

# Annual Report

2021

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# Mission

## The National Committee on United States-China Relations

is a nonprofit educational organization that encourages understanding of China and the United States among citizens of both countries. The Committee focuses its exchange, educational, and policy activities on politics and security, governance and civil society, economic cooperation, media, and transnational issues, addressing these with respect to mainland China, Hong Kong, and Taiwan. The Committee's programs draw strength from its members, who number more than 700 Americans from all parts of the country, and nearly 60 corporations and professional firms. They represent many viewpoints but share the belief that productive U.S.-China relations require ongoing public education, face-to-face contact, and the forthright exchange of ideas.

# 2021 Highlights



## Gala Dinner 2021

The 2021 National Committee Gala Dinner honored Ming Hsieh (left), chairman, president, and chief executive officer of Fulgent Genetics, Inc. on November 9. The award was presented by former Transportation Secretary and Labor Secretary Elaine L. Chao.



## CHINA Town Hall Features Fareed Zakaria

CNN host and best-selling author Fareed Zakaria was the featured speaker for the nationwide CHINA Town Hall 2021. Conducted virtually with 88 partner organizations around the country, the insightful conversation, moderated by NCUSCR President Stephen Orkins, received some 770,000 online views, in addition to 620,000 views in China, and garnered more than 14 million impressions on social media.



## 50th Anniversary of Ping Pong Diplomacy

The National Committee marked the 50th anniversary of Ping Pong Diplomacy over the course of the year with activities that included a virtual public event in April and participation in a series of in-person celebrations. NCUSCR Vice President Jan Berris (pictured), who helped organize and accompanied the 1972 visit by the Chinese table tennis team, spoke at a commemorative reception in Houston, held in conjunction with the 2021 World Table Tennis Championships and co-hosted by USA Table Tennis and the Chinese Table Tennis Association.

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# NCUSCR Programs

National Committee exchanges, dialogues, and conferences bring together and inform policymakers, corporate leaders, nonprofit professionals, academics, military personnel, and students from both sides of the Pacific. Through public outreach and educational events, the National Committee promotes public discussion and the candid exchange of ideas. The four categories below form the foundation of the National Committee's work, with selected highlights in the following pages.

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Providing balanced information that contributes to a more thoughtful and nuanced discussion on U.S.-China relations and Greater China

# Next Generation

Developing the capacity of future leaders

**THE NATIONAL COMMITTEE'S LEADERSHIP** development initiatives invest in the future by educating the next generation of Americans and Chinese about each other and the other country. These programs cultivate potential leaders early in their careers and help prepare them for leadership roles in the bilateral relationship.

## PUBLIC INTELLECTUALS PROGRAM

Since 2005, the Public Intellectuals Program (PIP) has cultivated leading next-generation China specialists by offering program fellows unique opportunities for media training and exposure, mentoring by senior scholars, briefings and meetings with leading experts and policymakers, and integration into a vital network of some 140 fellows. PIP participants hail from an extensive range of institutions, specializations, and geographical areas. Their careers and ability to serve as public intellectuals are enhanced throughout the two-year fellowship and ongoing affiliation with PIP activities and participants. The current PIP VII cohort of twenty-one fellows had a number of virtual meetings, briefings, and workshops in 2021, including a workshop on giving Congressional testimony, media coaching, op-ed training, briefings with leading China-focused officials at the State Department and the FBI, and informative discussions of the China Initiative, how America's allies view U.S.-China relations, Taiwan, and firsthand insights of China's Covid-19 and economic policies.

## SCHWARZMAN SCHOLARS PARTNERSHIP

The National Committee's partnership with the Schwarzman Scholars program at Tsinghua University engages scholars to help prepare them for leadership roles in the U.S.-China relationship. Current Schwarzman Scholars and alumni have opportunities to interact with and learn from the National Committee's network of policymakers, business leaders, and China experts. Virtual sessions for scholars and alumni in 2021 covered topics including the opioid crisis in the context of U.S.-China relations, China and the Global South, and how the United States and China are addressing climate change. Each year, the Schwarzman Scholars Partnership also provides a one-year fellowship for a graduating scholar to join the National Committee as an integral staff member, working on a range of initiatives.



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# Dialogues

Fostering ongoing dialogue and cooperation around the most sensitive issues facing the bilateral relationship

**THE NATIONAL COMMITTEE IS A LEADER** in the field of U.S.-China exchanges and dialogues, delivering innovative programs that respond to emerging issues. Its ongoing Track II dialogues convene American and Chinese political, business, academic, security, and policy leaders for off-the-record discussions. Participants engage in lively debate while collaborating on a consensus agreement, which is subsequently shared with both governments. Dialogues are often accompanied by public events and leadership briefings that extend the impact of the discussions and their outcomes.

