held in New York City unless otherwise indicated.

Forecast of China's Economy in 2013

January 9 (see page 3)

China and the Middle East

Pan Guang, Vice Chairman and Professor, Shanghai Center for International Studies, Shanghai Academy of Social Sciences *January 24, Jones Day China Lecture Series*

Hong Kong's Environmental Issues

Christine Loh, Environment Undersecretary, Hong Kong Special Administrative Region Government *February 7, Institute of International Education*

Green Innovation in China

Joanna Lewis, Assistant Professor of Science, Technology, and International Affairs, Georgetown University *February 12, Cleary Gottlieb*

Strategic Challenges for the U.S.-China Relationship

J. Stapleton Roy, Director, The Kissinger Institute on China and the United States *February 13, East-West Center, Honolulu*

The Chinese City

Wu Weiping, Professor of Urban and Environmental Policy and Planning, Tufts University; Senior Fellow, Center for Emerging Market Enterprises at the Fletcher School *February 21, Henry Luce Foundation*

China's Latest Twists and Turns

Jeffrey Wasserstrom, Chancellor's Professor of History, University of California, Irvine *March 15, Jones Day China Lecture Series*

Uncharted Strait: The Future of China-Taiwan Relations

Richard Bush, Senior Fellow and Director, Center for Northeast Asian Policy Studies, Brookings Institution *March 18, Dorsey & Whitney*

Panel Discussion: Lobbying in China

Scott Kennedy, Director, Research Center for Chinese Politics & Business; Associate Professor of Political Science and East Asian Languages & Cultures, Indiana University He Fan, Deputy Director, Institute of World Economics and Politics of the Chinese Academy of Social Science April 10, Dorsey & Whitney

Chinese Civil Society

Karla Simon, Professor of Law, Columbus School of Law, Catholic University of America *May 2, Cleary Gottlieb*

Lee Kuan Yew's Insights on China and the United States

Graham Allison, Director, Belfer Center for Science and International Affairs and Douglas Dillon Professor, John F. Kennedy School of Government, Harvard University

Robert Blackwill, Senior Fellow for U.S. Foreign Policy, Council on foreign Relations *May 6, Jones Day China Lecture Series*

Annual Barnett-Oksenberg Lecture on Sino-American Relations

Jeffrey Bader, John Whitehead Senior Fellow in International Diplomacy, Brookings Institution *May 14, Shanghai* Partner: Shanghai Association of American Studies, In cooperation with: American Chamber of Commerce, Shanghai

The Silk Road

James Millward, Professor of History, Walsh School of Foreign Service, Georgetown University May 16, Institute of International Education

Annual Members Program: A Shared Future for the U.S. China Military Relationship

Admiral Samuel J. Locklear III, USN; Commander, Pacific Command May 21, New York Institute of Technology

Roundtable Discussion: Reporting from China

David Barboza, Correspondent, *The New York Times May 28*

Interesting Times: China, American and the Shifting Balance of Prestige

Chas W. Freeman, Jr., Chair, Projects International, Inc. *June 6, Dorsey & Whitney*

Roundtable Discussion: View from the NPC

Fu Ying, Chair, Foreign Affairs Committee, National People's Congress *June 11*

Transforming China's Cities

Jiang Lin, Senior Vice President, Energy Foundation June 11, Henry Luce Foundation

The First Chinese American: Wong Chin Foo

Scott Seligman, Author and Historian *June 13, Museum of Chinese in America*

Revisiting the Sunnylands Summit

Jeffrey Bader, John Whitehead Senior Fellow in International Diplomacy, Brookings Institution J. Stapleton Roy, Director, The Kissinger Institute on China and the United States June 13, Teleconference

China's Civil Society

Shawn Shieh, Director and Editor, China Development Brief (English) *June 27, Institute of International Education*

The Bo Xilai Trial

Ira Belkin, Executive Director, U.S.-Asia Law Institute, New York University School of Law **Cheng Li**, Director of Research and Senior Fellow, Brookings Institution's John L. Thornton China Center *August 28, Teleconference*

Zhu Rongji on the Record

Zhou Mingwei, Vice Minister, China Foreign Languages Publishing Administration **Dr. Henry A. Kissinger**, Chairman, Kissinger Associates

Cui Tiankai, PRC Ambassador to the United States **Kenneth Lieberthal**, Senior Fellow in Foreign Policy and Global Economy and Development, Brookings Institution

Zhang Yesui, Deputy Foreign Minister, Ministry of Foreign Affairs *September 9, Chinese Consulate in New York*