## U.S.-CHINA SECURITY TRACK II DIALOGUE

One of the National Committee's longest-running dialogues, the U.S.-China Security Track II Dialogue resumed May 24-25 after a multi-year hiatus. The initiative is conducted jointly with the Preventive Defense Project at Stanford University and the China Foundation for International and Strategic Studies. The dialogue provides a forum for forthright discussion of issues including the Korean Peninsula, South China Sea, Taiwan, crisis prevention, and military cooperation, and furthers the establishment of guiding principles and mechanisms for cooperation and avoiding crises. As with past iterations, participants developed an outcome document with key takeaways, which was circulated to senior National Security Council and State Department officials.

## U.S.-CHINA TRACK II DIALOGUE ON THE RULE OF LAW AND HUMAN RIGHTS

In the first meeting of the U.S.-China Track II Dialogue on the Rule of Law and Human Rights since December 2019, dialogue

participants held virtual discussions on April 16 and 28. Some twenty-eight legal scholars, lawyers, judges and prosecutors from both countries exchanged candid perspectives on a range of topics, including developments in Xinjiang and Hong Kong. The dialogue, conducted in partnership with the China Foundation for Human Rights Development, plays a critical role as the only platform in the field of human rights and rule of law for American and Chinese legal scholars and lawyers to conduct sustained discussion of critical issues.

## U.S.-CHINA TRACK II DIALOGUE ON HEALTHCARE

In the midst of the Covid-19 pandemic, leading U.S. and Chinese healthcare experts met virtually on July 20 and 21 to discuss a range of subjects, including pandemic response, healthcare system resiliency, and the mutual benefits of data sharing and bilateral cooperation on healthcare. Areas identified for potential collaboration included pursuing Covid-19 vaccine development, re-establishing ties between healthcare agencies, bolstering the medical supply chain, and collaboration among experts from both countries. Conducted in partnership with the National School of Development at Peking



University, the multi-year dialogue has promoted ongoing relationships among healthcare experts and developed recommendations that have been shared with policymakers in both countries.

## U.S.-CHINA ECONOMIC TRACK II DIALOGUE

Conducted in partnership with the China Center for Economic Research at Peking University, the multi-year U.S.-China Economic Track II Dialogue convenes influential economic and trade experts to analyze key economic issues and develop recommendations to improve economic and trade policies that are shared with both governments. The dialogue was conducted virtually on August 11 and 13, and included some thirty-six participants for the forthright discussions.

## ROUNDTABLE ON U.S.-CHINA RELATIONS

For the past year, a select group of influential members of academia, think tanks, and government from the United States

and China have engaged in a periodic dialogue exploring major issues in the U.S.-China relationship, meeting virtually some six times in 2021. Convened in partnership with the Center for International Strategic and Security Studies at Tsinghua University and China's National Institute for South China Seas Studies, attendees discuss major issues, global events, and their implications for U.S.-China relations.

## U.S.-CHINA TRACK II DIALOGUE ON THE DIGITAL ECONOMY

The National Committee's Dialogue on the Digital Economy brings together experts from both countries to develop recommendations for both governments to consider to improve the environment for multinational business, promote efficiency, and promote economic benefits for both countries. Thirty experts in the digital economy field met virtually on November 17-18, with two working group sessions also conducted in 2021. The dialogue was conducted in partnership with the China Institute for Innovation and Development Strategy.



*The National Committee, in partnership with Peking University's National School of Development, held a virtual forecast of China's economy for 2021 on February 2, with Dr. Hu Yifan, Dr. Huang Yiping, and Dr. Yao Yang, moderated by NCUSCR President Stephen Orlins*

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# Policymakers

Informing policy leaders on both sides of the Pacific

**THE EDUCATION OF SENIOR POLICYMAKERS** — including members of Congress and their staff, business leaders, and military officers — about the nuances of Sino-American relations is central to the National Committee's mission. Delegations and programs in this area provide opportunities to interact with key officials, learn firsthand about China's successes and challenges, and develop fruitful working relationships that promote informed decision-making.

## CONGRESSIONAL ENGAGEMENT AND EDUCATION

Since 2020, the National Committee has developed a successful series of briefings and in-person programming for Congressional staff and Members, temporarily replacing our regular Congressional delegation trips to China. Members briefings included a session on the EU-China investment deal on April 9 and a meeting on national security and data protection on June 16. Congressional staff briefings included a discussion on forced labor in Xinjiang on February 26 and a series of five meetings on climate and energy from September 27 to October 29.

## CHINA & THE HILL

China & the Hill is a free weekly e-newsletter produced by the National Committee, covering Washington D.C.'s China-focused debates, actions, and reactions. Readers, including current Members of Congress and key staffers, receive a curated digest of this week's most pressing U.S.-China news and its impact on businesses and policy.

## U.S.-CHINA INVESTMENT PROJECT

The U.S.-China Investment Project, which began in 2016, uses reports, a website, and public events to inform policymakers and the wider public. Following an update report released on January 26, the National Committee and Rhodium Group released a joint report on May 19 showing sharp bilateral foreign direct investment declines due to the COVID-19 pandemic. The report was cited in Bloomberg, *Barron's*, *South China Morning Post*, *The Hill*, and *Asia Times*.

## SUBNATIONAL

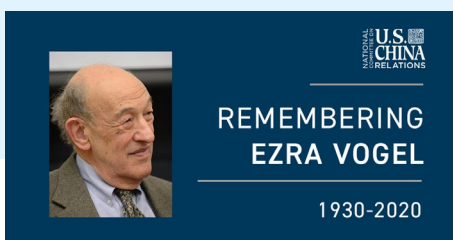
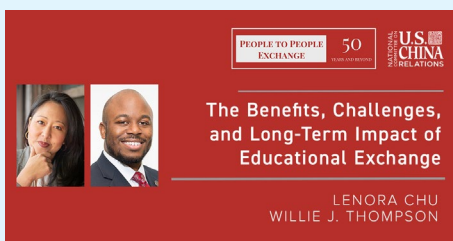
As subnational engagement with China has increased in importance, the National Committee continues to offer programming to inform state and local leaders as part of our Subnational Practicum. Practicum initiatives included a May 12 meeting on Taiwan, a July 1 discussion on higher education and U.S.-China relations, and a September 29 briefing on global supply chains.



# Public Education

Providing balanced information that contributes to a more thoughtful, nuanced discussion on Sino-American relations and Greater China

**THROUGH PUBLIC EVENTS**, roundtable discussions, conference calls, publications, videos, and social media offerings, the National Committee provides its membership and the public with timely, relevant information on issues affecting the bilateral relationship and Greater China. National Committee programs feature a range of American and Chinese perspectives across the political and functional spectrums.