The China Fallacy: How the U.S. Can Benefit and Avoid Another Cold War

Donald Gross, Senior Associate, Pacific Forum, Center for Strategic and International Studies *September 18, Cleary Gottlieb*

In Line Behind a Billion People

Damien Ma, Fellow, Paulson Institute William Adams, Assistant Vice President and Senior International Economist, The PNC Financial Group October 3, Dorsey & Whitney

What Remains: Coming to Terms with Civil War in 19th Century China

Tobie Meyer-Fong, Associate Professor and Director of Graduate Studies, Department of History, Johns Hopkins University *October 10, Henry Luce Foundation*

Roundtable Discussion: The Current State of U.S.-China Relations

Jin Canrong, Associate Dean, School of International Studies, People's University *November 8*

The Third Plenum

Barry Naughton, Professor, University of California, San Diego; Visiting Scholar, Tsinghua University *November 12, Teleconference*

Challenge to China

Jerome Cohen, Professor, New York University School of Law; Co-director, U.S.-Asia Law Institute, New York University School of Law Margaret Lewis, Associate Professor, Seton Hall Law School November 13, Jones Day China Lecture Series

Finances

The activities and programs of the National Committee are made possible through the support of U.S. government agencies (in 2013 the Department of Education), foundations, business firms, members and friends. This support enables the organization to offer services to its members and the public at large and to undertake exchanges and special programs that advance knowledge and strengthen relationships on both sides of the Pacific.

The National Committee is grateful to all those who made financial contributions in 2013. We are also indebted to the many individuals who gave their time, creativity and in-kind assistance. Financial contributions made in calendar year 2013 are listed below and on succeeding pages.

CORPORATE AND FOUNDATION SPONSORS

PLATINUM (\$225,000 and above) 36 Avenue Inc. G2 Foundation The Starr Foundation U.S. Department of Education

CHAIRMAN (\$75,000-\$224,999)

Alcoa Foundation IMAX Pfizer The Henry Luce Foundation, Inc. Tishman Speyer West Legend Corporation Xcoal Energy & Resources

LEADER (\$50,000-\$74,999)

ACE Charitable Foundation AIG Chevron Citigroup Cravath, Swaine & Moore LLP Laureate International Universities Morgan Stanley United Airlines Van Eck Global

BENEFACTOR (\$25,000-\$49,999)

3M Amgen Blackstone Charitable Foundation Carnegie Corporation of New York Cinémas Guzzo Greenhill & Co. Intel K&L Gates MMC The Dow Chemical Company The Hershey Company US Sunergy Corp. Wal-Mart Stores, Inc. World Strides

PATRON (\$15,000-\$24,999) ABB

AMC Theatres Archer Daniels Midland Company Bayer **Benter Foundation** Cabinet Depot Inc. China Construction America, Inc. Dorsey & Whitney LLP Dow Jones Dreamworks Animation LLC Edelman **Evercore** Partners Global Intellectual Property Center Global Strategic Associates LLC Goldman Sachs Greenberg Traurig, LLP Hills & Company Hong Kong Economic & Trade Office Johnson & Johnson Kelley Drye & Warren LLP KKR Legendary Entertainment Manatt Phelps & Phillips, LLP New York Stock Exchange Paul, Weiss, Rifkind, Wharton & Garrison PricewaterhouseCoopers Shearman & Sterling, LLP Stony Brook Foundation, Inc. Sungate Properties The Coca-Cola Company The Gerald Abell Foundation The Raine Group The Walt Disney Company Viacom and Paramount Pictures

Warner Bros. Entertainment Wells Fargo Bank, N.A. Westwood Cabinetry Inc. Yiwen USA

SPONSORS (\$1,000-\$14,999)

China Guardian USA **Cineplex Entertainment Comcast Corporation** Corning Cranemere Inc. Credit Suisse Crowell & Morning LLP Delaware North Companies, Inc. **Discovery Communications Empire Theatres Limited** Jones Day Lee & Louis Kuhn Foundation Levcor International **Regal Entertainment Group** Sony Pictures Entertainment **Teneo Holdings** The Cohen Group The John and Sherry Chen Foundation The North Ridge Foundation The Wachtell, Lipton, Rosen & Katz Foundation Woo's Foundation

IN-KIND DONORS, PROGRAM SPACE

Cleary Gottleib Steen & Hamilton LLP Covington & Burling LLP Dorsey & Whitney LLP Institute of International Education Jones Day New York Institute of Technology New York Stock Exchange