# Program Index

## NEXT GENERATION

### Perspectives from Hong Kong-based Journalists

Public Intellectuals Program

Carnegie Corporation of New York

Jan 28

### Sci-Fi, AI, and the Future of New China

Young China Professionals

Jan 28

### Public Intellectuals Program with the State Department

Public Intellectuals Program

Carnegie Corporation of New York

Feb 18

### U.S.-China Catch-up

Schwarzman Scholars Alumni Discussion

Stephen A. Schwarzman; *Schwarzman Scholars*

Mar 3

### FBI and the China Initiative

Public Intellectuals Program

Carnegie Corporation of New York

Mar 4

### China Policies under Biden – Briefing with China Desk Head, State Department

Public Intellectuals Program

Carnegie Corporation of New York

Mar 16

### Perspectives from U.S. Allies

Public Intellectuals Program

Carnegie Corporation of New York

Apr 15

### Internal Discussion on China Travel

Carnegie Corporation of New York

May 20

### The Opioid Crisis: U.S., China, and the Fentanyl Challenge

Schwarzman Scholars Alumni Discussion

Stephen A. Schwarzman; *Schwarzman Scholars*

Jun 3

### Perspectives from the PRC

Public Intellectuals Program

Carnegie Corporation of New York

Jun 24

### Giving Congressional Testimony

Public Intellectuals Program

Carnegie Corporation of New York

Aug 16

### Eyewitness to History: Stories from 50 Years on the Front Lines of the U.S.-China Relationship

Schwarzman Scholars Discussion

Stephen A. Schwarzman; *Schwarzman Scholars*

Sep 21

### Public Intellectuals Program VII - DC #1 Workshop

Public Intellectuals Program

Carnegie Corporation of New York

Oct 21-26; Washington DC

### Taiwan Security

Public Intellectuals Program

Carnegie Corporation of New York

Oct 28

### China and the Global South

Schwarzman Scholars Discussion

Stephen A. Schwarzman; *Schwarzman Scholars*

Nov 12

### Takeaways from COP 26: How will U.S.-China Great Power Competition Impact Global Climate Action?

Schwarzman Scholars Discussion

Stephen A. Schwarzman; *Schwarzman Scholars*

Nov 17

### Internal Discussion: Intro to Public Intellectuals Program Media Coaches

Public Intellectuals Program

Carnegie Corporation of New York

Nov 30

### PIP Op-Ed Training

Public Intellectuals Program

Carnegie Corporation of New York

Dec 10

### State Department Briefing with Rick Waters

Public Intellectuals Program

Carnegie Corporation of New York

Dec 16

# Program Index

## POLICYMAKERS

**Understanding the Scope: U.S.-China Financial Investment**  
U.S.-China Investment Project

Steven and Roberta Denning, Mac McQuown, Gary Rieschel, Jack Wadsworth; *Rhodium Group*  
Jan 26

**U.S. Ramifications of the EU-China Investment Deal**  
Congressional Staff Briefing  
Jan 29

**A Conversation with Politburo Member Yang Jiechi**  
Board Event/Public Event  
Feb 1

**Forced Labor in Xinjiang: State of Affairs, American Multinationals, and the U.S. Government**  
Congressional Staff Briefing  
Feb 26

**Advancing American Interests in a Digital World: National Security, Data Protection, and a Rising China**  
Congressional Staff Briefing  
Mar 26

**The EU-PRC Trade Agreement and More: Implications for the United States**  
Quarterly Congressional Members Briefing  
Apr 5

**The United States, China, and Taiwan: A Strategy to Prevent War**  
Congressional Staff Briefing/Subnational Discussion  
Apr 30

**Pacific Horizons Briefing**  
Military Briefing

**INDOPACOM**  
May 14; Washington D.C. and Virtual

**Two-Way Street 2021 Report Launch**  
U.S.-China Investment Project

Steven and Roberta Denning, Mac McQuown, Gary Rieschel, Jack Wadsworth; *Rhodium Group*  
May 19

**Farewell Visit from Ambassador Cui Tiankai**  
Board Event  
Jun 1; New York

**Advancing American Interests in a Digital World: National Security, Data Protection, Digital Currency, and a Rising China**  
Quarterly Congressional Members Briefing  
Jun 16

**Higher Education and U.S. -China Relations**  
Subnational Practicum

*University of Michigan Lieberthal-Rogel Center for Chinese Studies, Michigan-China Innovation Center*  
Jul 1

**Digital Economy & Currency**  
Congressional Staff Delegation

*Chinese People's Institute of Foreign Affairs*  
Jul 13 - Aug 4

**Supply Chains & U.S.-China Relations**  
Subnational Discussion

*University of Michigan Lieberthal-Rogel Center for Chinese Studies, Michigan-China Innovation Center*  
Aug 12

**Welcome Meeting with Ambassador Qin Gang**  
Board Discussion  
Aug 31

**Dinner for INDOPACOM Commander John Aquilino**  
Board Event  
Sep 20; New York

**Climate & Energy Delegation**  
Virtual Congressional Staff Delegation Briefing Series  
Sep 27 - Oct 29

**U.S.-China Relations and the Future of Global Supply Chains**  
Subnational Practicum

*University of Michigan Lieberthal-Rogel Center for Chinese Studies, Michigan-China Innovation Center*  
Sep 29

## DIALOGUES

**Rule of Law & Human Rights**  
Track II Dialogue  
April 21, 28

**U.S.-China Security Dialogue**  
Track II Dialogue  
*China Foundation for International and Security Studies*  
May 24-25

# Program Index

## Roundtable on U.S.-China Relations

Track II Dialogue

Jun 4

## Roundtable on U.S.-China Relations

Track II Dialogue

Jun 29

## Dialogue on Healthcare

Track II Dialogue

**Merck, Amgen; National School of Development, Peking University**

July 20-21

## U.S.-China Economic Dialogue

Track II Dialogue

*China Center for Economic Research/National School of Development, Peking University*

Aug 11, 13

## Roundtable on U.S.-China Relations

Track II Dialogue

Aug 17

## Roundtable on U.S.-China Relations

Track II Dialogue

Sep 14

## Digital Economy, Semiconductors Working Group

Track II Dialogue

Sep 22

## Digital Economy, Enterprise Software Working Group

Track II Dialogue

Sep 27

## Roundtable on U.S.-China Relations

Track II Dialogue

Oct 12

## Digital Economy Working Group: Semiconductors

Track II Dialogue

Oct 13

## Digital Economy Working Group: Enterprise Software

Track II Dialogue

Oct 19

## U.S.-China Dialogue on the Digital Economy

Track II Dialogue

Nov 17-18

## Roundtable on U.S.-China Relations

Track II Dialogue

Nov 22

## Maritime Issues & International Law

Track II Dialogue

Dec 6-7

## PUBLIC EDUCATION

### Toxic Politics: China's Environmental Health Crisis Challenges the Chinese State with Huang Yanzhong

Book Talk

Jan 11

### Forecast of China's Economy for 2021 with Hu Yifan, Huang Yiping, and Yao Yang

Economy Series

**Chubb, Citigroup, Inc., Invesco, Ltd., VanEck, Xcoal Energy &**

**Resources; China Center for Economic Research/National School of Development, Peking University**

Feb 2

### Forecast of China's Economy for 2021 with Huang Haizhou, Liang Hong, Nick Lardy, and Catherine Mann

Corporate Member Series

Feb 3

### Rhodium Discussion with Daniel Rosen and Thilo Hanemann

Corporate Member Series

Feb 10

### Remembering Ezra Vogel with Graham Allison, Tom Gold, Melinda Liu, and Michael Szonyi

Feb 10

### Sixty Years of China Watching with Jerome A. Cohen

Feb 16

### The Faces of Fentanyl: China, the United States, and Those In-Between with Ben Westhoof and Vanda Felbab Brown

Feb 24

### The Myanmar Coup, China, and the United States with Sun Yun

Mar 5

### The Digital War: How China's Tech Power Shapes the Future of AI, Blockchain, and Cyberspace with Winston Ma

Book Talk

Mar 9

# Program Index

**Anatomy of a Flop: Why Trump's U.S.-China Phase One Trade Deal Fell Short with Chad Bown**  
Mar 10

**Our Shared Technological Future: Autonomous Vehicles in the United States and China with John Wall, Michael Yuan, and Karyn Stanley**  
Digital Technology Series  
**BlackBerry, Ltd.**  
Mar 22

**Demystifying China's Economy: The Latest Data with Leland Miller**  
Mar 25

**Recent Developments in Xinjiang: Implications for the United States with James Millward**  
Mar 31

**The Two Sessions and Hong Kong with Fu Hualing**  
Apr 8

**Executive Roundtable Discussion with Rory MacFarquhar**  
Corporate Members Program  
Apr 8

**CCP's 100th Anniversary and Chinese Elite Decision Making with Yuhua Wang**  
Staff Briefing  
Apr 9

**Confronting Anti-Asian Racism: Anti-China Foreign Policy and Legislative Change with Judy Chu, Jessica Lee, and Ian Shin**  
Anti-Asian Racism Series  
Apr 12

**Stronger: Adapting America's China Strategy in an Era of Competitive Interdependence with Ryan Hass**  
Book Talk  
Apr 19

**U.S.-China Climate Cooperation: The Path Forward with Alex Wang, Angel Hsu, and Jonas Nahm**  
Climate Series  
*University of Pennsylvania Center for the Study of Contemporary China*  
Apr 22

**The 50th Anniversary of Ping Pong Diplomacy with Jan Berris, Judy Hoarfrost, and Doug Spelman**  
People to People Exchange Series  
*USA Table Tennis, Chinese Table Tennis Association, Chinese People's Institute of Foreign Affairs*  
Apr 28

**China's Belt and Road: Implications for the United States with Jennifer Hillman, Jacob Lew, Gary Roughead, and David Sacks**  
May 4

**Our Shared Technological Future: Smart Cities in the United States and China with Sarah Tatsis and Zhengzhen Tan**  
Digital Technology Series  
**BlackBerry, Ltd.**  
May 10

**Major Power Rivalry in East Asia with Evan Medeiros**  
May 12

**The United States, China, and Taiwan Policy with Arati Shroff and Shelley Rigger**  
Subnational Practicum  
*University of Michigan Lieberthal-Rogel Center for Chinese Studies, Michigan-China Innovation Center*  
May 12

**China and the Middle East with Dawn Murphy**  
Staff Briefing  
May 14

**Higher Education and U.S.-China Relations with Maggie Lewis, Mary Gallagher, and Rory Truex**  
Subnational Discussion  
*University of Pennsylvania Center for the Study of Contemporary China*  
May 21

**U.S.-China Relations: What Lies Ahead? With Thomas Donilon (Off-the-Record)**  
2021 Annual Members Program  
May 25

**Reflections on the Strategic Competition Act with Michael Swaine and Rachel Odell**  
May 27

**The Benefits, Challenges, and Long-Term Impact of Educational Exchange with Lenora Chu and Willie Thompson**  
People-to-People Exchange Series  
May 27