INDIVIDUAL CONTRIBUTORS

BENEFACTOR (\$2,500 and above) Keith W. Abell Humberto P. Alfonso William Benter Andrew Bird W. Michael and Barbara Blumenthal Raymond Bracy **Olivier Brandicourt** Angela A. Chao Elaine L. Chao Henry and Lily Chen John S. Chen Kathryn D. Christopherson Peter M. Cleveland **Daniel** Cruise Nelson G. Dong Richard Edelman Barbara H. Franklin Mark T. Fung **Richard Gelfond** Evan G. Greenberg Maurice R. Greenberg Harry Harding Hollis Hart Carla A. Hills Clifford E. Holland Thomas H. Kean Muhtar Kent Robert Lawrence Kuhn Robert A. Levinson Andrew N. Liveris Jamie Metzl Ken Miller Paul Neureiter Steven R. Okun Wendy O'Neill Sheldon Pang A. Robert Pietrzak William R. Rhodes David Rockefeller Daniel H. Rosen J. Stapleton Roy Jim Simons Paul W. Speltz Jerry I. Speyer Christopher Thomas Ernie L. Thrasher Ian F. van Eck Michael J. Zak

PATRON (\$1,000 - \$2,499)

Miles J. Alexander Jan C. K. Anderson Michael Barbalas + Marc Bibeau Kay Boulware-Miller Mary Brown Bullock * Angela Chen David F. Clossey Jerome A. and Joan Lebold Cohen Mr. and Mrs. James G. Coulter Adam Devejian Lily Fan Martin S. Feldstein Norman Paul Givant Andrew Hadley Herbert J. Hansell Richard Y. He Cameron R. Hume Merit E. Janow Henry A. Kissinger Elizabeth D. Knup David M. Lampton Nicholas R. Lardy Cheng Li Natalie G. Lichtenstein Kenneth Lieberthal * Dennis Metzler Phil L. Midland Daniel Mintz Christian Murck Dennis L. T. Nguyen Douglas H. Paal Nicholas Platt Joseph W. Prueher * Clark T. Randt, Jr. Paul Redmond Jason M. Rockett Mary and Jeffrey R. Shafer Colin Sharman Matthew J. Stover David Taghioff Robert C. L. Timpson, Jr. John Train Richard R. Vuylsteke * Charles Pei Wang Wang Chi David Wegrzyn I. Peter Wolff Roger Yu Michael Yuan

SPONSOR (\$500 - \$999)

Jeffrey Bader Carlos M. Bhola Amy P. Celico Bobbi & Barri Coller Thomas Fingar Joel N. Glassman George J. Green Paul T. Haenle Mitchell A. Harwood David S. Hirsch Stacy Kenworthy Arthur Kroeber Samuel Y. Kupper Terrill E. Lautz David A. Metzner Nicole Mones Douglas P. Murray and Peggy Blumenthal Douglas H. Ogden Shellev Rigger Harold H. Saunders Edward S. Steinfeld S. B. Woo Jun Yang

SUPPORTER (\$100 - \$499)

David M. Albert William Armbruster Papa Assane Ba + Joel D. Backaler Perry Bradford Badgley + Jeanne B. Barnett Mark G. Bayuk + Norton Belknap Suzanne Reynolds Bennison Dennis C. Blair Jean-Marc F. Blanchard Donald J. and Carol Borut I. Alan Brewster David D. Buck Roger Fainberg Cavazos Mable Chan Beryl Y. Chang Brian T. Chang Gave Christoffersen Pierre E. Cohade Alison W. Conner Merritt T. Cooke Lee Cullum Deborah S. Davis

IC de Swaan Richard and Carol Elliott + Nicholas W. Fels Kevin Folev Carol M. Fox Peter F. Geithner Thomas B. Gold Maura Gouck + Daniel M. Greenberg + Sidney L. Greenblatt Leslie C. Griffin A. Tom Grunfeld Julian Ha Rory Hayden Jay Henderson Melinda Herrold-Menzies Ruth G. Hinerfeld Yanzhong Huang Matthew C. Isler David E. Jeremiah Lynne S. Joiner Virginia Kassel Alison Kaufman Robert L. Keatley Chris R. Lanzit James F. Leonard Richard C. Levin Ling Li David Parkinson Loevinger Winston and Bette Bao Lord Abraham F. Lowenthal Stanley B. and Judith Lubman Elizabeth Lyman Ananda Martin Iovce Martin * Michael T. McCune Michael A. McDevitt W. Clark McFadden II Adrienne Medawar Michael M. Mihm James A. Millward Kathryn Mohrman Benjamin B. Moore Gregory J. Moore Michael Nocera Eugene A. Nojek Diane B. Obenchain Kevin J. O'Brien J. David O'Donnell + Charles and Roberta Paturick Ciro and Marcia Perozo +