**Difficult Choices: Taiwan's Quest for Security and the Good Life with Richard Bush**  
Book Talk  
Jun 8

# Program Index

## **Small and Medium-sized Enterprises and the Sino-American Relationship with Amy Celico, Gary Biehn, Ron Bracalente, and Linda Mysliwy Conlin**

Subnational Discussion

*World Trade Centers Association*

Jun 10

## **Middle Class Shanghai: Reshaping U.S.-China Engagement with Cheng Li**

Book Talk

Jun 17

## **U.S.-China Professional Exchange: Interview with NCUSCR Professional Fellows Program Alumni with Jo Nelson and Li Sai**

People to People Exchange Series

Jun 22

## **Communicating about China to American Audiences with Amy Qin**

Staff Briefing

Jun 23

## **The Chinese Communist Party at 100: How the CCP Tells its Story with Denise Ho, Karrie Koesel, and Maria Repnikova**

Jun 24

## **High Stakes on the High Seas: The South China Sea under President Biden with Richard Heydarian, Isaac Kardon, and Yan Yan**

Jun 29

## **The Trip that Changed the World: Commemorating Kissinger's 1971 Secret Visit to China**

*Chinese People's Institute of Foreign Affairs*

Jul 8

## **Forecast of China's Economy for 2021 - Part II with Liang Hong and Xu Gao**

Econ Forecast

*China Center for Economic Research/National School of Development, Peking University*

Jul 15

## **The Shifting Military Balance across the Taiwan Strait with Lyle Goldstein and Oriana Skylar Mastro**

Jul 19

## **The Biden Administration's China Policy: Reflections on the First Six Months with Stephen Orlins**

Jul 22

## **NCUSCR-U.S. Embassy Beijing**

Staff Briefing

Jul 29

## **China's Civilian Army: The Making of Wolf Warrior Diplomacy with Peter Martin Wang**

Staff Briefing

Jul 30

## **Climate Change & National Security with Scott Moore**

Climate Series

Aug 10

## **Trouble in Afghanistan: U.S.-China Influence in the Heart of Asia with Niva Yau and Derek Grossman**

Aug 19

## **U.S.-China Space Cooperation with Ian Christensen, Rob Ronci, and Jose Ocasio-Christian**

Staff Briefing

Aug 26

## **China's Crackdown on After-School Tutoring and Its Implications with Yu Wenchi**

Sep 1

## **China's Leaders: From Mao to Now with David Shambaugh**

Sep 9

## **Engagement Revisited: Progress Made and Lessons Learned from the U.S.-China Strategic and Economic Dialogue with Tiffany Barron, Rorry Daniels, Dan Jasper, and Susan Thornton**

*National Committee on American Foreign Policy*

Sep 13

## **China's Population Crisis: Women and Society with Carl Minzner and Liu Ye**

Sep 14

## **Chinese Students in the U.S. with Qianfeng Lin, Yingyi Ma, and Nicky Shuwo Zhou**

People to People Exchange Series

Sep 20

## **AI 2041: Ten Visions for Our Future- Kai Fu Lee with Kai-Fu Lee**

Book Talk

Sep 23

## **Engaging China: Fifty Years of Sino-American Relations with Anne Thurston, Mary Brown Bullock, and David M. Lampton**

Sep 30

## **Evergrande on the Edge: Implications of a Corporate Crisis with Meg Rithmire**

Oct 5



# Program Index

## **China and the CPTPP: What's the Deal? with Scott Kennedy**

Oct 6

## **The Biodiversity Crisis and Need for U.S.-China Collective Action with Li Shuo**

Climate Series

Oct 7

## **China-Africa and U.S.-China Policy Discussion with Lina Benabdallah, and Naima Green-Riley**

Staff Briefing

Oct 8

## **The Meaning of AUKUS for China, Europe, and the United States with Richard McGregor and Theresa Fallon**

Oct 12

## **CHINA Town Hall with Fareed Zakaria**

Oct 19

## **The Tiger Leading the Dragon with Shelley Rigger**

Book Talk

Oct 26

## **From Trump to Biden and Beyond with Earl Carr and Carolyn Kissane**

Book Talk

Nov 12

## **Analysis of the Sixth Plenum with Diana Fu**

Nov 12

## **Rising to the Challenge: Navigating Competition, Avoiding Crisis, and Advancing U.S. Interests in Relations with China with Ryan Hass and Bruce Jones**