Nancy T. Pickford Jonathan D. Pollack John Pomfret Richard E. Radez John M. Regan + Julie Reinganum Jason Rekate Carl Riskin Alan D. Romberg Madelyn C. Ross and Spencer S. Griffith Richard J. Schager, Jr. Stephen A. Schlaikjer **Richard Seldin** Mervyn W. Adams Seldon David L. Shambaugh Laura B. Sherman Dorothy J. Solinger Carl J. Spector William M. Speidel Douglas G. and Nancy L. Spelman Anthony J. Spires Daniel K. Spitzer Patricia Stranahan Jonathan R. Stromseth Roger W. Sullivan Donald J. Swanz Harry E.T. Thayer Stephen C. Thomas Ann Connolly Tolkoff + Lorraine Toly Peter Van Ness David W. Vikner Alex Wang Jeffrey N. Wasserstrom Anita C. Welch * Norton Wheeler Richard L. Williams Eden Y. Woon Wei-ling Wu + Xu Wu Michael Yahuda Xiao-huang Yin David Youtz Weijun Zhao Annie Yang Zhou

OTHER (below \$100)

David M. Bachman Carmen & Michael De Yoe + Leigh-Wai Doo Edna E. Ehrlich Eugene J. Hanratty, III Leon Eugene Irish Maureen Jackson + Karen L. Jo + Frank Kehl Donald W. Klein David Krueger + **Jonathan** Lowet Helen McCabe Nancy Moore Lucia Buchanan Pierce Edward J. M. Rhoads A. Douglas Robbins + Kaja Sehrt Daniel A. Sharp Mark Sidel Kristin Stapleton Ronald Suleski Lisa S.Y. Sun Kathleen A. Walsh Tobias Watson + **Timothy Weston** Roxane Witke Henry Wei Yao

+ All or a portion of contribution designated for the U.S.-China Teachers Exchange Program * All or a portion of contribution designated for the Jan Berris Program Fund The 87th Meeting of the Board of Directors was held in New York City on May 22, 2013. The 47th Annual Members Meeting was held on May 21, 2013. Members present (or by proxy) elected the Board Class of 2016. Two individuals were elected to the Class of 2015 and one to the Class of 2014.

Class of 2016

Class of 2015

Class of 2014

Keith Abell Mr. Andrew Bird David L. Boren Olivier Brandicourt Mary Brown Bullock Peter M. Cleveland Evan G. Greenberg Thomas H. Kean Nicholas R. Lardy Robert A. Levinson D. Bruce McMahan Daniel H. Rosen Jerry I. Speyer Herbert J. Hansell Harry Harding Kenneth Lieberthal

Nine Directors rotated off the Board as of May 23, 2013: Lincoln Chen, Kathryn D. Christopherson, Jerome A. Cohen, Thomas Gold, Clifford Holland, Richard C. Levin, Ken Miller, Edward S. Steinfeld, Kellee S. Tsai.

At the 87th Meeting, Kurt Campbell, Andrew Liveris and Ernie L. Thrasher were approved for an appointment for the Board.

Directors also elected the following officers of the Committee: Carla A. Hills, chair; Maurice R. Greenberg, Thomas H. Kean, Henry A. Kissinger, Nicholas R. Lardy, Joseph W. Prueher, William R. Rhodes, J. Stapleton Roy and James R. Sasser, vice chairmen; Keith W. Abell, treasurer, and I. Peter Wolff, secretary, and Stephen A. Orlins, president. At-large Board Members Dennis C. Blair, Nelson G. Dong, Richard Edelman, Thomas Fingar, Herbert J. Hansell, Jimmy Hexter, Jon M. Huntsman, Jr., Thomas H. Kean, David M. Lampton, Cheng Li and Kenneth Lieberthal joined the officers to comprise the Executive Committee.

Keith W. Abell was appointed chairman of the Audit & Budget Committee; Carla A. Hills, chair of the Compensation Committee; Nelson G. Dong and Richard Edelman, co-chairs of the Development Committee; David M. Lampton, chair of the Management Committee; I. Peter Wolff chair of the Nominating Committee; and Mary B. Bullock and Peter F. Geithner, co-chairs of the Program Committee.

On November 25, 2013, at the 71st Meeting of the Executive Committee (held in Washington, D.C.), John Young was appointed to the Board.

Statement of Financial Position

Condensed Statement of Financial Position January 1 - December 31, 2013

	December 31, 2013	December 31, 2012
Cash and cash equivalents	\$ 771,994	\$ 791,337
Investments	5,048,614	4,943,300
Grants and contributions receivable, net	2,182,131	253,287
Other receivables	543,743	506,639
Program advances, exchanges and other assets	36,766	58,791
Security deposits	6,396	5,792
Property and equipment	31,746	40,964
TOTAL ASSETS	<u> </u>	¢ ((00 110
IOTAL ASSETS	<u>\$ 8,621,390</u>	\$ 6,600,110
LIABILITIES AND NET ASSETS		
Accounts payable and accrued expenses	\$ 337,056	\$ 171,013
TOTAL LIABILITIES	337,056	171,013
NET ASSETS		
Unrestricted		
Undesignated	3,418,449	3,384,051
Board-designated	2,094,537	1,918,715
	5,512,986	5,302,766
Temporarily restricted	2,771,348	1,126,331
TOTAL NET ASSETS	8,284,334	6,429,097
TOTAL LIABILITIES AND NET ASSETS	\$ 8,621,390	\$ 6,600,110

Condensed Statement of Activities for Year Ended December 31, 2013

		Temporarily	December 31, 2013	December 31, 2012
	Unrestricted	Restricted	<u>Total</u>	<u>Total</u>
SUPPORT AND REVENUE:				
U.S. Government grants	\$	\$ 454,095	\$ 454,095	\$ 202,609
Contributions	130,973	4,025,443	4,156,416	1,060,417
Special events (net)	1,531,327		1,531,327	1,259,292
Investment income and other	133,311		133,311	270,379
Net assets released from restrictions	2,834,521	(2,834,521)		
TOTAL SUPPORT AND REVENUE	4,630,132	1,645,017	6,275,149	2,792,697
EXPENSES:				
Program services	2,889,344		2,889,344	2,050,819
Management and administration	1,284,229		1,284,229	1,329,713
Fund-raising	246,339		246,339	222,229
TOTAL EXPENSES	4,419,912		4,419,912	3,602,761
Change in net assets	210,220	1,645,017	1,855,237	(810,064)
Net assets beginning of year	5,302,766	1,126,331	6,429,097	7,239,161
Net assets end of year	\$ 5,512,986	\$ 2,771,348	\$ 8,284,334	\$ 6,429,097

The above information was extracted from the audited financial statements, which are available upon request.

PRESIDENT Stephen A. Orlins

VICE PRESIDENT Jan Carol Berris

VICE PRESIDENT FOR ADMINISTRATION Rosalind Daly

DIRECTOR OF ADMINISTRATION Meredithe Mastrella

SENIOR DIRECTOR for EDUCATION PROGRAMS Margot E. Landman

SENIOR DIRECTOR, LEADERSHIP INITIATIVES Jonathan G. Lowet

DIRECTOR, SPECIAL INITIATIVES Daniel Murphy

DIRECTOR OF DEVELOPMENT Diana B. Roggemann

DIRECTOR OF COMMUNICATIONS Joseph J. Weed

SENIOR PROGRAM OFFICER Haini Guo

COMMUNICATIONS AND PROGRAM OFFICER Marc A. Berger

PROGRAM OFFICER Hu Di

PROGRAM ASSOCIATE Emily Tang

TRAVEL AND PROGRAM ASSISTANT Kate McGinnis

COMMUNICATIONS AND PROGRAM ASSISTANT Nicholas Young

ADMINISTRATIVE MANAGER Daya Martin

EXECUTIVE ASSISTANT Jessica L. Bissett

INTERNS Claire Beatley Cheng Ruofan (Tony) Darren Di Yasmin Fouladi Alexander Guido He Shaopeng James Austin Lowe Andrew Ludwig Justin McDonnell Ethan Rosen Christopher Ustler Wang Ruobing (Robin) Wang Xinyi (Colleen) Jennifer Whitman Ye Zhu

NATIONAL COMMITTEE ON UNITED STATES - CHINA RELATIONS

71 West 23rd Street, 19th Floor, New York, NY 10010-4102 (212) 645-9677 www.ncuscr.org