Nov 22

## **Celebrating the 50th Anniversary of Ping Pong Diplomacy**

*USA Table Tennis, Chinese Table Tennis Association, CPIFA*

Nov 23; Houston, Texas

## **U.S.-China First Strike Showdown: Rising Nuclear Tensions with Taylor Fravel and Tong Zhao**

Dec 13

## **The China Paradox: At the Front Link of China's Economic Transformation with Taylor Fravel and Tong Zhao**

Dec 22

## **SPECIAL EVENTS**

### **Gala Dinner Honoring Chairman, President, and CEO of Fulgent Genetics Ming Hsieh**

Nov 9; New York City

### **Dinner Honoring NCUSCR Honorary Chair Carla A. Hills**

Board Event

Dec 1

### **Board of Directors Meeting**

Governance

Dec 2

# 2021 Donors

## Founder Level (\$1,000,000 & above)

The Starr Foundation

## Cornerstone Level (\$250,000 - \$999,999)

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**American Century Investments Foundation**  
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**Apple Matching**  
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**Freepoint-McMoRan**  
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**Henry Luce Foundation, Inc**  
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**Qualcomm Charitable**  
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**Warburg Pincus LLC**  
Charles R. Kaye

# Statement of Financial Position

## Condensed Statement of Financial Position January 1 - December 31, 2021

	December 31, 2021	December 31, 2020
<b>ASSETS</b>		
Cash and cash equivalents	\$560,568	\$1,159,807
Grants and contributions receivable, net	6,015,538	4,495,590
Investments	14,552,770	13,026,821
Accrued Income	11,479	11,768
Prepaid expenses and other assets	97,272	48,864
Property and equipment, net	88,022	77,821
<b>Total assets</b>	<b>\$21,325,649</b>	<b>\$18,820,671</b>
<b>LIABILITIES</b>		
Accounts payable and accrued expenses	\$ 249,915	\$257,927
Grant payable, net	42,465	52,465
<b>Total liabilities</b>	<b>\$292,380</b>	<b>\$310,392</b>
<b>NET ASSETS</b>		
Without donor restrictions	\$13,121,963	\$11,790,939
With donor restrictions		
Purpose and time restrictions	7,911,306	6,719,340
<b>Total net assets</b>	<b>\$21,033,269</b>	<b>\$18,510,279</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$21,325,649</b>	<b>\$18,820,671</b>

## Condensed Statement of Activities for Year Ended December 31, 2021

	Without Donor Restriction	With Donor Restriction	December 31, 2021 Total	December 31, 2020 Total
<b>SUPPORT AND REVENUE</b>				
U.S. government grants	–	\$578,223	\$578,223	\$583,059
Contributions	288,488	4,675,439	4,963,927	2,185,246
Special events (net)	2,263,425	–	2,263,425	1,917,949
Investment income and other	(15,170)	–	(15,170)	385,356
Net assets released from restrictions	4,061,696	(4,061,696)	–	–
<b>Total support and revenue</b>	<b>\$6,598,439</b>	<b>\$1,191,966</b>	<b>\$7,790,405</b>	<b>\$5,071,610</b>
<b>EXPENSES</b>				
Program services	\$2,521,785	–	\$2,521,785	\$2,730,200
Management and administration	2,255,160	–	2,255,160	1,923,007
Fundraising	490,470	–	490,470	322,394
<b>Total expenses</b>	<b>\$5,267,415</b>	<b>–</b>	<b>\$5,267,415</b>	<b>\$4,975,601</b>
<b>CHANGE IN NET ASSETS</b>	<b>\$1,331,024</b>	<b>\$1,191,966</b>	<b>\$2,522,990</b>	<b>\$96,009</b>
Net assets beginning of year	11,790,939	6,719,340	18,510,279	18,414,270
<b>Net assets end of year</b>	<b>\$13,121,963</b>	<b>\$7,911,306</b>	<b>\$21,033,269</b>	<b>\$18,510,279</b>

The above information is extracted from the audited financial statements, which are available upon request.

# Governance and Membership

The 55th Annual Meeting of the Members was held on May 25, 2021. Members present, or by proxy, elected the board class of 2024 as follows:

Dennis C. Blair	Paul T. Haenle	Ernie L. Thrasher
Dan Bryant	Ming Hsieh	Jan F. van Eck
Daniel Cruise	Jon M. Huntsman Jr.	Richard Verma
Ray Dalio	Katherine P. Kaup	Leana S. Wen
Robert L. Daly	David M. Lampton	Mark Wiedman
Elizabeth C. Economy	Kenneth G. Lieberthal	Peng Zhao
Barbara H. Franklin	Nancy Yao Maasbach	
Mary E. Gallagher	Jason Rekate	

The term of service for the following directors ended as of May 25, 2021:

Ajay Banga	Ken Miller	A. Robert Pietrzak
William E. Ford	Howard P. Milstein	Robert H. Xiao
M. Taylor Favel	Douglas H. Paal	James R. Sasser

The 97th Meeting of the Board of Directors was held in New York City on May 26, 2021. Directors elected the following officers of the Committee:

Chair:	Executive Vice Chairs:	President:
Carla A. Hills	Maurice R. Greenberg	Stephen A. Orlins*
Treasurer:	Henry A. Kissinger	Vice Presidents:
Keith W. Abell	Vice Chairs:	Jan Carol Berris
Secretary:	Evan G. Greenberg	Meredithe Mastrella**
I. Peter Wolff	Thomas H. Kean	
	Nicholas R. Lardy	
	William R. Rhodes	
	J. Stapleton Roy	

\*Ex officio on all committees

\*\*Concurrently as Assistant Secretary and Assistant Treasurer

At-large board members Dennis C. Blair, Amy P. Celico, Nelson G. Dong, Elizabeth C. Economy, Jon M. Huntsman Jr., Elizabeth D. Knup, David M. Lampton, Kenneth G. Lieberthal, Evan S. Medeiros, Joshua C. Ramo, and Ernie L. Thrasher joined officers to comprise the executive committee.

Keith W. Abell was appointed chair of the audit & budget committee; Jacob J. Lew, chair of the compensation committee; Ernie L. Thrasher, chair of the development committee; I. Peter Wolff, chair of the nominating committee and external communications committee; Nelson G. Dong, chair of the external funding committee; and Amy P. Celico and Evan S. Medeiros, co-chairs of the program committee.

# 2021 Staff

## STAFF

### PRESIDENT

Stephen A. Orlins

### VICE PRESIDENTS

Jan Carol Berris  
Meredithe Mastrella

### DEPUTY VICE PRESIDENTS FOR PROGRAMS

Margot E. Landman  
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### SENIOR DIRECTOR

**Development**  
Yong Lu

### DIRECTORS

**Leadership Programs**  
Jessica L. Bissett

**Track II Dialogues**  
Haini Guo

**Technology**  
Daya Martin

**Communications**  
Joseph J. Weed

**External Relations**  
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### ASSISTANT DIRECTOR

**Development**  
Shuwo Nicky Zhou

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Nitai Deitel  
Rosie Levine  
Joseph Segar

### SENIOR MANAGERS

**Operations**  
Carly Biondi  
**Program Operations**  
Alexander Guido

### PROGRAM OFFICERS

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Erica Quach  
Steven Wagner  
Jace White

### MANAGER

**Digital Content**  
Lauren Kyger

### SCHWARZMAN SCHOLAR FELLOWS

Christopher Sperrazza  
William A. Cullen

### ASSOCIATES

**Communications and Research**  
Michael Collins

**Communications and Production**  
Bridget Donovan

**Operations**  
Alanna Markowitz

**Development**  
Noah Truwit

### ASSISTANTS

**Development**  
Oisín Heneghan

**Programs**  
Jason Togut

**Communications and Production**  
Xinyi Willow Wei

**Programs**  
Bernice Xu

**Program Operations**  
Zachary Zublionis

## INTERNS

Caroline Agsten  
Angela Avonce-Malavet  
Mingyue "Larissa" Gao  
Kexin "Kathy" Huang  
I-Ting Lin  
Qingwen "Rachel" Lu  
Aili Makela  
Jacquelyn Morey  
James O'Brien  
Morgan Peirce  
Reed Piercey  
Audrey Tohngodo  
Wenyu "Candice" Yan





# Board of Directors

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## HONORARY CHAIR

Carla A. Hills

## EXECUTIVE VICE CHAIRS

Maurice R. Greenberg

Henry A. Kissinger

## VICE CHAIRS

Evan G. Greenberg

Thomas H. Kean

Nicholas R. Lardy

William R. Rhodes

J. Stapleton Roy

## TREASURER

Keith W. Abell

## SECRETARY

I. Peter Wolff

## DIRECTORS

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Olivier Brandicourt

Dan Bryant

Amy P. Celico

John S. Chen

Peter M. Cleveland

Daniel Cruise

Ray Dalio

Robert L. Daly

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Mark Wiedman

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Peng Zhao



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